

OVERSEAS NEWS

Mass march commemorates Franco's death

BY DAVID WHITE IN MADRID

THE SPANISH extreme right showed its colours in Madrid yesterday in a mass march to commemorate General Francisco Franco and to protest against the country's modern political leadership.

The Castellana, Madrid's wide main avenue, was turned into a sea of red and yellow as demonstrators, predominantly middle-class and including many youngsters, waved Spanish flags—most of them bearing the eagle crest of the dictatorship—sang nationalist hymns, chanted "Franco" and raised their hands in the stiff-armed fascist salute.

Ten years after his death, General Franco showed he still had the power to bring supporters out onto the streets in the biggest showing of its kind in recent years. Participants were bused in from all corners of Spain and were joined by contingents from the French National Front Party and Italian neo-Fascist organisations in the march to pay homage to the general's statue.

Spanish radio and television provided scant coverage of the march. Madrid's socialist authorities put the turnout at 50,000 but this appeared to be an underestimation. The organ-

isers, the confederation of ex-combatants, had aimed to rally as many as 1m people.

The red and yellow flags mingled with the black and red banners of the Falange, the Spanish fascist movement, whose supporters braved the brisk autumn weather to sport their pseudo-military blue shirts.

Chants taken up by the demonstrators included "Police-men didn't die under Franco," referring to the increase in Basque terrorist violence since his death and "free Tejero," the civil guard lieutenant-colonel, serving a 30-year sentence, who

held parliament hostage in an abortive coup attempt in 1981.

Prominent banners called on Spaniards to "exalt military values" and not to give their votes "to the system."

Stalls in central Madrid were doing rapid trade in souvenirs depicting the former dictator and the legendary Falangist leader Jose Antonio Primo de Rivera, the anniversary of whose death in 1936 coincides with General Franco's.

Alongside nationalist badges they displayed "hell Hitler" cigarette lighters and mementoes of the Spanish blue division which fought for Nazi

Germany.

Despite the protests voiced against the "liberal monarchy," the overall tone of the demonstration was more of nostalgia on the part of a faithful minority than of a political movement. At the last general election in Spain three years ago, the extreme right lost its only seat in parliament.

In a television interview on Friday to mark his tenth coronation anniversary, King Juan Carlos said he believed that democracy was now "consolidated" and that Spain's constitutional frame work was "firm and stable."

Ecevit's wife to lead Turkish party

By David Barchard in Ankara

MRS RAHSAN ECEVIT, wife of Turkey's former Prime Minister Mr Bülent Ecevit, has been elected leader of Turkey's newest political party, the Democratic Leftist Party (DLP).

Mrs Ecevit has no previous direct experience of politics and it is assumed that her role will be to act as proxy for her husband until a 10-year ban preventing him and other politicians from returning to political activity ends in 1992.

The party has the support of four members of the National Assembly. Public opinion polls suggest that it is backed by less than a quarter of Turkey's left-of-centre voters, many of whom regard Mr Ecevit as having been discredited by his ineffectual spell as Prime Minister in 1973 and 1978.

Meanwhile Mr Turgut Ozal, the Prime Minister, is reportedly running into difficulties with his own followers in his efforts to suspend an article of the 1982 constitution which says that deputies who leave their parties to join another existing party lose their parliamentary seats.

Mr Ozal wants to suspend the article for one month in the hopes of attracting defectors from the opposition parties.

EEC ministers in bid to finalise package of reforms

BY QUENTIN PELL IN BRUSSELS

SUCCESS or failure of the effort to revitalise and reform the EEC and its institutions is in the balance this week, as 12 Foreign Ministers attempt to finalise an ever-shrinking package of planned amendments to the Treaty of Rome.

The proposals must be ready to be presented to the EEC leaders at the Luxembourg summit one week today, but wide gaps still divide the maximalists and minimalists in the reform debate.

The key to the outcome is likely to be the attitude of Paris and Bonn on the central questions of how and when to enforce majority voting on measures to complete the unified common market by 1992; what new powers to give the European Parliament and the European Commission; and what other amendments should be included in the package such as monetary affairs and technology.

Maximalists, like Italy, Belgium, the Netherlands, and the Commission itself, will renew their warnings today that no reforms would be better than inadequate reforms. Italy in particular faces the danger

of its Parliament refusing to ratify a package without significant new powers for the directly elected European assembly.

At the other end of the spectrum, Britain still has a formal reservation on any amendment to the Treaty of Rome, which will only be lifted at the summit if Mrs Margaret Thatcher, the Prime Minister, is convinced the package will make Community more efficient and effective.

France and West Germany, on the other hand, have remained ambiguous in their attitude to the proposed reforms, arguing publicly for greater movement while adopting much more cautious positions in the actual negotiations.

The most difficult debate now centres on the measures to complete the internal market, and remove all remaining national barriers to trade, by 1992.

Several countries are seeking specific exclusions from a general rule which would make all decisions subject to qualified majority voting, instead of the present requirement for unanimity.

Pope begins review of Church

BY JAMES BUXTON IN ROME

POPE JOHN-PAUL II yesterday opened a special synod of the Roman Catholic Church. The synod is probably the most important gathering the Church has seen since the Polish Pope came to the throne seven years ago.

The synod was unexpectedly summoned by the Pope early this year to review the state of the Church exactly 20 years after the ending of the Second Vatican Council which set in train a thorough process of change and liberalisation in the Church.

In his address yesterday, the Pope did not confront those issues arising out of Vatican Two, as the council is usually called, which are causing unease and division in the Church.

The often-conservative policy pursued by the Pope on matters

of doctrine and in many of his appointments has dismayed those Catholics who favour a continuation of the process of reform which began with Vatican Two.

The most senior exponent of the conservatives is Cardinal Joseph Ratzinger, head of the Sacred Congregation of the Faith, the Vatican department which pronounces on doctrine. He believes that the liberalisation of the Church has been a disaster and has gone too far.

Ranged against him are those such as the representatives of the Catholics of England and Wales who want further implementation of Vatican Two and are dismayed by the Pope's conservative teaching on issues such as birth control and family life.

The two-week synod is unlikely to reach firm conclusions on the controversial issues. In the end, it is the Pope who will decide what to do.

● The Vatican is drawing on its financial reserves to meet ever-greater deficits in its running expenses, it revealed at the weekend.

Last year expenditure of L131bn (£51m) exceeded revenue by L59bn and this year a deficit of L87bn is predicted, despite earlier forecasts that the deficit for 1985 would amount to L63bn.

The Vatican finances its activities out of three sources: the income on financial patrimony, revenue from pilgrims and contributions from rich dioceses.

Portuguese price rises take public by surprise

BY DIANA SMITH IN LISBON

THE ABRUPT announcement on Saturday night of stiff increases in the prices of milk and bread, public transport, utilities, and fertilisers has taken the Portuguese public by surprise.

Without warning, the new minority Social Democrat Government headed by Professor Anibal Cavaco Silva declared a 14 per cent increase in the price of basic foods and services and a 5 per cent increase in the cost of oil derivatives.

A litre of high grade petrol, in the country with Europe's lowest wage and pension scales, will now cost the equivalent of 50p, only slightly less than an

average hour's pay for a Portuguese industrial worker.

The new administration, which is committed to expanding the depressed economy after two years of punishing austerity, explained that the sudden increases were necessary to ensure that the inflation rate is held to the promised target of 14 per cent in 1986.

The fierce deflationary measures taken by the previous Government have lowered the rate to a forecast 16 per cent this year compared with 30 per cent in 1982.

The move comes just over a fortnight before local government elections and is likely to be exploited energetically by the opposition.

Dutch Government backs end of telecom monopoly

BY LAURA RAUN IN AMSTERDAM

THE Dutch Government has endorsed the breaking of the PTT state telecommunications agency's monopoly in advanced communications equipment, such as business-telephone exchanges and interactive videotex, beginning in 1989.

The agency would be spun off into a profit-oriented limited liability company whose shares would be held entirely by the state, thus stopping short of British Telecom's highly-successful stock market flotation last year.

But sophisticated new telecommunications activities would be opened to private sector competition, similar to the British Telecom move, promising new opportunities for value-added network (VAN) companies that provide data communications services.

Mr Ruud Lubbers, the Dutch Prime Minister, has now announced that the cabinet's final position on the Post-Telephone-Telegraph (PTT) agency's future will be submitted to parliament before Christmas.

In a political gesture to PTT employees, the provisional decision will be discussed with the

labour unions first but the Hague's ultimate position is not expected to change.

Beginning on January 1, 1989, the state agency would become the Nederlandse Vereniging (NV) PTT, a limited liability company, with two subsidiaries: one for postal services and the other for telecommunications services.

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Financial Times Monday November 25 1985

OVERSEAS NEWS

House committee finalises plan on tax reform

By REGINALD DALE, US EDITOR IN WASHINGTON

PLANS for a comprehensive reform of the US tax system took a step forward at the weekend after the House of Representatives Ways and Means Committee finished work on proposals that would radically alter the tax treatment of companies and individuals.

The plan, drafted out in the Democratic-dominated committee, would cut personal income taxes by an average of 8.4 per cent and recoup the lost revenue—estimated at \$126bn (£88.1bn) over five years—from corporate taxes.

The proposals differ considerably from the original tax simplification plan that President Ronald Reagan has been promoting as the domestic policy centerpiece of his second term in the White House.

Mr Reagan had still to study details of the committee's conclusions, but one forecast was that the White House would be happy for the plans now to go to the Republican-controlled Senate, where Mr Reagan could try to restore some of his initial proposals.

While Mr Reagan has been campaigning to reduce personal tax brackets to three rates of 15, 25 and 35 per cent, the Ways and Means Committee added a fourth, a 38 per cent rate for higher income earners.

The committee's proposals would cut the top corporate tax rate from 46 to 36 per cent, but business as a whole would pay more because of the loss of credits and deductions which would be abolished.

The plan, which is expected to go to the House floor next month, would remove more

The US Senate has approved a new four-year compromise package of farm subsidies that a majority gradually supported only because of the worsening plight of agriculture, Reuter reports from Washington.

Passage on Saturday of the price supports, by a vote of 61 to 28, followed weeks of haggling that culminated in a showdown between Republican who wanted subsidies reduced, and Democrats who insisted that farm income at least be maintained at current levels for the next four years.

The Bill goes to a House/Senate conference committee and the conference agreement must then be approved by both Houses before going to the White House.

President Ronald Reagan has threatened to veto any Bill that does not reduce costly farm subsidies and gradually move the Government out of agriculture.

than 6m low-income Americans from the federal income tax rolls and give a tax cut to almost everyone else.

It would, however, be more favourable to those in the low to middle-income range, and less advantageous for the wealthy, than the proposals that Mr Reagan sent to Congress last May.

The Bill is expected to have a difficult time in the full House.

Brazil admits wasting borrowings

By Andrew Whitely in Rio de Janeiro

BRAZIL has admitted for the first time that a substantial part of its \$104bn (£72.7bn) foreign debt—the highest in the developing world—was wasted on ill-conceived projects which will never produce an adequate return, and is being written off.

Prior to this admission by a senior Planning Ministry official last Friday, successive governments always insisted that, unlike Argentina or Mexico, foreign borrowing had been put to good use in Brazil.

According to Mr Henri-Philippe Reichsman, head of the state companies division within the Planning Ministry, \$60bn of the \$70bn public foreign debt is owed by state companies. Of this, he said, as much as a quarter, or \$15bn, has been "irrevocably lost."

The list of major projects he identified as those on which huge sums of money have been wasted over the past decade include:

• The nuclear programme, on which \$5bn has been spent. Kraftwerk Union (KWU), the Siemens subsidiary, is the prime contractor on a much criticised programme in which West German banks, led by Dresdner and Deutsche, have been heavily involved.

• The steel railroad, designed to run from the interior of Minas Gerais state to the coast near Vitoria. About \$3bn has been poured into this abandoned project, on which GEC has an important contract and Reichsman's London-based firm helped raise its external finance.

• The Acominas integrated steelworks. According to the Planning Ministry, as much as \$3bn was wasted as a result of interminable delays on a project many considered misconceived from the start.

The Davy Corporation of the UK is its main contractor, and Morgan Grenfell its lead foreign bank.

Among the other projects cited by Mr Reichsman were the copper mine and refinery Carajás Metals.

President Reagan was asked why Mr George Shultz, the US Secretary of State, had publicly opposed the Bills on aid to Cuba. Much to the surprise of senior Administration officials, who have been trying to avoid committing themselves on a highly sensitive subject, President Reagan replied: "He isn't. We all believe that a covert operation would be more useful to us and have more chance of success than the overt proposals that have been made in Congress."

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His apparent willingness to consider covert support for UNITA guerrillas led by Mr Jonas Savimbi, who is backed mainly by South Africa, is likely to undermine Washington's efforts to settle the independence dispute in Namibia.

The ISRAELI Government yesterday pledged a thorough investigation over an alleged spy scandal that threatened to damage its relations with the US, its closest ally, AP reports from Jerusalem.

A statement by the Foreign Ministry did not confirm or deny that Israel bought sensitive military intelligence from Mr Jonathan J. Pollard, a civilian US navy analyst. Mr Pollard was arrested on Friday for allegedly selling documents for \$50,000 within the past two years.

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Egypt urges PLO to change stance

By TONY WALKER IN CAIRO

EGYPT is urging the Palestine Liberation Organisation to drop its objections to two controversial United Nations resolutions which imply acceptance of Israel's right to exist.

President Hosni Mubarak of Egypt said at the weekend that a change in the PLO's stand on resolutions 242 and 338 would help push forward the peace process.

The PLO's executive committee met last week in Baghdad to review recent developments in the region and to consider requests from, among others, King Hussein of Jordan to drop its opposition to the security council resolutions. It is reported to have reaffirmed the movement's rejection of the resolutions.

Mr Mubarak, speaking after a lengthy meeting with Mr Richard Murphy, US Assistant Secretary of State for Middle East Affairs, said that Egypt, while not imposing its will on the PLO, wanted it to arrive at a formula that would advance the peace process.

Mr Murphy flew to Egypt from Israel to brief officials on the Reagan-Gorbachev summit in Geneva. The superpower leaders did not discuss the Middle East problem in any detail, leaving it to the Soviet Foreign Minister and the US Secretary of State to do so.

Mr Murphy said he had agreed with Mr Mubarak to "stay in very close contact over the coming weeks as to how we can advance the possibility of serious movement and action on the peace process."

Mr Murphy said problems that remained unresolved concerned the "nature of the international auspices (for a resumption of the peace process), international contacts

for the start of negotiations, and the question of Palestinian representation."

In Baghdad, PLO officials indicated strong continuing opposition to resolutions 242 and 338 which do not address Palestinian rights to self-determination, treating the problem instead as merely one of refugees.

Meanwhile, the PLO has announced the appointment of a senior representative in Cairo, underlining the sharp improvement in its relations in recent months with Egypt. Mr Yusef Abdel-Rahim, a member of PLO Chairman Yasser Arafat's mainstream Fatah Revolutionary Council, is the PLO's "head of mission" in the Egyptian capital.

Reuter reports from Baghdad: the PLO's Central Committee (steering group of the Palestine National Council or "parliament-in-exile") is meet-

ing in Baghdad this week under a blanket of secrecy imposed because of reports of dissension among Palestinian leaders over the two key resolutions, according to PLO officials.

An Iraqi official said that one outcome of the session could be a declaration about the setting up of a Palestinian government-in-exile.

The US, meanwhile, has not sought the extradition from Iraq of Mohammed Abul Abbas, the Palestinian guerrilla leader accused by it of masterminding the hijack of the Achille Lauro, according to another senior Iraqi official.

He would not confirm that the chief of the Palestine Liberation Front was in Iraq.

"It does not make any difference to us. He is welcome to stay if he is here and welcome to come if he isn't," he said.

Opec members reduce deficit

By RICHARD JOHNS

MEMBERS of the Organisation of Petroleum Exporting Countries cut their collective current account deficits from \$19.55bn (£13.9bn) in 1984 to \$4.08bn in 1985 despite a 3.1 per cent fall in the volume of their oil exports.

Earnings derived by the 13 producing states from crude oil and products are reported by Opec's latest annual statistical bulletin to have been \$157.48bn compared with \$164.38bn in the previous year.

The calculation would give per barrel revenues for the group as a whole of \$26.41, a decline of only 0.5 per cent from the \$26.54 level for 1983, according to the statistics.

The figures point to a considerable degree of success on the part of Opec in maintaining prices up until this year, despite various discounting practices.

Analysts said yesterday. Opec's secretariat officially records overall output falling to 16.33m barrels a day in 1984 from 16.99m b/d in the previous year. Actual exports were down from 12.22m b/d to 11.85m b/d a drop of 3.1 per cent.

Nigeria succeeded in turning a deficit of \$5.92bn into a surplus of \$5.38m last year, according to the bulletin as reported by Opec's news agency (for a drop of 3.1 per cent).

In an equally remarkable turn-around, the statistics published by Opec, which would rely on data made available by governments of member-states, shows Iraq slashing its current account deficit from \$7.51bn to \$1.9bn.

Saudi Arabia reduced its deficit from \$14.83bn to \$13.22bn in what must be regarded as another major belt-tightening exercise.

Indonesia's was down from \$6.34bn to \$2.04bn and it accounted for 54 per cent of Opec's collective non-oil exports — \$10.38bn out of \$19.53bn.

Nigeria earned \$1.92bn from other sources and the United Arab Emirates \$1.76bn, according to the Opec statistics.

Of the seven members who achieved surpluses on current account Kuwait was the leading one with \$5.57bn despite oil output which was almost six times that of the Opec statistics.

Export increases were reported by Ecuador (\$20,000 b/d); Gabon (\$4,200 b/d); Indonesia (\$18,000 b/d); Iraq (\$130,000 b/d); Kuwait (\$1,800 b/d); Nigeria (\$159,000 b/d); Qatar (\$8,500 b/d); and Venezuela (\$28,500 b/d).

Decreases were registered by Algeria (\$78,000 b/d); Iran (\$230,000 b/d); Libya (\$25,200 b/d); Saudi Arabia (\$36,600 b/d); and the UAE (\$40,600 b/d).

Businessman to head Malaysian party

By Wong Sulong in Kuala Lumpur

A PROMINENT Malaysian businessman, Mr Tan Koon Swan, has been elected leader of the Malaysian Chinese Association, the largest Chinese party in the country. He is likely to play a major role in shaping the country's political and economic directions.

He defeated the incumbent president Dr Neo Yee Fan, by winning 77 per cent of the 3,524 delegate votes, ending a protracted and financially-costly leadership battle within the MCA.

The MCA is the Chinese partner in the coalition Government and has four ministers in the Cabinet.

The victory now paves the way for Dr Mahathir Mohamad, the Prime Minister, to call an early general election.

General elections are not due until April 1987, but Dr Mahathir is known to be keen on early polls because of the deterioration in the economic situation, and the need to seek a fresh mandate for his Government.

Mr Tan's supporters also swept all the major positions in the party, including the deputy presidency, four vice-presidencies, and the leadership of the youth and women's divisions.

Mr Tan, 46, has pledged he will devote himself full time to politics and is currently putting his extensive business interests under two small holding companies.

He is at present the biggest individual shareholder of Grand United Holdings, and Supreme Corporation, two publicly-listed companies.

He has announced a 10-point plan to revitalise the MCA, including amending the party's constitution to reduce the almost dictatorial powers of the president.

Jumblatt and Berri warn Beirut gunmen

FIGHTING between Druze and Shi'ite Muslim militiamen eased yesterday after their leaders warned that gunmen on the streets without authority would be shot, Reuter reports from Beirut.

Mr Nabih Berri, Shi'ite militia leader, and Mr Walid Jumblatt, Druze chieftain, issued the warning in a joint appearance on state-owned television.

"We warn that any shooting, closure of roads, kidnapping or robbery will be considered a crime against the homeland," they said in a joint statement.

A strike force manned by Mr Berri's Shi'ite Amal movement and Mr Jumblatt's Progressive Socialist Party (PSP) had "strict orders to shoot any militiamen or anyone else attacking public and private property," the Druze leader said.

Reagan in favour of covert aid for Angolan rebels

By MICHAEL HOLMAN IN NEW YORK

THE US Administration favours covert aid to the anti-government "Unita" movement in Angola rather than back the Bills now before Congress advocating open humanitarian or military assistance to the rebels.

President Ronald Reagan has disclosed the President's comments, made during an interview on Friday with US editors on the Geneva summit, could have far-reaching implications for US policy in southern Africa and the continent as a whole.

His apparent willingness to consider covert support for UNITA guerrillas led by Mr Jonas Savimbi, who is backed mainly by South Africa, is likely to undermine Washington's efforts to settle the independence dispute in Namibia.

The main issue holding up progress is the US and South African demand that the withdrawal of some 25,000 Cuban troops in Angola should be linked to the implementation of a UN settlement plan for the territory.

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Confusion mars Honduran poll

By Tim Coome in Tegucigalpa

CONFUSION and accusations of administrative incompetence plagued yesterday's presidential elections in Honduras. It was not until late Saturday night that the National Electoral Tribunal formally decided whether the new President of the country, would be elected by a simple majority or by the party that received the greatest number of votes.

The conflict arose because the two major parties, the Liberals and Nationals, have several candidates each contesting the Presidency. After several hours of debate, the Tribunal finally decided that the party that received the greatest number of combined votes would win the Presidency.

It is thought that Mr Rafael Callejas, the leading National candidate might defeat Mr Jose Azcona, the leading Liberal candidate on a straight majority vote, but would not defeat the combined votes of the four Liberal candidates.

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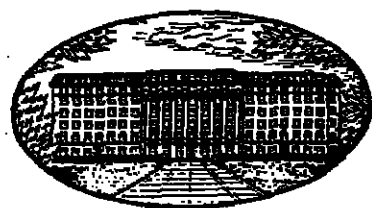
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WORLD TRADE NEWS

Boeing to use propeller power on 150-seater

BY LYNTON McLEAN

BOEING of the US, the world's largest civil aircraft manufacturer, is to use an advanced propeller engine on its proposed 150 seat airliner, the Boeing 737, according to Mr. Bruce Boeskov, the Boeing director of sales for southern Europe, who spoke in London last week.

The company would thus become the first large airliner to revert to propeller power since the emergence of the jet and turbofan engines.

The stakes for the 150 seat airliner market for the late 1980s and 1990s are high, with Airbus Industrie, the European consortium, already building its A320 competitor, powered by the International Aero Engines V2500 turbofan engine, for service in 1989.

Boeing has not yet launched an all-new 150 seat airliner to meet demand in this sector. Instead, it is selling its 737-300 twin-jet, a derivative of the 737 family of airliners. It has sold 411 of these.

Boeing has drawn up a short General Electric, Rolls-Royce, Allison and Pratt & Whitney— for propeller engines. The companies claim substantial improvements in efficiency for advanced propeller engines.

Boeing is to flight test a list of four manufacturers—General Electric unducted fan engine next year; a modified Boeing 737 airliner will take off with its starboard jet engine replaced by the GE propeller engine.

Contracts eventually expected to be worth \$650m (£455m) have been awarded by Boeing to companies in Japan and Australia for parts for the Boeing 747 jumbo jet airliner, writes Michael Donegan.

Three Japanese companies, including Mitsubishi, Kawasaki and Fuji, will receive work worth \$500m over the next few years on making control surface systems. Deliveries will start in 1988.

Hawker de Havilland of Sydney is among the Australian companies which together will carry out work worth \$150m. It has received the master contract to produce sets of trailing edge flaps.

The company will decide finally in 1988 on whether to go ahead with its 737 for entry into airline service in 1992.

The decision date is based on a belief that by 1988 it will be clear whether the engineering and electronic disciplines needed to make a new technology airliner will be ready in time for a first flight in 1991. Boeing says the 737 could offer seat-mile costs 60 per cent cheaper than conventionally powered airliners.

William Dullforce sets the scene for the opening in Geneva today of the trade body's annual meeting
Stormy Gatt session looms as US sticks to hard line

WHAT PRICE, if any, is the US prepared to pay for having a decision to set up new global trade negotiations agreed by consensus among the 90 countries participating in the General Agreement on Tariffs and Trade? The question will be uppermost in everybody's mind when the Gatt annual meeting opens here this afternoon.

The meeting is scheduled to commission a committee to prepare for negotiations next year. US trade officials have warned that, breaking with Gatt tradition, they will force matters to a vote if developing countries insist on imposing conditions on the establishment of the committee and on the start of negotiations. Another stormy Gatt session is in prospect.

Contentions

The most contentious issue remains US insistence that trade in services must be included in the negotiations. A group of developing countries, in which Brazil and India are the most prominent, wants services excluded even from the work of the preparatory committee.

Brazil and India have found wider support among developing countries for a demand that, before the new round of trade talks gets underway, the industrial nations should give commitments or assurances on four other issues. These are, in Gatt parlance, standstill, rollback, safeguards and preferential treatment for developing countries.

The US can almost certainly count on achieving a majority if it pushes through a vote. Some of its partners, including France and other members of the European Community, are worried that a bulldozing vote would vitiate the atmosphere in which the negotiations would open. At worst, they fear boycotts and a fatal splintering of Gatt.

An impatient US Administration has for the past few months sought to inject a sense of urgency into the convening of new trade talks. It circumvented a deadlock in the Gatt council by calling for a special Gatt session which agreed on October 2 to press ahead with preparations.

For Washington, negotiations to overhaul the faltering Gatt trade system form part of a programme to revitalise the world economy. They parallel the efforts to bring down the value of the dollar, started by the Group of Five finance ministers in September, and the plan for dealing with the international debt crisis launched by Mr James Baker, the US Treasury Secretary.

The start of global trade talks is also an important element in the trade policy which Mr Clayton Venter, the US Special Trade Representative, is trying to stitch together and in the Administration's approach to the clamour for protection against imports within the US Congress.

In the capitals of the Third World, US diplomats have been putting across the message that Washington will see to it that trade talks in some form or other open next year. The clear implication is that the developing countries had better take part if they want their interests protected.

Developing countries, however, feel their main concerns are already being ignored. US insistence on talking about trade in services while postponing discussion on earlier, unfulfilled commitments to open up markets for Third

US trade officials last week refused to budge from their position that no pre-conditions could be attached to the setting up of the preparatory committee. There's no need for any more haggling. Let's get things going and then we can thrash out all the issues," one said.

Other countries hope that Mr

representative services in one negotiating package. The question is whether the US Administration could swallow this further postponement of the key decision on services.

Standstill: Brazil and India are asking for an undertaking from all Gatt members that they will not introduce any measures to restrict imports that do not conform with Gatt rules. The undertaking must be given before a decision is taken to set up the preparatory committee, developing countries backing Brazil and India demand.

The desire for this commitment extends beyond the group of five developing countries which have offered most resistance to the US approach to the trade talks. Rollback: The Brazilian and Indian position calls for a decision, not before the preparatory committee is established, but before the new negotiations round is formally launched by Gatt ministers.

The industrial nations would be expected to commit themselves to phase out within a given period—three years has been suggested—all existing restrictions on their imports from developing countries which are inconsistent with Gatt rules or based on waivers from Gatt obligations.

Safeguards: The term is shorthand for the emergency steps a country may take to protect an industry threatened by imports "as a result of unforeseen developments." The Gatt formula has been misused and overridden by bilateral voluntary export restraints.

Brazil and India want "a firm and credible commitment" from all Gatt members to conclude as a priority a new comprehensive agreement on safeguard measures in the first stage of a new round. The intention is to prevent the US using action on safeguards as a bargaining chip for obtaining concessions on, say, services, counterfeiting of goods or direct investment.

Preferential treatment: Here again the developing countries do not want the US and other industrial countries to bargain application of their previous commitments in exchange for concessions on their newly developed interests in services.

Resistance

Instead they want agreement that more precise formulae will be worked out during the coming negotiations on how special treatment for the least developed countries is to be organised.

The timetable outlined by the developing countries for application of the last three demands—rollback, safeguards and special treatment—need not block a decision this week to form a preparatory committee. The sharpest confrontation will come over services and the standstill requirement.

A matter of concern for the US negotiators on these two key issues is the standpoint of the European Community. US officials feel that the EEC has been encouraging resistance among the developing countries by emphasising its desire for a consensus. US suspicion is directed mostly towards France.

For Washington negotiations to overhaul the Gatt form part of a programme to revitalise the world economy. They parallel efforts to bring down the value of the dollar and the Treasury's plan for dealing with the international debt crisis.

World goods has acquired symbolic importance.

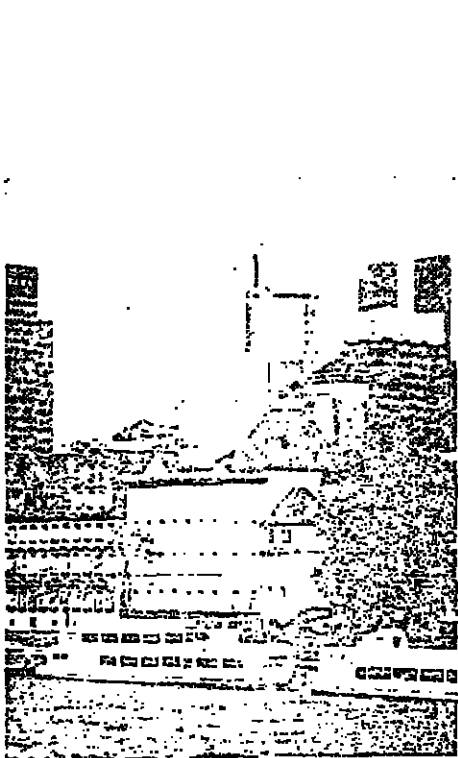
"Might is right again," one developing country diplomat said last week. "We are not against trade negotiations but we do not see why we should agree to discuss services before we get some assurances that our interests will be dealt with."

All last week in Geneva diplomats were trying to find compromises that would allow Gatt's top-level meeting this week to reach a consensus on the establishment of a preparatory committee and on its brief. A group of senior officials set up by the special session to prepare the ground for this week's meeting had earlier failed to agree on the wording of its report.

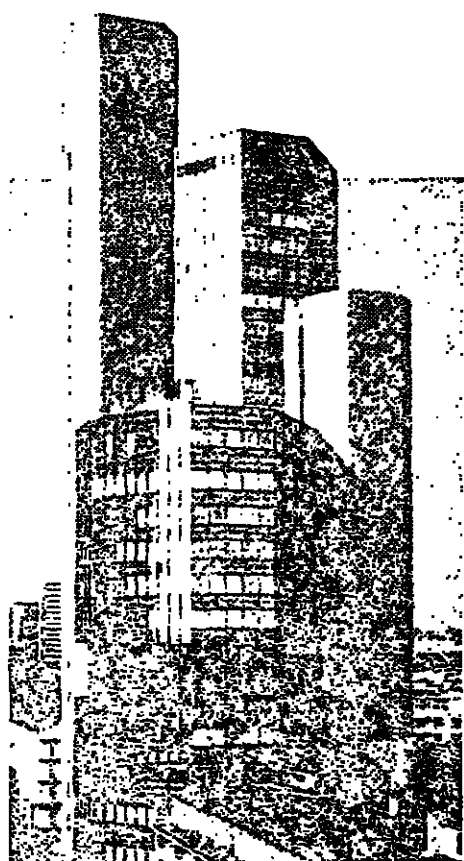
Mike Smith, the deputy US Trade Representative, will bring from Washington sufficient flexibility to allow concessions to be made to the developing countries. Some ideas emerging last week indicated where the line between consensus and a divisive vote might lie.

Services: Mr Felipe Jaramillo, the Gatt chairman, has revived and modified a scheme for a two-track handling of services. Under his suggestion a separate group would examine ways of negotiating services. It would start and finish its work simultaneously with the preparatory committee dealing with trade in goods.

A decision would then be taken whether or not to incor-

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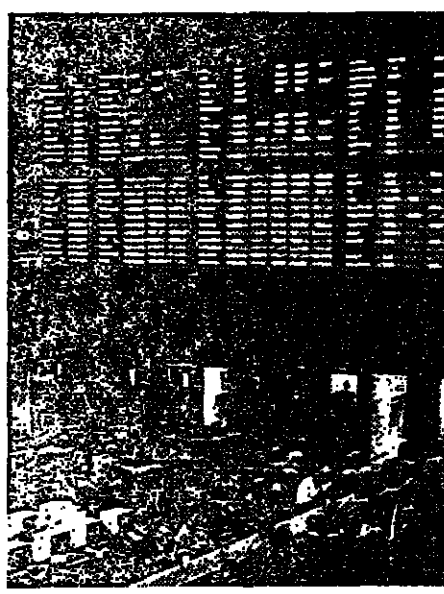
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SHIPPING REPORT
Tanker rates continue to improve

By Andrew Fisher, Shipping Correspondent

TANKER RATES moved ahead last week, continuing the advances seen this month after a prolonged period of depression.

Although there is plenty of new capacity in the shipping industry, with shipowners' financial problems coming under increasing scrutiny, both the oil and dry cargo shipping markets have seen increased activity.

The oil tanker rates also continued to rise prices in the secondhand market, with owners often preferring to hang on to ships rather than sell them.

According to Galbreith's, the UK shipbroking firm, VLCCs (very large crude carriers) found business at a fair pace. Most tankers were fixed privately, however, especially those from the Iranian terminal of Sirri Island.

But rates seem to be around Worldwide 25 for cargoes of 270,000 tons from the Gulf to the UK and Worldwide 50 to the East, both well up on levels earlier this year.

Dry cargo rates were maintained but business was modest. Rates were firmer on the Pacific than on the Atlantic, and little chance of increases in grain rates from the US Gulf to Europe is foreseen.

Trivial Pursuit game to be marketed in China

BY TONY COZIER IN BRIDGETOWN

TRIVIAL PURSUIT, the popular board game with international sales of over \$1bn (£700m) is to be launched in China next year, its marketing company has announced.

Mr Blake Le Blanc, head of Horn Abbot International, based in Barbados, said an agreement has been reached with Shanghai Toys a Chinese toy company and sanctioned by China's Light Industries Ministry, for the manufacture and distribution of the general knowledge game in China.

The deal resulted from a meeting with Shanghai Toys at a Sydney, Australia trade fair in April. Mr Le Blanc said he expected the project to get off the ground in April.

The Chinese were interested in the game because of the technology in printing and manufacturing of components it offers. Toys comprise one-third of China's exports to the US. The arrangement "is not a joint venture" and the "royalty agreement obviously is not the same as it is elsewhere."

Mitsubishi, Hyundai in deal

BY STEVEN S. BUTLER IN SEOUL

MITSUBISHI Motors of Japan has agreed with Hyundai Motors of South Korea to market 30,000 Hyundai cars in the US beginning in 1987.

The deal marks an important departure from Hyundai's strategy of marketing its cars solely through a network of

independent dealers. It has signed on about 130 dealers in the US so far and is expected to begin sales early next year.

Hyundai has set an annual target of 100,000 cars in its first year of US sales. It said at the weekend that the Mitsubishi sales would be in addition to its original sales target.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (US\$m)

	Sept 85	Aug 85	July 85	Sept 84
US	8,671	7,958	7,958	6,036
UK	8,187	8,137	8,199	6,622
W. Germany	27,560	26,870	25,937	25,722
Japan	22,106	22,106	22,787	21,436
Italy	18,418	19,203	19,535	18,329
France	21,800	20,536	21,547	20,278
Belgium	3,800	3,843	4,051	3,492
Netherlands	8,923	8,436	8,650	8,153

Source: IMF

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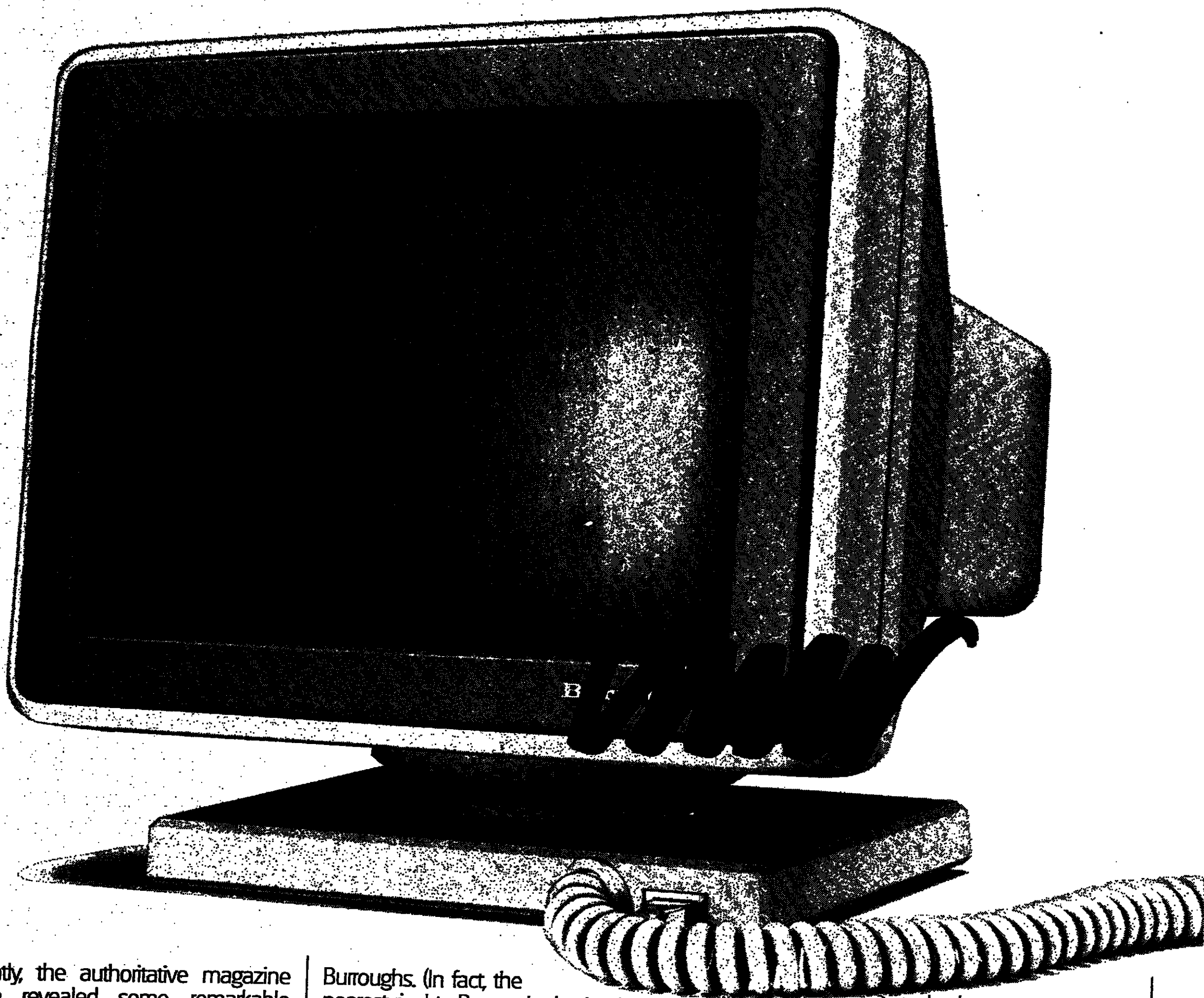
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UK NEWS

Frustrations on the fraud trail

CITY of London interests, frustrated by the apparent lack of action in serious fraud cases have been mounting a barrage of criticism at the office of the Director of Public Prosecutions.

Sir Nicholas Goodison, chairman of the London Stock Exchange, wrote earlier this month to Mrs Margaret Thatcher, the Prime Minister, saying that "there is a continuing and worrying failure to bring prosecutions against individuals who, on the basis of evidence we have been able to unearth, seem highly likely to have been involved in financial fraud."

Sir Nicholas continued that the situation was "bound to damage the reputations of those City institutions which believe in the effectiveness of self-regulation."

In Parliament last week Mr Brian Sedgemore, a vocal Labour MP, accused the Director of Public Prosecutions, Sir Thomas Hetherington, of incompetence and a failure to prosecute cases of alleged fraud in the Lloyd's insurance market.

Senior staff in the DPP's office are also frustrated at the slow progress in major fraud cases. "I am very conscious of the delay," said Mr John Wood, deputy Director of Public Prosecutions in a recent interview with the Financial Times. "We are not in the market for delay. The more delay there is the more cases we have on our plate and the more difficult our life becomes. We are anxious to get on with things as quickly as possible."

It was, he said, "very easy" to prosecute in complex fraud cases, but it was "very difficult" to get convictions. "I do not think we are justified in prosecuting where we think a criminal offence has been committed and where the chances of conviction are pretty remote. These cases are extremely expensive. They clutter court time, and court time is very valuable. There is not a great deal of mileage in spending a six-figure sum of money in the knowledge that the end result will be an acquittal. I hope we are very careful in prosecuting those cases where we have a reasonable chance of conviction."

The office of the DPP considers fraud cases through three divisions

Disquiet at the slow pace of official action on suspected fraud in London's financial community comes from the authorities as well as City institutions. John Moore reports.

—one dealing with the major cases in London, another with the major cases in the provinces, and the third to deal with whatever is left over. "Unfortunately, due to the enormous volume of work this is not working as it should and we are having to spread the work load as evenly as possible," Mr Wood said.

He cites a number of factors which make the pursuit and successful prosecution of fraud cases difficult in Britain.

Mr Wood says that in a number of major fraud cases in London co-operation received by the office has been "minimal, sometimes nil."

"We get very good co-operation from the institutions involved, but you have to remember a witness in this country is not obliged to make a statement. If he does not wish to make a statement there is no way we can make him make a statement until proceedings have started," he says. "It is a chicken-and-egg situation. You cannot really start a case until you have the evidence there. You cannot start a case on the speculation that someone might be prepared to tell you what happened. If the witnesses are somehow involved, even on the periphery of a case, then they are reluctant to assist. If they have skeletons in their cupboards, as many of them have, they are extremely reluctant to give evidence."

Another difficulty is the increasing internationalisation of fraud. Those involved in some of the troubles in the Lloyd's insurance market now under DPP consideration have used numerous offshore centres such as Liechtenstein, Bermuda and Panama. "We have to go overseas to get the evidence. There is no such thing as an international subpoena," says Mr Wood. "We can go to the foreign state and say 'we should like this evidence and will you please assist us.'"

The reaction was generally cooperative. "But the foreign witness might say that he does not wish to

get involved, and there is no way we can make that person talk."

The public prosecution office has found overseas witnesses sometimes indicated they would appear and then at the last minute changed their minds. "We have spent thousands and thousands of pounds preparing a case only to find that case has been lost because one witness will not come to testify. It quite often happens."

Moreover, the criminal laws on evidence in Britain are burdensome. "In this country one needs to call every single witness in person to give evidence unless you have an agreement with the defence. That can be a very onerous task indeed," Mr Wood said. "It is also another rule of prosecution evidence that the best evidence must be obtained. You have got to look for the originals of documents. If you cannot find the originals, then you can produce copies. If you have not looked for the originals the judge will rule that the copies are inadmissible. In the Lloyd's case there are probably over a million documents, and they are all over the place."

He explained that that was one of the DPP's biggest problems. "The story is known to the public at large through hearsay evidence and a copy of a document. This is not good enough for a criminal prosecution. Proper audit trails have to be established in a fraud, supported by the best available evidence."

The British Government is sensitive to accusations that little is being done about fraud. "Fraud investigation groups" known as Figs, have been formed to deal with major fraud. These have been formally operating since the beginning of the year, and informally up to 18 months before that period.

A variety of expertise is drawn together in these groups. When a complaint of fraud is made to the Department of Trade and Industry,

the London fraud squad, or more rarely to the office of the DPP or the police a decision is made on whether it is a major case to be sent through to the Figs. Fraud investigation group work is co-ordinated by Mr Dorian Williams, a lawyer in the DPP's office.

A fraud investigation group is formed of representatives of the police, the Department of Trade and Industry, accountants, lawyers, and the public prosecutions office. They pool their information, which is the ideal, but encounter enormous difficulties. "This occurs mainly because evidence is unavailable, through reluctant witnesses, witnesses who are overseas or destroyed documentation," says Mr Wood.

In both the current and proposed self-regulatory systems for Britain's financial community Mr Wood observes that "you have a tug-of-war between criminal proceedings and disciplinary proceedings." Very often disciplinary proceedings in the City are held before criminal proceedings are launched "so that any form of prejudice in a criminal case disappears." If action by City bodies and the DPP followed swiftly the defendant in a subsequent action might argue successfully that he could not have a fair trial.

"Lloyd's are very experienced at this and are careful about it. There is not too much of a problem because there is always consultation," Mr Wood says.

Appeal court judge Lord Roskill is reviewing the way in which fraud cases should be dealt with in British courts. The DPP's office would like some method of producing overseas evidence in court without producing a witness physically. The office would also like to ensure that the prosecution and defending counsel agree as much as possible on the issues involved in a fraud trial so that the trials can be kept to minimum duration.

The public prosecutions office feels that "conspiracy to defraud" charges have been discredited to some extent. This is because it has proved virtually impossible to pursue cases against members of major places where day-to-day trading can become mistaken for conspiracy. That category of charge is under review.

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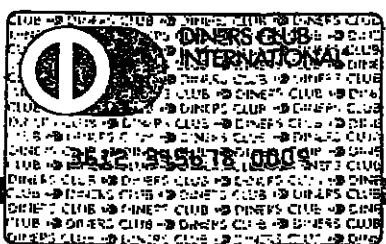
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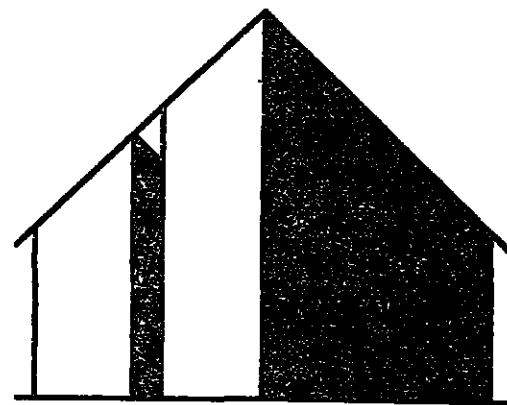
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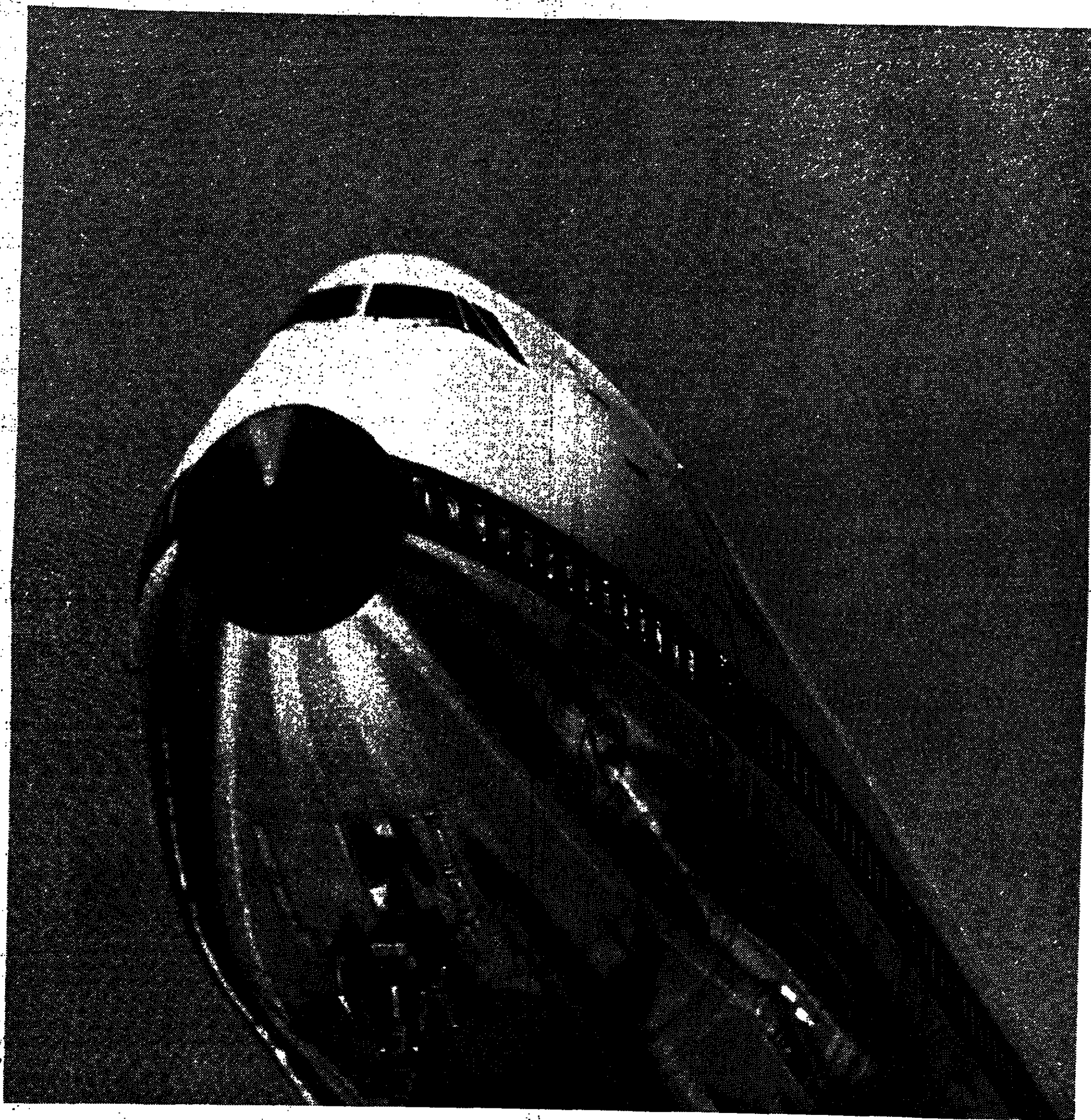
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UK NEWS

Car export rise helps to cut motor trade deficit

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK experienced some slight relief from the serious deterioration in its balance of trade in motor industry products during the third quarter. But over the first nine months of this year, the deficit was substantially worse than for the same period of 1984.

The third-quarter improvement, from a deficit of £234m last year to £200m in 1985, was mainly caused by an increase in car exports, which grew by 45 per cent in value and volume alike.

Jaguar, with exports to the US in particular, and BL's Austin Rover subsidiary, which has been doing better on the European continent, contributed to the third-quarter upswing.

In the third quarter, the volume of car exports was up from 43,789 last year to 63,320 and for the nine months the improvement was from 163,786 to 181,257. In contrast, car imports fell by over 2 per cent in volume, from 249,246 to 243,477 in the third quarter because Ford was supplying more of its sales from British factories.

For the nine months, the volume of car imports rose only marginally, from 849,525 to 852,197.

There is now some concern that Britain's parts and accessories business might fall into the red. Imports are growing faster than exports, reflecting to some extent the growing proportion of imported vehicles on British roads that require replacement parts.

Well over half of the new car sales in the past five years have been taken by imported models. The Society of Motor Manufacturers and Traders (SMMT), which monitors the Customs and Excise statistics, said at the weekend that the substantial 17.5 per cent deterioration in the adverse trade balance for the nine months was greatly influenced by the seven-week strike of metalworkers in West Germany, which held vehicle imports from that country at a low level in early 1984.

The nine-month deficit of £2,244m this year was still 11.64 per cent worse than the £2,011m in 1983, during which period there was no distortion.

The deficit in the UK's commercial vehicle business - which was in the black until as recently as 1983 - soared by 80 per cent in the first nine months of this year.

Toyota will in future employ its UK associate Lotus to evaluate all

UK motor trade £m first nine months			
Exports	1984	1985	
Cars	711	844	
Commercial vehicles	285	301	
Parts/accessories/others	2,224	2,498	
Imports			
Cars	2,472	2,321	
Commercial vehicles	632	568	
Parts/accessories/others	1,637	2,158	
Trade balance			
Cars	-2,161	-2,207	
Commercial vehicles	-347	-267	
Parts/accessories/others	587	310	
Total	-1,921	-2,164	

Source: SMMT and Customs and Excise

the cars the Japanese group feels are its key models for Europe. Mr Shiro Sasaki, a managing director with responsibility for research and development, said at the weekend.

Lotus is now 21.5 per cent owned by Toyota, Japan's largest automotive group, after a recent purchase of more shares.

Mr Sasaki pointed out that Lotus had a better understanding of the European motorist's requirements than Toyota could hope to have at the moment.

In return, the British sports car group is buying Toyota components for some of its cars.

Toyota is looking for steady but relatively substantial growth in West European car markets. This year it will sell over 300,000 cars, an increase of about 10 per cent on the 1984 total. It hopes for a similar percentage rise next year.

Mr Sasaki said Toyota was spending at the rate of 4 per cent of turnover a year on research and development and employed 11,000 at three R and D centres in Japan.

In 1984 the R and D bill was equivalent to 880m, and spending would continue at least at that level. He insisted that Toyota was not deliberately moving its products up market, but would continue to develop everything from cheap, value-for-money cars to superior sports cars so as to be able to meet market demand whichever way it went.

The group, however, is building a test track capable of testing cars up to 250km an hour, which suggests a certain commitment to high-performance vehicles in future.

US drug companies gain in rankings

BY TONY JACKSON

US DRUG companies moved into the lead last year as the world's largest in sales terms, according to the UK pharmaceutical newsletter Scrip.

The West German chemical companies Hoechst and Bayer, first and second respectively the previous year, have been replaced by the US groups Merck and American Home Products.

Hoechst, however, retained its number one position if the \$582m sales of Roussel Uclaf, its French subsidiary, are included in the calculation.

The strength of the dollar last year had an important effect on the rankings, although international comparisons are drawn up on average rather than closing exchange rates.

The largest UK drug company was again Glaxo, ranked 18th in the world, with estimated pharmaceutical sales of \$1,152bn. ICI, at 20th with sales of \$1,075bn, was followed by Wellcome, 23rd, with estimated drug sales of \$968m, and Beecham, 24th with sales of \$878m. Next in the UK came Fisons, 56th in the world with sales of \$205m, and Boots, 59th with an estimated \$253m.

Swiss and US companies led the field in the number of compounds under development. Hoechst once again took the lead if combined with Roussel Uclaf, with a total of 140 compounds being researched, of which it developed 104 itself.

US companies took a clear lead in profitability. Eli Lilly, Johnson & Johnson, American Home Products, Pfizer and SmithKline Beckman all achieved operating margins of over

31 per cent. Next in the field came ICI with margin of 30.9 per cent. The biggest spender on drug research and development was the Swiss group Ciba Geigy, with an estimated outlay of \$324m, followed by Hoechst with \$303m, SmithKline with \$227m and Bristol-Myers with \$211m.

Scrip Pharmaceutical Company League Tables 1984-85, available from PJB Publications Ltd, 18-20 Hill Rise, Richmond, Surrey, TW10 6UA.

THE WORLD'S TOP DRUG COMPANIES 1984-85			
Ranking	Company	Drug sales (\$bn)	% change
1 (2)	Merck & Co (US)	2.62	+8.7
2 (4)	Amar, Home	2.42	+4.1
3 (1)	Hoechst (US)	2.28	+1.7
4 (3)	Bayer (West)	2.18	+1.7
5 (6)	Ciba-Geigy (Sw)	2.16	+2.3
6 (8)	Pfizer (US)	1.96	+1.3
7 (5)	Hoechst (US)	1.71	+3.7
8 (7)	Eli Lilly (US)	1.66	+1.1
9 (10)	Bristol (US)	1.59	+5.4
10 (11)	SmithKline (US)	1.41	+4.3

R&D compounds under development			
Ranking	Company	# of compounds	% change
1 (1)	Ciba Geigy	140	87
2 (2)	Bristol-Myers	135	82
3 (3)	Roussel	130	84
4 (4)	Hoechst	127	85
5 (5)	Merck	126	87
6 (6)	American Home Products	125	88
7 (7)	Johnson & Johnson	124	86
8 (8)	Eli Lilly	123	88
9 (9)	Pfizer	122	88
10 (10)	Roussel Uclaf	121	88

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State benefit rise provokes row

BY ROBIN PAULEY

ALL SOCIAL security benefits rise today in what is likely to be the largest increase during the second term of Mrs Margaret Thatcher, the British Prime Minister.

However, benefits for children will rise only marginally and a group of about 60 organisations has launched a campaign to improve the payments.

The campaign has received messages of support from leaders of all main opposition political parties and from Mr Patrick Jenkin, the former Conservative Cabinet Minister who was Social Services Secretary in Mrs Thatcher's first administration.

The campaign was launched to coincide with today's uprating in social security benefits. Most benefits will rise by 7 per cent, based on the rate of inflation in the year to last May.

Although pensions rise by the full amount, the housing benefit formula has been changed in a way that will mean 1.2m pensioners will lose some or all of their benefit.

Supplementary benefits, moreover, are rising by only 5.1 per cent because of the exclusion of housing costs, which are covered by the separate housing benefit.

Child benefit, however, fares worst. It rises today from £5.65 a week for each child to £7 a week, a rise of only 2.2 per cent.

It represents a 4.8 per cent cut in real terms in the value of child benefit, which will reduce the £4.5bn a year child-benefit budget by around £175m.

About 10 per cent of the saving is being redirected towards poorer families through family income supplement payments but the rest is a gain for the Exchequer towards

tax cuts the Government plans for the next budget.

The campaign to save child benefit, under the auspices of the Child Poverty Action Group (CPAG), is supported by a wide range of political, local authority, voluntary and family organisations and the TUC.

They fear that it is value as a universal benefit will be allowed to wither away and the Government has introduced its proposed family credit in the reform of the social security system.

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UK NEWS

Employers see increase in confidence

BY PHILIP STEPHENS

BRITAIN'S manufacturing companies have reported an improvement in business prospects during the past month, due in part to the weakening of sterling against other European currencies, the Confederation of British Industry (CBI) says today.

The latest monthly Industrial Trends Survey published by the employers' organisation shows that order books in domestic and overseas markets picked up slightly in November, while manufacturers are still forecasting rises in output. A separate CBI review of economic prospects, also released today, predicts that the recovery will continue next year, but the growth rate will slow to around 2.5 per cent from this year's 3.5 per cent.

The survey suggests that while industry remains far less confident than in the early months of this year, some of the gloom in the summer has lifted.

Mr David Wigglesworth, chairman of the CBI's economic situation committee, said movements on the currency markets were partly responsible for increased confidence.

"The recovery in export business is due in part to the more competi-

tive level of sterling against the Deutsche Mark. From a peak of DM 4.08 in July, it now stands at DM 3.74. This is an improvement but it is still too high," he said.

The survey shows a fall in the number of companies reporting order books below normal from 30 per cent in October to 25 per cent this month. The number reporting orders above normal rose from 17 to 20 per cent.

The percentage of companies forecasting higher output, however, is still relatively low in comparison to previous surveys, and the CBI has renewed its call for an immediate cut in interest rates to improve industry's competitive position.

The CBI says growth in exports is likely to slow from the 8.75 per cent anticipated for 1985 to about 4.5 per cent next year, and is expected to weaken further in 1987 as a loss of competitiveness reduces Britain's share of world markets.

In contrast, foreign suppliers are expected to win a larger share of the UK market with imports projected to increase by 6.6 per cent in 1986 and by 5.3 per cent the following year.

Scope for tax cuts linked with inflation

BY MICHAEL PROWSE

THE CHANCELLOR of the Exchequer could afford to cut the basic rate of income tax to 27p in the pound, says a buoyant forecast of the UK economy by the City University Business School in London.

The school's autumn economic review, published this morning, suggested there was a direct trade-off between tax cuts and falling inflation. In the absence of tax cuts, inflation would fall to zero.

If the standard rate was cut to 27p in the pound in next year's budget, inflation would be 1 percentage point higher than with no tax cut. If the rate were cut to 23p in the pound, inflation would be only 2 percentage points higher.

The report says lower tax rates would have little short-run effect on either growth or unemployment. However, in the longer run, they would lead to "a progressively lower real wage and progressively higher employment."

The review is optimistic about the UK economy during the next three years. Assuming the basic rate of tax is cut to 27p in the pound next year, it projects average GDP growth of 3.9 per cent a year between 1986 and 1988.

It says unemployment will fall to 2.6m next year, 2.4m in 1987 and 2m by 1988. Inflation is forecast, for the same years, at 3.6 per cent, 3 per cent and 3.1 per cent respectively.

The rosy forecast is partly attributed to benign "supply-side" developments. Prof Michael Beenstock, the economist responsible for the forecast, argues that the Western world is entering a "post-Opec" era. He says the disintegration of the oil cartel implies that the damage to the world economy in the 1970s will now be reversed.

The business school's optimism over inflation and growth reflects its assumption that oil prices will continue to fall in real terms and that commodity prices will remain weak.

Pension funds urged to scale down assets

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT could boost its tax revenues by around £1.75bn a year for the next decade if pension funds were made to scale down their resources to the level needed to meet their obligations, the London Business School (LBS) says.

The LBS says in an analysis of Britain's £250bn pensions industry in the latest issue of its Financial Outlook that on conservative estimates the pension funds have surplus assets worth around £50bn.

This worth has outstripped the liabilities of funds partly because of the sharp rise in asset prices in the UK and abroad in recent years. In addition, a rapid rise in redundancies between 1980 and 1983 has cut benefits to future pensioners.

The LBS says that, while the Government has pledged not to alter the tax advantages enjoyed by pension funds, it could boost its tax revenues within existing rules by insisting on a run-down of surpluses.

Under the proposal, companies whose pension schemes were in substantial surplus would, over a number of years, suspend or reduce contributions and perhaps increase benefits available to pensioners.

Based on a cautious estimate of surpluses of £50bn this would involve reduced contributions or improved benefits of some £5bn a year.

Tour price war widens

BY ARTHUR SANDLES

SEVERAL more shots will be fired in the holiday marketing war this week as the industry gathers for another of its periodic meetings - the World Travel Market, which opens at Olympia, London, on Wednesday.

Many smaller operators, who have not yet disclosed their plans for summer 1986, could do so at the market, and industry leaders Thomson and Intasun have further programmes to present.

There would also be more details of the plans by Germany's TUI company which is about to launch what

it calls "a major programme" in the UK under the Touropa label.

Touropa will aim at the growing seat-only market, where customers buy only charter seats and find their own hotel or villa accommodation. The German company will use its huge buying power in the Mediterranean to offer deals with UK flights.

A spokesman for the company said: "We are bringing to the market an accommodation deal bank, the largest facility of its kind in the world, to service vast seat-only and self-drive demand in Britain."

QUESTIONS OVER LIVERPOOL'S ANSWER TO CASH CRISIS

Brakes on budget plan

BY NICK BUNKER

LABOUR leaders of Liverpool City Council left many questions unresolved on Friday night when they promised an alternative budget to end the city's financial crisis.

Some answers will emerge this morning when the council's finance and strategy committee is expected to approve the new budget.

Three factors, however, should induce caution. First, 49 out of the 58 Labour councillors still face possible surcharge and disqualification from office by the District Auditor because of alleged losses to the authority incurred through their delay in setting a rate this year. No final outcome of the District Auditor's move is anticipated until a High Court hearing in January adjourns an appeal by the 49 councillors.

Second, Liverpool is now a rate-capped authority - that is, the Government can put a limit on its rate charges. The Department of the Environment is likely to announce next month the maximum rate Liverpool can levy in 1986-87. The figure will determine how Liverpool manages its finances over the next 18 months and may lead to a renewal of the conflict between the council and Whitehall.

Third, the precise shape of the alternative budget may contain surprises from Mr Tony Byrne, the council's finance chairman, as he tries to defend his ambitious house-

building programme while also removing the £75m deficit in the city's 1985-86 budget.

Mr Byrne's possible options were revealed in the fine print of the report which was prepared by a team of independent experts led by Mr Maurice Stonestreet, chief official of the Greater London Council.

The report shows that Liverpool can balance its books this year without a rate increase by financing with borrowed money spending currently charged to its revenue account. In 1985-86, the spending that can be capitalised in this way amounts to at least £21m, made up of £7m in repairs and maintenance for non-housing buildings, £12m for housing repairs and maintenance, and another £12m required to subsidise losses incurred over two financial years by the city's direct labour organisations.

Capitalisation of £31m is more than enough to bridge the £75m deficit because the latter figure largely reflects the Government's practice of multiplying by three a council's excess expenditure when officials calculate reductions in grant imposed as a penalty.

Previously, Mr Byrne had flatly rejected capitalisation, arguing that it would eat heavily into the council's house-building programme, with which he is closely identified and which is expected to cost £112m in 1985-86 alone.

Last week, however, Mr Byrne apparently relented and agreed to capitalise, financing it through the use of a £30m deferred payment scheme arranged with foreign banks some months ago by Phillips & Drew, the stockbrokers. Under the scheme, the bankers will pay either for housing repairs or new house-building and be repaid by the council in annual £5m instalments.

Liverpool city council officers and local government finance experts believe that this will probably reduce capital resources available for Mr Byrne's house-building. The effect may, however, be less than anticipated.

First, Liverpool has some small extra resources, mentioned in the Stonestreet report. It can sell £11.5m in housing association mortgages and use the money to finance its capital programme, provided it has Whitehall's approval. It could also derive an extra £1.3m from changes in interest payments on its long-term debt.

It might also be able to borrow an extra £2.5m if it decided to lease rather than buy central heating equipment.

Another potential asset is the £3m in borrowing rights likely to be offered to Liverpool by member councils of the Labour-controlled Association of Metropolitan Authorities.

Editorial comment, Page 16

Union and Labour leaders to debate 'fair wages strategy'

BY JOHN LLOYD, INDUSTRIAL EDITOR

LEADERS of the Trades Union Congress (TUC) and the Labour Party will today begin talks on two key issues for the party's programme in the next election - wages and an incomes policy, and labour law and employee rights.

A document to be considered by the TUC-Labour Party liaison committee focuses on a "fair wages strategy" and on labour laws - the central matters for debate over the next 12 months and ones on which the Labour and union leaders hope to get agreed statements by next autumn's conferences.

Leading members of the party will put considerable pressure on union leaders to agree a statement on wages that will allay public fears on inflationary wage claims under a future Labour government, and to accept that some at least of the statutory rights granted to union members in the 1984 Trade Union Act must stay under Labour.

The wages issues will be discussed in the context of protection for the lowest-paid workers, whose position is seen by the paper before the liaison committee as having deteriorated because of the repeal of the fair wages resolution - which put a floor on public-sector wages - and the removal of Wages Council protection for young workers.

The two sides are committed to produce a "fair wages strategy," which will include consideration of a statutory minimum wage. The most commonly favoured version of such a wage is pitched at two thirds of the average wage, or about £100 a week.

The Transport and General Workers Union, the country's largest, remains opposed on principle to a statutory wage - although it is Labour Party policy and many believe it is likely to be adopted as an election pledge.

The paper for the committee does not explicitly raise the issue of an incomes policy, although it is implicit in the consideration of a strategy to bring up the wages of the lower paid while not allowing the higher-paid to move up in line and thus stimulate inflation.

Mr Roy Hattersley, the Labour Party's deputy leader, has said he favours an agreed incomes policy with the unions, but the indications are that the task of achieving one will be hard fought.

On labour law, the paper says the liaison committee must consider Labour's pledge to repeal and replace all the Conservative Government's employment legislation in the light of a consideration of "positive rights" for workers.

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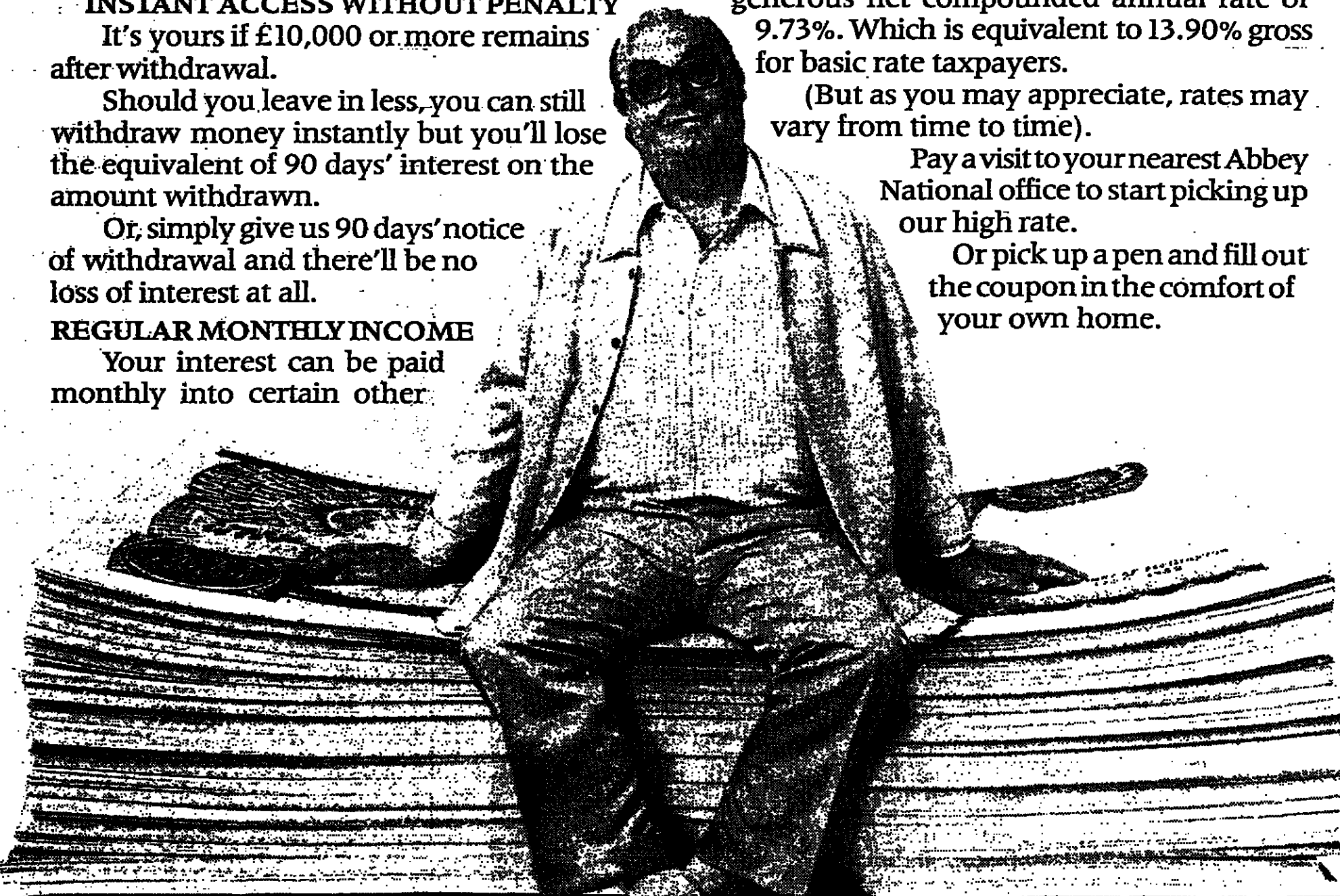
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UK NEWS

David Brindle examines British Rail Engineering's strategy for former workshops

BREL site revivals gather pace

THE "SITE FULL" signs are being prepared for the former railway wagon workshops in Shildon, County Durham, for what would be a remarkable achievement for the alternative employment strategy of British Rail Engineering (BRE).

Ten companies have so far set up shop on the site and negotiations are under way for the disposal of the six remaining lots. Seventeen months after the workshops closed with the loss of 2,800 jobs, BREL's £1.75m of which is earmarked for Shildon—looks poised to win its spurs.

"We are very surprised for a comparatively modest outlay, a considerable amount has been achieved," says Mr Allan Roberts, chief executive of the local Sedgefield District Council, which has worked on the project with BREL, Shildon Town Council, and the development agency created by the three.

"My only regret is that now we have an empty site factory on our hands. We also had to cope with a major fire in the site. In each case, we have had nothing like the help and support we have had from BREL."

That is a glowing tribute to what is an unusual commitment by a re-trenching employer, albeit one in the public sector. Unlike the British Steel Corporation and the National Coal Board, however, BREL has no access to EEC funds to pass on when pulling out of dependent communities. It also makes a three-year commitment to follow through its initiatives.

But Mr Roberts' sentiments are not universally shared in Swindon and Glasgow, where BREL is closing workshops, the local authorities have, BREL says, been blocking

FURTHER job losses at BREL workshops are described by the company as "inevitable" because of the declining maintenance requirements of British Rail's rolling stock.

Mr Alan Dunkley, BREL's personnel director, said: "We have reached a pause, but undoubtedly there will be further cutbacks. It is pointless hiding the fact that the maintenance workload will continue to drop."

Almost 5,000 jobs are being shed under the current redundancy programme, leaving a workforce of some 22,000. While forecasting further erosion of the

progress on Shildon-type projects to redevelop sites and to assist companies taking on displaced workers elsewhere.

Redundancy notices are due to go out within the next fortnight to most of the Swindon workforce, taking effect next March. Mr Andy Gray, BREL's alternative employment manager, said: "If we had co-operation from the council, we would by now have been well down the road to creating an industrial estate."

BREL's strategy applies to four locations—Shildon, Swindon, Glasgow Springburn and Horwich, Greater Manchester—where workshops have been or are being closed or run down.

In each case, BREL's commitment is to share the running costs of a development agency and to provide grants or loans to employers creating jobs in the area to a maximum of £100,000 a company. Ex-

total, Mr Dunkley said he had not envisaged more site closures at present.

BR's corporate plan, published this month, projects a reduction of 26 per cent in its freight wagon fleet during the next five years and promises an extension of competitive tendering for maintenance of wagons and locomotives.

In addition BR's policy of dual-sourcing the building of new stock is cutting into BREL's order book. BREL sales teams are this month visiting India and the Soviet Union in search of orders to cushion the effect on jobs.

employment of each former BREL worker qualifies for a premium of £30 a week for 12 months.

At Shildon, the strategy is said to have created 500 jobs, with an estimate of 800 more during the next three years. At Horwich, 65 companies have been assisted with a job-creation potential of more than 300. Fifteen companies employing 100 people have been established on the former workshops site.

All sides agree that much of the success of the strategy is attributable to the enthusiastic support of Mr David Mitchell, Junior Transport Minister. (The Government has allowed the British Railways Board to carry the expenditure within its borrowing requirement.) But the initiative almost certainly came from Mr Alan Dunkley, BREL's personnel director.

He says: "We would have gone ahead even without the Government's help. I think it is the respon-

sibility of employers who are deciding to pull out of sites and are creating hardship for their employees and communities."

Mr Dunkley is, therefore, angered at the claimed lack of co-operation from Labour-controlled local authorities in Swindon and Glasgow. In Swindon, for example, BREL's plans to redevelop the workshops site are held up until Thamesdown Borough Council agrees to discuss improved road access.

Thamesdown's attitude is likely to change after last Friday's vote by the workforce to accept the workshops' closure, but there will clearly be residual bitterness to overcome.

Mr Arthur Miles, the council's leader, says BREL has not been trusted since its former plans to rationalise the workshops turned overnight into outright closure. Talks were broken off at that stage in support of the workforce. Further, he says, the council is highly sceptical of the claims of job creation at Shildon.

Similarly, Mr David Wiseman, deputy leader of Glasgow District Council, says the authority does not accept the case for closing the works at Springburn—where local unemployment is 35.9 per cent—and wants BREL to open its books to justify the decision.

Mr Andy Gray, BREL's alternative employment manager and a fourth-generation railwayman from Springburn, understands the council's reservations. He believes, however, they are profoundly wrong.

"We would all like to see a flourishing railway works, but BREL is suffering and the onus must be on doing what we can to provide jobs for ex-railwaymen and their sons."

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15th Nov 1987	£98	£97
15th May 1988	£97	£96
15th Nov 1988	£96	£95

6. Notices setting out the administrative arrangements for the exercise of the options to convert and forms of acceptance for completion will be issued to holders at the appropriate times. Where a holding is held jointly by more than two holders, notices to convert may be exercised by a majority of them. Completed forms of acceptance in respect of each of the options to convert, accompanied by certificates of title for holdings of 10½ per cent Exchequer Convertible Stock, 1989, must be lodged at a Bank of England, New Change, London, EC4M 3AA, or at the Bank of Ireland, Moyle Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 5BN, not later than 3.00 p.m. on the sixth working day before each date of conversion.

7. Her Majesty's Treasury have directed that Section 228 of the Income and Corporation Taxes Act 1970 (which relates to the treatment for tax purposes of financial concerns whose business consists wholly or partly in dealing in securities) shall apply to exchanges of securities made in pursuance of the conversion options.

8. The Conversion Stocks will be investments falling within Part II of the First Schedule to the Trustee Investments Act 1961 and application will be made to the Council of the Stock Exchange for them to be admitted to the Official List. Paragraphs 2 and 3 of this prospectus will apply equally to the Conversion Stocks as to 10½ per cent Exchequer Convertible Stock, 1989. Interest on the Conversion Stocks will be payable half-yearly on 15th May and 15th November. Income tax will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post. The first interest payment will be made on 15th May 1986 at the rate of £3.922 per £100 of the Stock.

9. Holdings of 10½ per cent Exchequer Convertible Stock, 1989 in respect of which options to convert have not been exercised will be repaid at par on 15th November 1989.

10. Tenders must be lodged at the Bank of England, New Issues (D), Waiting Street, London, EC4M 3AA not later than 10.00 A.M. ON WEDNESDAY, 27TH NOVEMBER 1985, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 3.30 P.M. ON TUESDAY, 26TH NOVEMBER 1985. Tenders will not be revocable between 10.00 A.M. on Wednesday, 27th November 1985 and 10.00 A.M. on Monday, 2nd December 1985.

11. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £98.50 per cent. Tenders must be made at the minimum price or at higher prices and are multiples of 25p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price.

12. A separate cheque representing a deposit at the rate of £40.00 for every £100 of the NOMINAL amount of Stock tendered for must accompany each tender; cheques must be drawn on a bank in, and be payable in, the United Kingdom. 13. Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Amount of Stock tendered for	Multiple
£100-£1,000	£100
£1,000-£2,000	£500
£2,000-£10,000	£1,000
£10,000-£50,000	£5,000
£50,000 or greater	£25,000

14. Her Majesty's Treasury reserve the right to reject any tender or part of any tender and may therefore allot to tenders less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotments will be made to tenders whose tenders are at or above the lowest price at which Her Majesty's Treasury decide that any tender should be accepted (the allotment price), which will be not less than the minimum tender price. All allotments will be made at the allotment price; tenders which are accepted and which are made at prices above the allotment price will be allotted in full; tenders made at the allotment price may be allotted in full or in part only. Any balance of Stock not allotted to tenders will be allotted at the allotment price to the Governor and Company of the Bank of England, Issue Department.

15. Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject in each case to payment of his cheque, but

such notification will confer no right on the tenderer to transfer the Stock as allocated.

16. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by cheque despatched by post at the risk of the tenderer. If no allotment is made the amount paid as deposit will be returned likewise. Payment in full may be made at any time after allotment but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overpayment which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the date for the relevant payment, for LIBOR obtained from such bank or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

17. Letters of allotment may be split into denominations of multiples of £100 on written request received by the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, on any date not later than 30th January 1986. Such requests must be signed and must be accompanied by the letters of allotment.

18. Tenders of "allotment" must be surrendered for registration, accompanied by a completed registration form, when the balance of purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 13th January 1986.

19. Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England, 25 St. Vincent Place, Glasgow, G1 2BB; at the Bank of Ireland, Moyle Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 5BN; at Mullens & Co., 15 Moorgate, London, EC2R 3BN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND

LONDON

22nd November 1985

THIS FORM MAY BE USED

TENDER FORM

This form must be lodged at the Bank of England, New Issues (D), Waiting Street, London, EC4M 3AA, not later than 10.00 A.M. ON WEDNESDAY, 27TH NOVEMBER 1985, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England (25 St. Vincent Place, Glasgow, G1 2BB) not later than 3.30 P.M. ON TUESDAY 26TH NOVEMBER 1985.

ISSUE OF £1,100,000,000

10½ per cent EXCHEQUER

Convertible Stock, 1989

MINIMUM TENDER PRICE £98.50 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

I/We tender in accordance with the terms of the prospectus dated 22nd November 1985 as follows:

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:

Amount of Stock tendered for	Multiple	1. NOMINAL AMOUNT OF STOCK
£100-£1,000	£100	£
£1,000-£2,000	£500	£
£2,000-£10,000	£1,000	£
£10,000-£50,000	£5,000	£
£50,000 or greater	£25,000	£

Amount of deposit enclosed, being £40.00 for every £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 above):

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £98.50—

I/We hereby engage to pay the balance of the purchase money when it becomes due on any allotment that may be made in respect of this tender, as provided in the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below:

SIGNATURE of, or on behalf of, tenderer

PLEASE USE BLOCK LETTERS

MR/MRS MISS FORENAME(S) IN FULL SURNAME

FULL POSTAL ADDRESS—

POST-TOWN COUNTY POSTCODE

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "New Issues". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, 98½ tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.



Is company car management getting on top of you?

Don't panic. With Audi Volkswagen, not only do you have the reassurance that comes with our cars, but we can relieve you of the chores of running them, too.

Whether you run one car or a thousand, all you have to do is sign off one invoice, once a month.

And we take care of everything from insurance and road tax to servicing and repairs, through any one of our 380 dealers across the country.

Leaving you more time and energy to concentrate on what you do best.

Running your business.

Please send me details of Audi Volkswagen Company Car Management Schemes.

Name

Company Address

Daytime Phone Number

☐ SEND TO JOAN RIST, AUDI VOLKSWAGEN FLEET SALES, 95 BAKER STREET LONDON W1M 1FB.

Audi **VW**

FLEET SERVICES

Financial Times Monday November 25 1985

TECHNOLOGY

Heavenly opportunity for earth-bound robots

Peter Marsh looks at how advances in automation may affect future space bases

ADVANCES in electronics and automation developed for earth-bound processes will have an impact in the orbiting space bases of the next decade, according to engineers at Westinghouse Electric, the US engineering concern.

Westinghouse staff are working on several techniques borrowed from terrestrial factory operations to support planning for the 12th manned space station, due to be built by a US-led international consortium by the mid-1990s.

Eight companies are helping the US National Aeronautics and Space Administration to design the station (see panel). Full engineering development for the station should begin in early 1987, ready for it to be lifted into orbit by a series of space shuttle flights in 1991-1993.

Techniques along the lines of those under investigation at Westinghouse could be important in drawing up detailed specifications for the base. According to guidelines already worked out by Nasa, robots and other automated hardware will play a large part in operating the station, in developing which Japan, western Europe, and Canada are due to have a share.

The hardware will be given much of the mundane work aboard the laboratory outpost, leaving the crew of six to light



A mock-up of a "quiet" module in the planned space station where astronauts can sleep and monitor the base

power stations could be useful in the space base. This is strictly a teleoperator, not a robot. It cannot operate independently. A person must remain in charge of the machine, providing instructions via a telecommunications line from a control room.

The machine has six axes of motion and can pick up and handle objects with different probes and grippers. On a space station, Ross could reach out from a central position to free a jammed antenna or to repair a solar panel that provides electricity.

Robotic Engineers at Westinghouse are working on machines

that operate largely in an autonomous fashion and do a variety of handling jobs. They would obtain images of their surroundings with TV cameras and, with sophisticated computers, convert these to messages to "end effectors" and grippers—in the same way as the human brain co-ordinates a person's arms and legs.

Westinghouse is also investigating the principle of "tele-robotics," the control of robots by brain waves. Under this, a controller would pass on instructions to a mechanical arm, or other artefact using electrical signals from his brain.

This would enable the person

to command the machine to do a job simply by starting a particular thought process. Automatic diagnosis: Expert systems, or computers which, with sets of rules drawn from people's experience, obtain human-like insights into problems, could play a large part on the space station. For instance, they could be incorporated into supervisory hardware that controls the pressure and purity of the air pumped into astronauts' living quarters, to warn of any technical malfunction.

At the Westinghouse Power Generation Demonstration Center in Orlando, Florida, the

Signal processing. The task of sorting out from a mass of data information of use in a specific application will be highly important in operating the orbiting manned outpost of the 1990s. For instance, signal processing techniques could be useful in safety-monitoring hardware built into the station to minimise the risk of accidents. An astronaut working on an intricate repair job on a space structure will probably wish to have several hands. Anything that takes away the need for a manual operation will be welcome. Thus computer systems that are activated by voice control, rather than by a keyboard or joystick, could be useful.

Researchers at the Westinghouse Defense Center in Baltimore have produced voice-recognition systems with which people can program computers by talking to them. Troubleshooting systems. Engineers called on to do emergency repairs on machinery in a factory, garage or remote installation such as an underground sewer, often take with them manuals to help them do the job.

Westinghouse suggests more up-to-date technology will be appropriate in space. The company is working on suitcase-sized computers that contain expert systems in specific types of engineering.

Telecommunications. The space station will contain a myriad of electronic systems which have to be linked by a telecommunications network using common software standards.

Where Nasa plans to spend its money

NASA plans to award contracts to US companies to begin engineering development for the space station in early 1987.

So far, it has handed out contracts worth about \$120m to eight teams of contractors to develop the station's basic framework. The station will contain living quarters for astronauts, with solar cells, life support equipment and specialised resource modules which contain supplies such as food.

The station contains two parallel supports, in what is called a "dual keel" framework, and major change from Nasa's initial design for the station, worked out a year ago, which featured just one beam to which all the other elements for the station were connected.

Under the initial design, laboratories attached to different parts of the single beam would have experienced small gravitational forces caused by the motion of the station

around the Earth at altitude of about 200 miles. In the new configuration, the laboratories, being at the centre of the station, will experience only tiny gravitational forces. That should increase the suitability of the structures to house experiments in certain types of materials processing where weightlessness will be an advantage.

Under outline plans for the station, the US, western Europe and Japan will each provide one laboratory. They will be split up to do several different tasks in both materials science and biology.

The eight companies working on contracts to develop the station are Boeing, Martin Marietta (environmental system, accommodation, utility, propulsion), McDonnell Douglas and Rockwell (overall architecture,

docking units for space shuttles), General Electric and RCA (unmanned free-flying spacecraft, associated with the station), Rockwell and TRW (electric power generation).

Under Nasa's plan, the eight companies will be reduced to four (one to work on each of the above areas) at the end of next year. The four winning companies will then team up with probably dozens of subcontractors to work on contracts to develop systems for the station which will eventually be put into space.

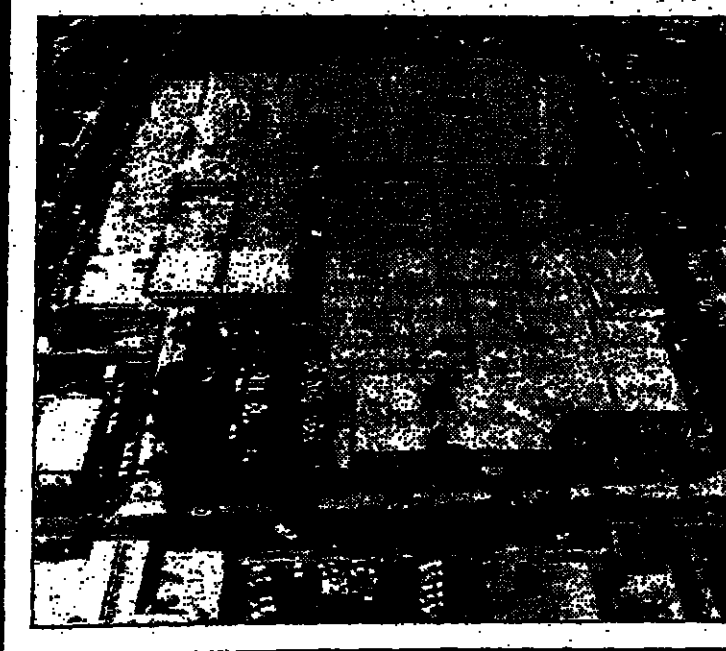
Recently Nasa has prepared rough estimates of the cash needed to operate and maintain the station. It thinks that annual running costs for that part of the base to be built in the US will come to \$1bn to \$1.5bn.

GOULD INC has announced the first commercially available low noise, high electronic mobility transistor. The device uses a superlattice structure of gallium arsenide and aluminium gallium arsenide which allows electrons to move about more freely and raises the operating frequency to 18,000 MHz. This is three times faster than conventional gallium arsenide devices and 10 times faster than ordinary silicon transistors.

Known as the H502, the device is designed to replace gallium arsenide field effect transistors in microwave components used in satellites, radar and electronic warfare systems. The price of the H502 is \$125 in small quantities, the delivery time about five weeks.

More from the US on (212) 640 4112.

FOR SALE BY PRIVATE TREATY

NORTHGATE SHOPPING CENTRE
SYDNEY AUSTRALIA

- * Exceptional investment opportunity in one of Sydney's expanding metropolitan areas.
- * Major regional shopping centre, fully leased, comprising Grace Bros Department Store, K-mart Discount Department Store, Coles Supermarket and 65 specialty shops.
- * Total area 29,398 m² (316,441 ft²).
- * Currently producing net income of \$43.94 million per annum.

For further information contact sole agents:

Richard Ellis

Richard Ellis

64 Cornhill

London EC3V3PS

Ph: 01-629 6290; Tlx: 887732

Company Notices

TRIO-KENWOOD CORPORATION
15335.000.000
34 PER CENT CONVERTIBLE BONDS
1985

In respect of the above bonds, notice is hereby given that the Board of Directors of Trio-Kenwood Corporation (the "Company") has resolved to make a dividend payment of 34 per cent of the nominal value of the bonds, amounting to 15335.000.000, on or before 30th November 1985.

The dividend will be paid in cash to the registered holders of the bonds on the date of payment. The dividend will be paid to the registered holders of the bonds on the date of payment. The dividend will be paid to the registered holders of the bonds on the date of payment.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN MITSUBISHI CO LTD, TOKYO

We are pleased to confirm that the first dividend payment of 100 yen per share, amounting to 100,000,000,000 yen, will be paid to the registered holders of the EDRs on or before 30th November 1985.

The dividend will be paid in cash to the registered holders of the EDRs on the date of payment. The dividend will be paid to the registered holders of the EDRs on the date of payment. The dividend will be paid to the registered holders of the EDRs on the date of payment.

Correction Notice
CAYMAN INTERNATIONAL, INC.
NOTICE OF PARTIAL REDEMPTION
15335.000.000.000
34 PER CENT CONVERTIBLE BONDS
1985

In the above notice published in the Financial Times on 22nd November 1985, the name of the company was incorrectly stated as "Cayman International, Inc." and should have been "Cayman International, Ltd."

Public Notices
ATTENTION OF THE SHAREHOLDERS
OF THE
ROYAL BANK OF CANADA
N.B. A shareholder communication sheet No. 2 will be distributed to the shareholders of the Royal Bank of Canada on or before 30th November 1985.

SUBSTATIONS FOR PAKISTAN

Tenders will shortly be invited from UK manufacturers for the design, supply, delivery to site, supervision of installation, testing and commissioning of the following:

A) 5 NOS 12KV/11KV outdoor/indoor substations
B) Upgrading of an existing 66KV/11KV substation to 12KV/11KV

Tenders, relating to participation in this project, should be submitted to the address below by 4th December 1985. In order to qualify for participation, tenderers should have considerable previous experience in the complete engineering of similar substation projects and full in-house technical back-up facilities. Equipment will have to be of UK origin as it is anticipated that UK government aid funds will be used to finance this project.

Miss M. Watkins, Dept. B41, Ref. No. E945,
Crown Agents, St. Nicholas House, Sutton, Surrey SM1 1SL.

Company Notices

Bank of Tokyo (Curaçao) Holding N.V.
(Incorporated with limited liability in the Netherlands Antilles)
230,000,000
GUARANTEED FLOATING RATE NOTES DUE 1990



Unconditionally Guaranteed by
The Bank of Tokyo, Ltd.
(Incorporated with limited liability in Japan)

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 21st November, 1985 to 21st February, 1986 has been fixed at 11 per cent per annum. Coupons No. 9 will therefore be payable on 21st February, 1986 at £1,480.82 per coupon from a net of £250.00 nominal and £148.08 per coupon from a net of £250.00 nominal.

S.G. WARBURG & CO. LTD.
Agent Bank

STANDARD BANK IMPORT AND EXPORT FINANCE COMPANY LIMITED

(Incorporated with limited liability in the Republic of South Africa)
Registered office: 15th Floor, Standard Bank Centre Building, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 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THE MANAGEMENT PAGE

WHAT IS a chief executive to do when his company's revenues plummet to half the level of a year previously, losses mount to record levels and there is little sign of improvement in the short term? Most managers would surely take drastic action to reduce overheads.

In the beleaguered US semiconductor industry, that is exactly what most of the major companies have been doing (see Control Data, this page, November 20). Facing an industry-wide depression, they have laid off thousands of workers, closed down production plants, slashed capital spending plans, trimmed research and development budgets and generally clamped down on spending.

Painful as such actions may be, they have been forced upon many companies by "lousy business conditions," complains National Semiconductor president Charles E. Spork, who has reduced his workforce by about 2,500 people this year to around 34,000.

Nobody likes laying off loyal workers, but sometimes it has to be done, Spork maintains. "We have to bring overheads into line with revenues," he explains.

Not so, claims W. J. "Jerry" Sanders III, chairman and chief executive of Advanced Micro Devices (AMD). His strongly held philosophy is that if people are put first, products and profits will follow. Despite the current industry recession, AMD is staunchly maintaining a "no-lay-offs" policy.

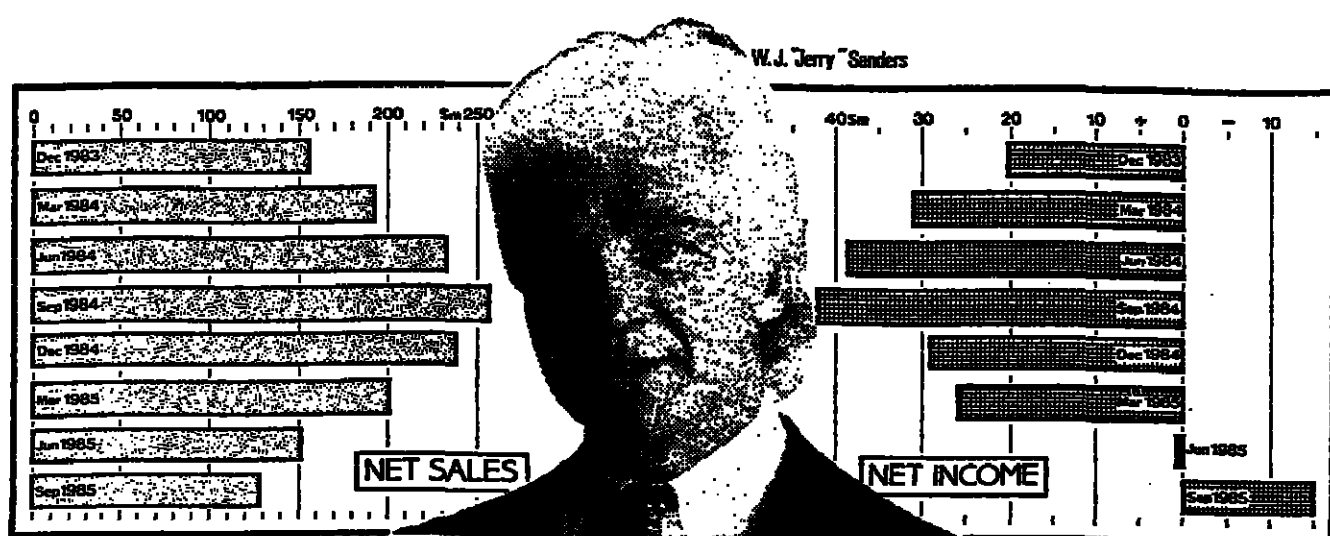
"AMD was founded on the concept that there was room in the workplace for a company that respected its employees and realised that job security was an inherent need of people and an inherent responsibility of a corporation," Sanders asserts.

Since AMD was founded in 1969 by Sanders and a group of former Fairchild engineers, his approach has worked well, driving AMD to become the fastest growing company in the US semiconductor industry, and winning the company a reputation as one of the top ten best companies to work for in America.

In good times AMD shares its success generously with its employees. Last year everyone was awarded one extra week's pay when the company reached its ambitious sales goal for the first half year. But there have been no bonuses since.

"Many companies have cut their losses during this long slump by laying off people. I believe that is a strategy of sacrificing the future to ease the pain today. We're keeping our team together, because we believe in the future," says Sanders.

But the pain is getting hard to bear at AMD. The company



AMD keeps its team together

Louise Kehoe on the US semiconductor company's determined efforts to combat recession

had operating losses of \$30.6m (£21.8m) during the quarter to September and saw its revenues halved to \$128m (£91.4m) in a year. The current quarter will be no better, Sanders admits. Analysts expect AMD to lose \$33m on operations during the fourth quarter with sales remaining flat at their current depressed level.

Although AMD has not laid off a single worker, neither is it hiring. Attrition has reduced the workforce by about 1,400 from its 1984 peak of around 15,000. The company has also mounted a cost-cutting campaign that it calls "staunch"—"stress those actions needed to check haemorrhaging." Gone is the glitzy employee Christmas party upon which AMD is reputed to have spent a million dollars last year. Gone is the lavish annual sales conference in Hawaii. It has also, as it announced last week, "put on hold" a £108m (\$213m) wafer fabrication plant in Dublin, Republic of Ireland, originally intended to serve the European market.

Among the less popular cost-cutting measures is a 10 per cent pay cut for all salaried employees and a 15 per cent cut in executive pay. Manufacturing workers have been placed on a four-day week, effectively reducing their pay by 10 per cent too. Some at AMD are beginning to feel that it would be better to let some workers go, insiders admit. "But of course they never think they

will be the ones to lose their jobs."

Although AMD refuses to budge on its no-layoffs policy, management is making significant changes in its organisational, marketing and sales policies.

AMD's previously successful ability to select the most profitable and high growth sectors of the semiconductor market and avoid such "dogs" as 64K dynamic RAMs, where prices plummeted, has suddenly gone very wrong. More than half of the company's losses in the past quarter were attributable to one product line: erasable programmable read-only memories (Eproms)—chips used to store programs in computer equipment.

AMD blames Japanese dumping for a dramatic Eprom price decline—from \$17 to \$3 this year—and has joined forces with National Semiconductor and Intel to file a dumping suit against Japanese producers.

"We are shipping dollars with every Eprom we sell," complains Gene Connor, vice-president in charge of AMD's special logic group. Prices now are below the cost of materials, he complains. Still, "we are very committed to Eproms," Connor maintains. AMD plans to leapfrog Japanese competitors which currently offer 128K and 256K parts with a one-megabit Eprom which is already being offered in sample quantities. "We will apply our

resources to the higher densities, where there are profits to be made," says Connor. Informally, AMD is de-emphasising the lower-density, loss-making parts, but Eprom losses will still account for more than half of the company's spilled blood in the current quarter, Connor acknowledges.

AMD's poor performance this year is also a reflection of its high participation in the personal computer boom. "We have just come off an extremely high growth year driven by the PC boom. When PCs went flat we suffered more than most."

Has AMD lost its knack of backing the right horses in the semiconductor market race? "We focused heavily on the data-processing area, others had a broader mix," Connor acknowledges. Now AMD has a major programme under way to offer telecommunications chips and is reconsidering its previous disdain for the consumer market—particularly the growing automotive applications of semiconductor chips.

In September, AMD reorganised its operating groups according to chip functions—memories, logic and special logic—instead of the process technology used to make the chips. "It will give us a better market focus," says Connor. "We want to be moulded to the market place."

AMD is more optimistic than most about the business outlook. The company predicts a

"material revenue increase" in the first calendar quarter of 1986 and an industry growth rate of 10-20 per cent for the year.

"We're not so far underwater that we won't have the strength to climb out," says Connor. But the day of reckoning is not far off, he admits. AMD can maintain its current policies until September 1986, Sanders has told his employees. If business conditions do not improve by then AMD may be forced to take some drastic action. "The probability of that is not zero, but I don't expect it to happen," says Connor.

In the meantime, AMD is not just going to sit and wait for a business upturn. "We will create our own," Sanders declares. Second only to his commitment to employees is Sanders' steadfast belief in innovation as "the best option open to us."

In the last quarter, more than 50 per cent of new orders were for proprietary chips designed by AMD, rather than standard products offered by a multitude of suppliers, he points out. Increasing AMD's proprietary product portfolio is the only way the company can increase profits in current market conditions, he believes.

"To have superior products and to continue to produce superior products in the future, you have to be committed to research and development," Sanders maintains.

Some might say that his commitment to R and D is now courageous, or even foolhardy, but AMD spent more than 35 per cent of its revenues on new product development in the last quarter and has no intention of cutting its \$180m R and D budget.

Recently, Sanders launched a programme to accelerate new product development while also boosting the morale of his war-weary troops. Fashioned after the "Liberty ship" shipbuilding programme of the Second World War, Sanders' "Liberty chip" programme calls for company engineers to introduce one new chip product every week for the next 52.

No ordinary promotion scheme, the Liberty Chip campaign makes heroes of the company's chip designers. Each week the people responsible for the Liberty Chip product are given celebrity status—their pictures are displayed on company walls and on baseball cards with the title "this week's all stars." Mirrors, well positioned upon the walls of AMD's facilities, carry the slogan "the face that launched a thousand chips."

"We have been down and out for a year," explains Anthony Holbrook, chief operating officer. "This is a programme whereby people can regain a sense of pride in their accomplishments; a chance to say 'we've turned it around'."

AMD is asking its employees to rally to the cause, to work harder, smarter and longer to make the programme succeed. Company engineers—who typically put in a 50-hour week—are working even longer hours to meet the programme's demands. So far, at least, they are not complaining. "Nobody wants to let Jerry [Sanders] down," explains one project manager.

The Liberty Chip campaign will also make a major contribution to the bottom line, AMD hopes. Sales of Liberty Chips could reach more than \$100m in fiscal 1987, AMD predicts, growing to \$400m the following year.

While doubters might suggest that AMD's spending on salaries and on research and development might bleed the company to death, Sanders is not deterred.

"We will do everything possible, make every sacrifice, eliminate every non-essential expenditure to reduce our losses," Sanders says. "But we will not deviate from our no-lay-off policy, nor will we cut back on research and development or essential capital expansion. These commitments jointly constitute the cornerstone of our strategy for winning—a strategy that is based, not upon retrenchment, but upon growth through innovation."

Training

ICI's offer of a choice of pace

By DAVID THOMAS

IN A HUT in a corner of ICI's organics works at Huddersfield, Paul Walker, a process operator for the giant UK chemical company, is kitting his name into a computer.

He has taken half-an-hour out of his shift to complete a training course on refrigeration. Walker prefers this way of learning to the old training sessions.

"The trouble was they'd cram that much into you, you'd forgotten it by the next day. This way," Walker points at the computer, "I can go at my own pace."

Paul Walker is trying out a new training system that has been introduced experimentally into 10 ICI sites. If it is successful, enthusiasts think, it could in time revolutionise the way managers train their workers.

The idea is to scatter computers at convenient points around the works. Some of the training packages used on them are common to all ICI's operations, others are specific to each works. Examples range from plant housekeeping to nitric acid manufacture.

The software is powerful. The people writing each training program can draw on 256 colours, for instance, to make the graphics attention grabbing. They are designed to encourage each trainee to interact with the machine.

What the system means for the management of training, particularly in the light of effects of the recession, is explained by Paul Chapman, project co-ordinator.

"We've reduced our numbers and we're asking a smaller number of people to do a wider range of jobs. So training becomes important. Yet because we've slimmed down, it's more of a problem to release people as a group for training."

Individualised, computer-based training provides the answer while also enlivening the often dull ways in which routine training on matters like safety is handled.

Eric Brighton, a maintenance supervisor at Huddersfield, can now tailor the training of his

of his workload: "One guy couldn't go on the computer at all last week because of the pressure of work. This week, he's gone on it twice."

Paul Chapman reflects on what this means for the management of training. "In theory, training has always been a line management responsibility. In practice, line managers have identified training needs and handed them over to the training department."

"With this system," Chapman adds, "managers and supervisors have to think more actively about training. The supervisor controls a man's work, his time and his tools; now he can control his training too."

The system also allows more checks on each individual's progress. "The computer record shows immediately that Joe Bloggs hasn't had any training for six months," Chapman says. "Every module has a question-and-answer routine, so we can also check on a worker's level of understanding."

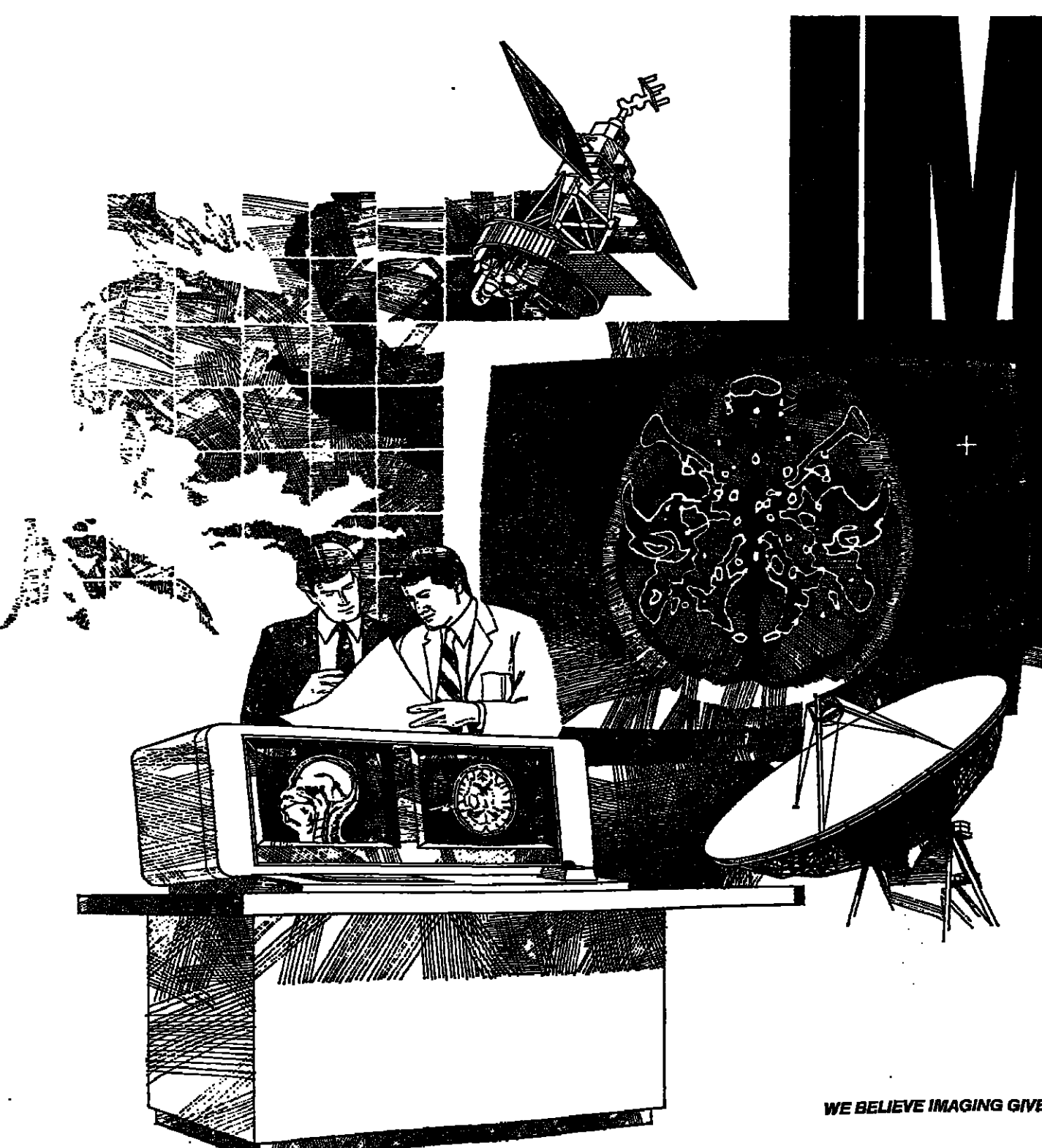
Experimental

It would be an exaggeration to claim that old-style, classroom training is about to be supplanted by computers. Charlie Porter, a trainer at Huddersfield, says: "Some things can be ideal for this, like checking someone's progress towards a safety certificate. But at other times, it's still easier to call a group together, like if you want to talk through quickly why an accident has happened."

Yet ICI has enough faith in the experimental project at the 10 sites to be topping an £850,000 grant from the Manpower Services Commission up to the £3m mark.

ICI has just started marketing some audio-visual and written material connected with the project, as well as some simplified software packages for white collar workers like design staff.

The full-blown training system for manual workers will not be completely evaluated until next summer. After that, blackboard and chalk could be on the way out.



IMAGING

Image-processing technology was first applied in the 60's and 70's to create clear images of the Earth and Mars, and to locate natural resources via satellite. Yet it was Hitachi's entry into this exciting new field that made high-accuracy imaging possible. In less than ten years, Hitachi-developed systems reduced absolute location error to a world-record 80 metres. Then 30 metres. And the innovations had only just begun.

You can see where with software

Today, Hitachi's imaging skills are being applied in ever-widening variety. Remote-sensing satellite systems aid fisheries by detecting differences in ocean water temperatures and displaying likely fishing zones as colour-coded maps on CRT screens. Robots mounted on crawlers are able to move around and "see" much like humans do through combinations of cameras and computers that can calculate distances to objects.

In fact, we are constantly coming up with innovations and new applications. Most recently: A method of probing the human

body with X-ray computed tomography, then reconstructing the data obtained as three-dimensional colour images of internal organs, muscles and bones.

The best of worlds is yet to come

Our vision of the future includes computerized 3-D simulations of surgical operations. Instant imaging of internal medical problems, such as cancer and cardiovascular diseases. Three-dimensional charts of inaccessible terrain. Remote mapping of Venus, Saturn, Jupiter and the other planets of our solar system. And much, much more.

We'd like you to share in the benefits of our scientific research; covering the next generation of new materials, lasers and other electronic devices. For improved business efficiency. For a higher quality of life. Two goals we've pursued for 75 years as part of our commitment to a better world through electronics.



WE BELIEVE IMAGING GIVES EYES TO HUMAN IMAGINATION

HITACHI

The other Washington exhibition

habit nowadays, and only gradually returned to the Berlin form for which they once repined (the opening Ring Lear Overture went through some sadly murky patches, though its beautifully vivid and flexible conception shone through even the murkiest of them).

The soloist in *Nuits d'été* was Ann Murray. She sang from a score, and gave an intermittent impression of nervous hesitancy; even so, it was very nearly a very fine performance indeed, rich in colour, long-breathed, and particularly readable for its knowledge of the haunted loneliness of the central songs. Two related qualities Miss Murray lacks, the mastery of which will fill in what was missing on Thursday: a smoother edge to her voice, and a greater fearlessness with the words. (Her choice of keys was odd — high soprano in "Spectre" and "Absence," the most difficult, and unexpected downward transpositions elsewhere.) The two components were combined this was the LSO's happiest showing.

while refusing to leave his feared wife (10 children, 100,000 in the trust). She writes hard, thrusting duets, notably the interrogation when Josie accepts the Ampleforth and Cambridge Anglo-Irishman into her rare, elegant, and committed emotional and political, are peeled away to the accompaniment of her growing attraction to the man who may be a traitor.

The play underlines the ambiguity of those who are at Bob's side: the camera, while cursing the IRA bombers of a crowded store, who "judge ideas by the people who utter them." Miss Devlin's means are domestic; there is no overt politicising, no condemnation.

ness of Busch's assault on the sensibilities of the audience is redeemed by the sheer talent of the members of her Tanztheater Wuppertal. It certainly helps that people like Meryl Tankard and Josephine Ann Endicott (who both happen to be Australian) are brilliant comedians. Endicott's performance as the dancing Anna of *The Seven Deadly Sins* seems to leave her physically and

captured the queasy allure of the music as well as its bold range of colours.

Many of the Chopin studies got performances as spectacular, but some constraints on Loh's expressive range became audible in a quiet way, especially the salon-style studies, his rhythm was often stiff (predictable) at some standards at paragraph-end (did not compensate) at some points to young Chopin's knowing charm. The tunes were picked out rather insistently, with good intentions but little light on the more complex with two of the late Nocturnes, op. 55, and the effect was very flat.

On the other hand, every study that is more plastic than the modulus seemed brightly. Neither the opening C major study nor the C sharp

restless, urgent concentration that Egnmont had lacked. Something, at least, of the fire that the conductor had to bring to Verdi in the 1950s had been rekindled.

The rest of the *Symphony* followed to form. The slow movement still brings out the best of that Italianate lyricism for which Ghilini is renowned (the string phrases before the end, dubbed with sentiment). And the finale went with an impressive, measured tread until a few minutes before the end, when momentum suddenly waned. Perhaps all these bombastic final chords of C major hold little interest for so cerebral an interpreter.

In the *Violin Concerto* earlier Salvatore Accardo had brought a very different kind of touch. Accardo is a musician who always finds a corner where he can ease into a delightful freedom of movement, no matter how strict the basic pulse. Within Ghilini's more severe approach a comparatively greater, more casual wit and pocket of spontaneity. The last movement, zeftful, spirited, was the most captivating piece

£70,000; the other, by Waterhouse, painted in 1900, could make £120,000.

Another discovery on offer at Sotheby's this week is four major choral works by Handel which turned up in a Manchester house to cupboard. When they sold at Sotheby's unrecognised: now they have an estimate of £80,000-£100,000. They are part of the "Carmelite Music" which Handel composed in Rome at the age of 22. A fragment of a Mozart cadenza. Another recent discovery, is on offer at £12,000-£15,000. It was written when Mozart was 15.

A silver tankard and flagon redolent of English history are on offer at Christie's silver sale on Wednesday. They were given to Sir Edmund Godfrey by compensation for the carriage during the Great Plague of 1665-66. Both are engraved with scenes of the plague and the Fire of 1666.

THE GIN OF ENGLAND

NETHERLANDS

Amsterdam, Concertgebouw. Piano recital by Kyōfumi Zimmema. **Brans, Harriet, Bachmann, Chopin, Seguyemsky** (Tue). The Concertgebouw Orchestra under Hans Vonk, with Jaap van Zweden, violin; Hajo Roijmans, cello. **Brhms (Double Concerto), Stravinsky, Tchaikovsky (Mini), Netherlands Chamber Orchestra** conducted by William Christie, harp, accompanied by William Christie, harp. **Chopin, Liszt, Prokofiev, Tchaik.** Recital: Hajo Roijmans, piano. **Schubert, Brahms, Bruch** (Tue). Kim Ha, violin; Kyoko Hoshino, piano. **Taichin, Prokofiev, Ysaie, Paganini (Violin Concerto), Liszt, Stravinsky, Witold Gdalk, P.M. piano.** Beethoven, Shostak, Brahms (Thurs). (41.53.45)

Rotterdam, De Doelen, Vackar Novak, violin; Arje Sackner, organ. Handel (Mon); Band of the Royal Netherlands Army and the United States Marine Band conducted by Major J. J. Krogs and Colonel John Borggast. Sweethick, Strauss, Bernstein, Handel (Tue, Wed); Eduardo Mata conducting the Rotterdam Philharmonic, with Nelson Riddle, piano. **Schubert, Liszt, Wagner, Sogwinsky (Thurs), Recital Hall The Travelling Music Ensemble, Boccherini, Brahms, Schubert (Wed). (44.22.11)**

Utrecht, Muziekcentrum Vredenburg. Recital Hall: South American Folk Music. **Bach, Scarlatti (Wed) The Travelling Music Ensemble, Boccherini, Brahms, Schubert (Thurs). (41.54.44)**

Brhms, Schubert (Tue) (21.30.01), Nijmegen, Vereeniging. The Concertgebouw Orchestra under Hans Vonk, with Jaap van Zweden, violin; Hajo Roijmans, cello. **Brhms (Double Concerto), Stravinsky, Tchaikovsky (Mini), Netherlands Chamber Orchestra conducted by William Christie, harp, accompanied by William Christie, harp. (22.11.00)**

VIENNA

Robert Knollbauer, piano. Schubert, Brahms Sal, Musilveisen (Mon). The New Chamber Orchestra of Stockholm, conducted by Charles Moez, with Ulf Wallin, violin. Rossini, Mozart, Beethoven, Schubert. Musikverein (Tue).

Phyllis Moss, piano. Beethoven, Schubert, Chopin, Brahms Sal, Musilveisen (Wed).

LONDON

Royal Liverpool Philharmonic Orchestra, conducted by Nicholas Condon, music director. Baroque Hall (Mon). (38.00.01)

Peter Donohoe, piano. Tippett, Beethoven and Chopin. Queen Elizabeth Hall (Tue). (22.31.01)

Academy of St. Martin-in-the-Fields, directed by Iona Brown, with Leonard Cohen, piano. Mozart, Concerto for Flute and Harp (Thurs).

Philharmonia Orchestra, conducted by Giuseppe Sinopoli, with Malcolm Frager, piano. Schumann. Royal Festival Hall (Thurs).

Kott, piano, *Legend*, Bachmann, organ.
Muscarelli/Ravel. Barishan Hall (Thurs.)

Reynolds, Scott's, Fifth Street: Charlie
Watts Big Band directed by Alan
Cohen (#38747).

ITALY

Milano: Teatro alla Scala: Violino: Salvatore Accardo. Bach. (#39126)

Rome: Auditorium in via della Conciliazione: W. S. Gilson conducting. Leon Basso, piano; Franco Julia Varvaro; baritone: Ettore Kovars. Bartók's Bluebeard's Castle (Mon and Tues). (#54104)

Rome: Auditorio alle Gemonie: Piano della Scala: J. R. Valentini, professor of organ music at the Juliard School in New York, playing music by Bach (Thurs). (#85862)

Venice: Teatro la Fenice: Luciano Quaranta, Bass and Reschione. (25191). (Mon)

NEW YORK

New York Philharmonic (Avery Fisher Hall): Zoltin. Mozart conducting. Trumpets: Margolis, and Philip Smith, wyanston; Mendelssohn. Vivaldi, Haydn, Dvořák (Tues); Leonard Bernstein conducting. All-Mahler programs (Wed). Lincoln Center (874224).

Chicago: Field Hall: Sergio violin recital: Fritz Djalov, Berlin, piano. Bach, Brahms, Jotzian Carrying De-bussy. Ravel (Mon). Joseph Woody stonophone recital: Bernard Reiden,

Creston (Tues). (#47458)

WASHINGTON

National Symphony (Concert Hall): Antal Dorati conducting: Haydn, Bartok, Brahms (Tues). Kennedy Center (#85110).

CHICAGO

Chicago Symphony (Orchestra Hall): Reich Lehmann conducting: Hindemith, Brahms, R Strauss (Wed). (#458122).

TOKYO

Kōsei Jyogaku, counter-tenor, accompanied by Kōmei Jyungaku, alto. Italian legends and love songs. Tokyo Central Church. (Tues). (#27990)

414

Theaterchor and Gewandhaus Orchestra of Leipzig, conducted by Hans-Joachim Rotzsch: Peter Schreier, tenor: Bach's St Matthew's Passion. Tokyo Bunka Kaikan (Wed). (#701073-4)

Japan Philharmonic Orchestra, conductor: Naoto Ozawa, piano, Shigenobu Satoh; Meitaru, Richard Strauss. Tokyo Bunka Kaikan (Thurs). (#24591; 127990).

Traditional Japanese Music: Shamisen (plucked lute), koto (zither), shakuhachi (bamboo flute) in recital of traditional Japanese chamber music. National Theatre. Small Hall. Complete programs notes in English. (Wed). (#85741).

FINANCIAL TIMES

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Monday November 25 1985

Challenge of a colossus

THE LATEST report by the Group of Thirty, the most people's image of the foreign exchange markets today. They are huge, with a global daily turnover of \$150bn and this unimaginable trading volume has doubled over the past five years. They are driven by investment, dealing and speculative transactions which outweigh transactions deriving from trade in goods and services by a factor of four or five to one. They are becoming more volatile and—paradoxically when one considers the rise in overall volume—somewhat less able to absorb a large transaction without a change in price.

The best part of the report lies in the detail. London, with an estimated third of the market's total turnover, is shown as far from having preserved its predominance over New York. The market has been invaded by securities houses, international money funds, commodities firms and futures arbitrageurs—all with a new and high-sounding approach. Technical models are now having a profound influence on the attitude of these players to prevailing exchange rates. The big non-financial corporations—important category of the market—concede that the market is becoming more dangerous but do not appear particularly fazed by this development.

Target
 The report draws few general conclusions and they do not go far enough. The summary by Mr Thomas Johnson, president of Chemical Bank and chairman of the study group, tells of a "system that has expanded tremendously and works well." He concludes that the "aggregate volume of international trade and cross-border investment has not been impeded by the recent period of volatility and realignment of foreign exchange values" and that the "effect of longer-lasting exchange movements has been to change the structure, composition and direction of trade rather than its overall level."

The markets have, indeed, responded in lively fashion to period when important governments, led by the US, gave them their head. But as 1985 has progressed it has become clearer that these changes in the "structure, composition and direction of trade" sometimes seem too artificial and too severe to be politically sustainable. Hence

the progressive rehabilitation of the idea that Governments should influence exchange rates and even adopt exchange rate targets as points of reference for national economic policy.

A majority of the banks, securities houses, corporations and investment funds polled by the Group of Thirty feel that governments should do more to stabilise exchange rates. But it is clear that they would not have been satisfied with the subsequent decision by the Group of Five developed countries to intervene more actively in the markets. Each of these respective majorities says the such intervention has to be backed by co-ordination of national fiscal and monetary policies. So the report represents another small impulse back towards the system of economic policy co-ordination that was abandoned at the beginning of this decade.

There is now a mounting campaign to get something close to the "locomotive theory" back on the rails for the first time since it crashed ignominiously into the debris of the Iranian revolution and the second oil price shock in 1979. Today's design philosophy is different. In 1973 the non-inflationary strategy was supposed to tow the inflationary weak through their period of painful adjustment. Today the focus is upon flows of funds: international savers like West Germany and Japan must spend more so that international spenders, like the US, will borrow less. But beneath the new bodywork, the running gear looks familiar.

Backlash
 The study underlines the need for such an approach. It describes a market bred of increasing freedom of capital movements, of increasing flows of information between countries and of technology that removes the friction from all these and from the trade actions they inspire. This market has already shown it can create and sustain currency valuations which, after a while, invite a backlash against the freedoms on which it is thriving. Is this backlash to be the next phase in the development of the world economy? Or will governments raise the degree of their policy co-ordination to match the interdependence that trade and the financial markets have already imposed upon them?

The real losers in Liverpool

IN THE Alice in Wonderland world of Liverpool politics the Mad Hatter's tea party appears to be nearly over for this year at least. The Council's Muldoon Tendency leaders, who have spent eight months rejecting "will you, won't you" offers of cash coupled with pleas for reason, have finally agreed to balance the books in a way which had been open to them from the very beginning. Mr Derek Hatton and his Militant colleagues deliberately engineered a financial crisis by illegally setting a rate for 1985-86 which was too low to cover the budget in an attempt to wring more cash out of the Government. As always in Liverpool, it is still not absolutely certain that some contrived hitch will not supplant the solution before it gets to today's finance committee meeting and a last council meeting for ratification. If it is passed the council will transfer £20m from its ambitious housing programme to the revenue account while also making £3m of unspecified cuts and accepting £3m of aid from other Labour-controlled councils.

There are some important winners from this affair. First the institution of local government has survived a critical test. A small and irresponsible clique has been brought to heel before a financial disaster, ruined the long-standing credibility of local authorities in the domestic and international money markets. Second, the Government's strategy of refusing either to accede to the crisis or to isolate Militants so the people of Liverpool can distinguish between Labour candidates and activists bent on persistent and chaotic confrontation.

Deception
 An important loser is Mr Hatton and his Militant group. They have been forced into a deservedly humiliating retreat and have had the cruel deception of their strategies exposed. They always professed their way to isolate Militants so the people of Liverpool can distinguish between Labour candidates and activists bent on persistent and chaotic confrontation.

workforce redundant—a loss of 31,000 jobs. The councillors, elected to serve the best interests of all their local citizens, were equally prepared to abdicate their responsibilities by stopping all services to only emergency provision continuing for the disabled, elderly and children's homes. This is the very antithesis of service to the local community on which local government is founded. But in spite of being spared these privations the people of Liverpool remain the real losers because an uncertainty over any financial solution agreed this week is far from the end of the matter. Although both the High Court and the Labour Party are scrutinising the actions of Mr Hatton and his colleagues, both investigations are likely to proceed very slowly while chaos can be fostered speedily at any time. Mr Hatton has already indicated his intention to return to the fray, describing his enforced retreat as a "temporary setback."

Battleground
 The next likely battleground is already clear. The budgetary process for 1986-87 will begin in Liverpool in under eight weeks. Many of the problems put on hold by the solution to this year's budget will reappear then—with one crucial extra dimension. For the first time Liverpool City Council's budget and rate level will be limited in 1986-87 under the government's rate-capping legislation. Before allowing for extra duties resulting from the abolition of Merseyside County Council, Liverpool's cash budget must fall from £265m this year to £245m next year, a real terms cut of around 15 per cent. This looks like a ready-made excuse for Mr Hatton to try to whip up another long-running and highly publicised crisis.

Attempts to stop him need to be made now and the key problem is for the Labour Party and Mr Neil Kinnock, whose disowning of Liverpool Militants last week was one of the most constructive levers forcing them to back off. The party needs urgently to find a way to isolate Militants so the people of Liverpool can distinguish between Labour candidates and activists bent on persistent and chaotic confrontation.

UK newspaper industry

A golden opportunity if not yet a golden age

By Sue Cameron

ARE BRITAIN'S national newspapers heading for the start of a new golden age of profitability and expansion?

A prudent man, such as Mr Salter, the down-trodden editorial hack in Evelyn Waugh's novel *Scoop*, would double reply: "Up to a point. Lord Copper."

Today, after years of inadequate financial returns and seemingly intransigent industrial relations problems, a fresh feeling of optimism can be detected among senior managers in the UK's national newspaper industry. The reasons are not hard to find.

Half of Fleet Street—centre of the industry in London—is currently boasting of expensive schemes to move to new plants in East London's docklands. Most managements are also finally making some shift to adopt a tougher line and their chronic overmanning and dangerously high cost structures—at last with some success.

At the weekend came the news that the National Graphical Association, historically the most powerful Fleet Street print union, was prepared to accept the principle of direct, computerised typesetting by journalists rather than printers at the new docklands plant of Mr Rupert Murdoch's News International group. Although detailed negotiations are still to come, this is potentially Fleet Street's biggest labour relations breakthrough since the Second World War.

The industry's financial position is also stronger, thanks to the flotation of Reuters, the international news agency and business information group, in which several Fleet Street groups have shares. Last week, £15m worth of this Fleet Street holding was sold.

The sheer pace of all these developments in the last few months seems to justify the belief of David Sievers, chairman of United Newspapers and Britain's newest Fleet Street baron, that the industry is on the verge of making the kind of major advances that will put it back on the road to acceptable levels of profitability.

One of the reasons for this tougher management line is the arrival in Fleet Street of Mr Eddy Shah, the newspaper entrepreneur who is planning to launch next spring a seven-days-a-week, full colour national daily, fully computerised, production and with far lower advertising rates than established papers as well as a much

smaller staff. Nor will his start-up costs be as high as those of some existing papers moving to docklands.

Associated Newspapers admits publicly that it is speeding up its modernisation plans at least partly in response to the threat of competition from Mr Shah. At News International, Mr Murdoch, too, has told his unions that the Shah paper demonstrates "clearly that other publishers and companies are willing and ready to move into our markets."

The new, he said, would have "the overwhelming advantages of modern technology and one union, no strike agreements."

But more than the Shah factor is at work. For some newspapers, falling sales and/or depressed advertising revenues have been an equally important factor in the pressure for change. So, too, has the sheer cost of the new machinery and the new docklands plants that so many are planning. Faced

with heavy investment demands, the financial burden of over-manning in newspaper production—estimated by Mr Murdoch at between 50 per cent and 300 per cent—is becoming impossible to shoulder.

Mr Maxwell, who is buying new colour presses for MGN and who has spent £10m this year alone on promoting his newspaper, has made repeated attempts—once again at the weekend accompanied by threats of closure—to trim his total workforce of 6,000 people. One major reason for his dogged determination to knock MGN into better financial shape must be the fact that today MGN is selling over 2.7m fewer copies of its three major national titles per week than it was a year ago.

Any drop in sales hits popular papers, such as the Daily Mirror, especially hard, since they rely on their circulation and cover prices for up to 70 per cent of their total revenue.

The rest comes from advertising. These proportions are reversed for the so-called quality papers.

Yet there is no reason to think that the potential market for newspapers is shrinking in the UK—quite the reverse. Mr Shah's News (UK) group has done research which suggests that over 4m people in the UK still do not have a newspaper at all while a further 5m make a last-minute, random choice of paper each morning at their newsagents.

So far, however, there is little hard evidence that Fleet Street has fully thought out its response to a rapidly changing business environment. The Telegraph, for example, badly overmanned even by Fleet Street standards, admitted last week that it is having difficulty paying the debt charges on the £10m refinancing package arranged less than six months ago to meet the costs of modernisation.

Mr Murdoch's apparent breakthrough on new—opposed to newish—technology at the weekend could mark the start of a more successful approach to introducing computerised methods throughout the national newspaper industry. But his group has had some notable failures in the past. In the late 1970s it spent some £20m on a new printing plant in Glasgow. Agreement to

SAYING GOODBYE TO FLEET STREET

printing plant in 1987.

● Associated Newspapers—Daily Mail and Mail on Sunday—is buoyed up by its oil and gas interests. Pre-tax profits for the six months to the end of March this year were £16.4m—well up on the £8.7m for the same period of the previous year. But last year the Daily Mail is thought to have merely broken even while the Mail on Sunday is estimated to have lost almost £19m, mainly because of high costs and inadequate (though rising) sales. Associated has brought forward plans for a £100m new printing complex in London's docklands by four years to 1988.

● Financial Times had

trading profits of £8.2m last year and is expected to maintain its strong performance this year. It has no plans to move to docklands. The FT is spending over £4m—plus £1m a year—running costs—on computerised technology which will be used by journalists and which will have no pay off in the short term. The move could, however, be a step towards computer-based production.

● The Express stable—Daily Express, Sunday Express and the downmarket Star—is part of Fleet Holdings, which was taken over last month by United Newspapers. Fleet's pre-tax profits in the year to June 1985 were £28.5m compared to £22.2m in the previous year. Its national newspaper pre-tax profits rose from £6.4m to £10.5m. United has no immediate plans to move the printing plant from Fleet Street.

● The Telegraph group—the Daily and Sunday Telegraph—completed a £110m refinancing package this summer which is designed to pay for ambitious modernisation plans including a move to Docklands. Its results, which are due out this week, are expected to show a loss after debt charges. Economies have been ordered but a change in the group's management is widely forecast. Lord Hartwell, the 75-year-old chairman, inside there will be an change in ownership—The Berry family has a controlling interest.

● Mirror Group Newspapers—the Daily and Sunday Mirrors, Sunday People, Sunday Mail and Daily Record—is the fourth largest contributor only £3.8m to the pre-tax profits of its Pergamon Press parent last year. Of this, some £3m came from the group's Scottish papers. Mr Robert Maxwell, MGN's publisher, is spending £60m on new colour presses and plans to move his London operation to docklands.

THE CIRCULATION WAR

	April-Sept 1985	April-Sept 1984	Change
Daily Express	1,883,322	1,883,339	-105,017
Daily Mail	1,828,597	1,827,521	-8,924
The Mirror	3,169,214	3,505,572	-336,158
The Star	1,472,297	1,501,945	-29,648
Sun	4,090,521	4,150,191	-59,270
Daily Telegraph	1,211,877	1,232,847	-20,970
Financial Times	230,569	215,569	+15,000
Guardian	480,697	480,697	0
The Times	475,707	424,892	+50,814

Source: Audit Bureau of Circulations

Texaco's \$10.5bn problem

Joe Jamail, the Houston lawyer responsible for the \$10.5bn damages award against Texaco, the US oil giant, is one of those larger-than-life figures which only the state of Texas can produce.

He is a drinking buddy of Willie Nelson, the country and western singer, as well as being a close friend of Hugh Liedtke, the chairman of Pennzoil, who would be proud to call Texaco after it gazzumped his bid for Getty Oil last year.

Jamail aged 59, grandson of an immigrant Lebanese grocer, is one of the top Texas lawyers in the highly lucrative field of winning large personal injury awards against corporate giants.

Like Liedtke he has a pretty low opinion of current business ethics in corporate America. Practising what he preaches his previous victims in court actions include Firestone, General Motors, RCA, and Eli Lilly.

Jamail says he took the Texaco case because it offered a once-in-a-lifetime chance to make a very big point about managerial ethics. "I do not want corporate America to think they can continue their duplicitous double-dealing."

There is also the little matter of the fee, which may have influenced Jamail's decision about taking the case. Typically lawyers performing such duties are paid only by results and receive a percentage of the award—anything up to one-third, in fact.

Jamail refuses to discuss his compensation. But some Wall Street sources speculate that it could top \$2bn if the full award is upheld.

While Texaco is reluctant to talk about the case it is clear that senior officials never felt they had a chance of a fair trial in Texas.

They tried hard to have the case heard without a jury in the state of Delaware, where big business likes to have its cases tried.

When Texaco's lawyers had no choice but to accept jury trial in Houston, Pennzoil's home town, they tried to have

Men and Matters

the judge changed after it emerged that Jamail had given \$10,000 to his election campaign.

No handcuffs

There is a notable absentee from the new top management line-up announced by Barclays de Zoete Wedd (BZW). The name of Jim Titcomb, senior partner of de Zoete and Bevan, the stockbroking firm in Barclays' Big Bang conglomerate, does not appear.

But there is nothing sinister to be read into this observation. The short answer is that Titcomb has decided to retire.

He would be 55, and a promise he made to his wife, and to encourage the younger members of the firm.

"I actually promised her that I'd start pulling back when I was 50. That slipped to 55, but this time I really am going."

The notices have gone out to the staff, he says.

Barclays knew of his plans when they agreed to the merger last year. So Titcomb is not being asked to leave the firm.

Titcomb has been senior partner for only 10 years. But he ventures to suggest that in terms of hours worked he has probably been at it the longest.



"I was wondering if it would be cheaper to send myself as a Red Star parcel every morning in future?"

Zoetes, followed by Sir Martin Wilkinson and Titcomb. That makes an average of 24 years' service each.

Titcomb has been senior partner for only 10 years. But he ventures to suggest that in terms of hours worked he has probably been at it the longest.

Away days

Thanks to Beckett's Directory to the City of London, which will be published this week, we now know what top City people are likely to be doing when they relax from banking, broking, accounting, or simply counting the profits.

Looking at 11.00 a.m. or near the top of the tree Beckett's finds that they are most likely to be punishing a golf ball (the sport of 20 per cent).

Tennis is a close second (16 per cent). Sailing and shooting each attract 11 per cent, and 13 per cent prefer gardening.

Before you write them off as a too-typically-English bunch let me mention some of the minority recreations. They include jungle trekking, theoretical physics, Chinese philosophy, hot air ballooning, scuba diving, mountaineering, beagling, bee-keeping, cattle rearing and lepidoptery.

Beckett A1

In the wake of the resignation of Ian Hay Davidson from the post of chief executive at Lloyd's the individual who is emerging as one of the most powerful figures in the corporation is Bill Beckett.

Beckett, who is in his mid-50s, was one of the Department of Trade and Industry's top lawyers. He held deputy secretary rank until he moved a year ago to the newly-created Lloyd's post of solicitor to the corporation. He is now responsible for the disciplinary and legal side of Lloyd's and one of the six top officials in the Lloyd's insurance market.

Underwriters have seen him presenting large tomes to Peter Miller, the Lloyd's chairman, on the future structure of the corporation and Miller appears to be placing a good deal of weight on some of the Beckett options.

Miller has said repeatedly that he is both the prime minister and the chief executive head of Lloyd's civil service. Beckett has been bold enough to suggest if the chief executive is the head of the civil service there is no need for him also to sit in with the cabinet—that is, with the council of Lloyd's.

Fur trading

Another piece of marketing advice from Peter Schutz, the chief executive of Porsche in the US, whose story about running away from a bear I told recently.

Always remember, he says, to market the relevant aspects of a product.

"A man doesn't buy a mink coat to keep a woman warm. He buys it to keep her quiet."

Observer

Do you have information on the USM at your fingertips?

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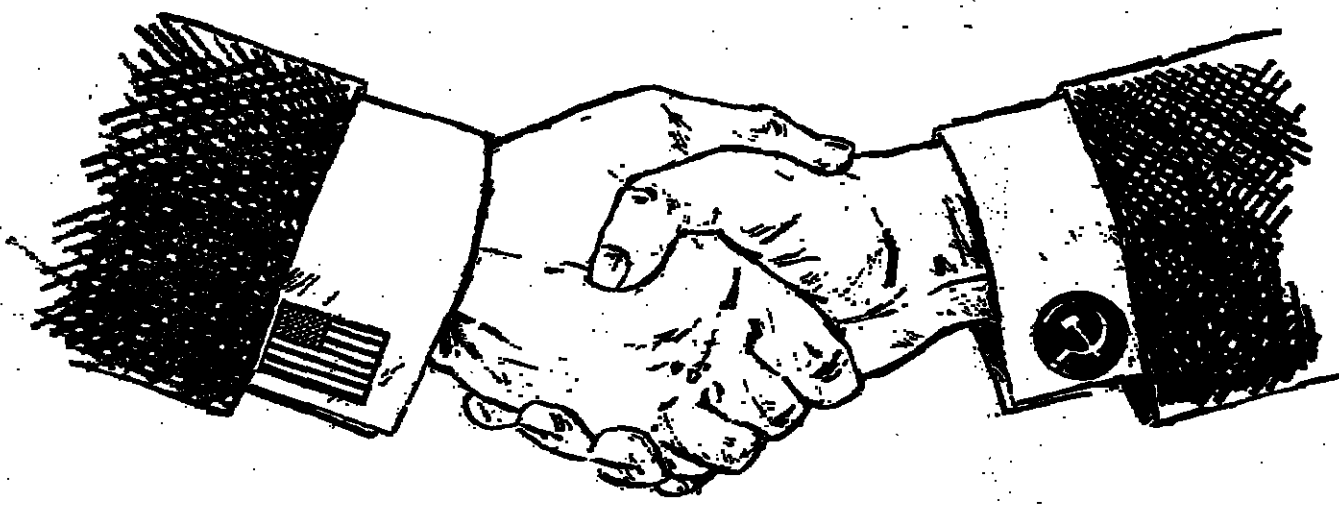
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Financial Times Monday November 25 1985

FOREIGN AFFAIRS: AFTER THE SUMMIT

Writing history backwards

By Ian Davidson



Frank Wheeler

MUCH OF the comment on last week's summit meeting between President Reagan and Mikhail Gorbachev has focused wistfully on the absence of any apparent agreement on the great issues dividing the superpowers.

Mr Gorbachev's priority, when the meeting was originally fixed, had been to secure some American concessions on the Soviet Star Wars anti-missile defence programme; he has come away empty-handed.

Mr Reagan's priority, formulated more recently, had been to distract attention from Star Wars by announcing Soviet trouble-making in the Third World.

Yet all that emerged, after two days of intensive conversation, was a promise by the two leaders that their negotiators would try harder in future. It may seem a meagre result after so much hubbub.

Yet it is conceivable that we are witnessing the start of a process that radiates uncanny echoes of the history of 15 years ago — except that this time history may be rewriting itself backwards. The last time that an American president had regular summit meetings with his Soviet counterpart, it was for the pre-negotiated exchange of agreements which had previously been negotiated, starting with the first Strategic Arms Limitation Treaty (Salt I) and the Anti-Ballistic Missile (ABM) treaty in 1972. Admittedly, each succeeding Nixon-Brezhnev meeting produced rather less than its predecessor, under the twin pressures of Watergate and the 1973 Middle East war. Nevertheless, the pattern of negotiation culminated in the ceremonial summit.

This time the process has been turned on its head. Nothing has been agreed except that the two leaders will meet again, next year and the year after. And since President Reagan seems determined not to give the Russians the one thing they want most, an explicit ban on any Star Wars deployment, and we have got nothing out of the deal, the precondition for going ahead with any deep cuts in offensive nuclear weapons, the joint declaration that their negotiators will do better in future seems based on a large dose of illusion.

Perhaps President Reagan is so buoyed up by the bonhomie of last week's media event that he is persuaded either that he

can repeat the trick in 1986 and again in 1987, or else that he still has a chance of achieving the impossible — an agreement on deep reductions in offensive nuclear weapons, but without any self-deceiving ordinance on American freedom of manoeuvre with regard to Star Wars. After all, he has held out against the Soviet demand at this first summit, and Mr Gorbachev just kept on smiling. So why shouldn't he rely on charm and sincerity next time around, and the time after that?

Well, maybe he can, but I rather doubt it. Much depends on whether the two superpowers can, for the first time, separate their obsession with nuclear weapons from their obsession with each other. To the Russians (this has been said many times before, but is so central that it is worth saying again), the significance of the 1972-74 summit was not just that the nuclear arms control agreements codified and endorsed Soviet nuclear parity with the US, but that the ongoing process of negotiation and dialogue symbolised in their eyes political parity as well. They have got nothing out of the collapse of détente. For them the balance sheet of the late 70s and early 80s is bleak indeed: an apparently endless war in Afghanistan, continued uncertainty over the political situation in Poland, political alienation in western Europe and in Washington, massive re-armament in the US, and a Star Wars programme which,

conceivably, could one day be used to take away their nuclear parity. It is a daunting picture.

It is particularly daunting for a dynamic new Soviet leader. Mikhail Gorbachev may have moved with unprecedented speed in shuffling around the *personae dramatis* on the Soviet stage to suit his purposes, and the implication is that he is very much in control of political events in the Kremlin. Nevertheless, as a new man, and a representative of a new generation of leaders, with a modern public style, he needs to justify his meteoric ascent by producing better results than his gerontocratic predecessors. He is publicly committed to economic reform and a faster economic growth rate; and he has openly and disarmingly admitted one of the essential conditions for faster economic growth is the restoration of calmer international relations.

For Mr Gorbachev, then, the establishment of friendlier and more frequent contact with the Americans may well be worth having in its own right, even if it fails to produce any very dramatic new agreements on arms control or anything else. The handshakes, the smiles and the photo-calls in Geneva may suggest to viewers in Russia that this new man, in one bound, has succeeded where both his aged predecessors failed, in recapturing a

sense of political equality with the US. Ronald Reagan may not see it that way. It is hard to be sure how he does see it — but he cannot prevent the Russians from doing so.

For all we know, Mr Gorbachev may have scored a few points on the contentious issue of Soviet trouble-making in the Third World. President Reagan went to Geneva intending to make this the centrepiece of his negotiatory strategy in Moscow. But Mr Gorbachev had plenty of time, in his long tele-conferences with Ronald Reagan, to explain that the Soviet Union has no joy out of the war in Afghanistan; but that simple withdrawal is just not on, because it would leave the door open to a hostile regime in Kabul, which would be much more threatening to the Soviet Union than the Sandinistas in Nicaragua could ever be to the US. And in any case, it was not he, Mikhail Gorbachev, who decided on the invasion of Afghanistan six years ago. At the very least, President Reagan may find it slightly more difficult to reduce Soviet foreign policy to the crude over-simplification of "trouble-making".

Finally, Mr Gorbachev may have decided, despite the urgency of his earlier demand for immediate concessions on Star Wars, that in practice he has the option of playing the arms control issue two ways: long and short. The short-run

option is implied in last week's joint Soviet-American declaration: the two sides will genuinely seek an equitable arms reduction deal which takes full account of their different attitudes, and they will seek it fast; when such a deal is ready for signature, President Reagan will be unable to resist the pressure for binding commitment, circumscribing Star Wars. Eh voila!

But a long-run option is also possible for a Soviet leader who may have another 20 years in power, and who will certainly outlast Ronald Reagan. Star Wars deployment is not for tomorrow, or even the day after. In its animated-cartoon form it is certainly impacticable for many years, and it may never be practicable; even a stripped-down version is a number of years away from any irrevocable decisions. If Ronald Reagan is determined not to surrender a scintilla of his Utopian vision, even if it means giving up the chance of an arms control agreement, one or both of his potential successors, in 1988 may well be anxious to compete for the privilege of signing the first-ever nuclear arms reduction deal.

Naturally, President Reagan's advisers can see perfectly well that Mikhail Gorbachev has the long as well as the short option — and this goes for the opponents of arms control, as well

as for the supporters. Which is why both warring factions in Washington will be anxious to cut a deal with Mr Gorbachev before the next presidential election: the supporters for obvious reasons; the opponents, in order to ensure that Mr Reagan's successor does not give away Star Wars in its entirety. So provided the Russians are not too unreasonable in the Geneva negotiations, the chances are that Mr Reagan will come under great pressure to do a deal at the next summit — or the one after.

There is just one hitch, however, a problem which will mark off the détente of the late 1980s from that of the early 1970s. The central issue of 15 years ago was the role, the status and the rights of the Soviet Union, in particular its rights in eastern Europe. If there is to be a major reduction in nuclear weapons, the central issue will be the role, the status and the rights of America in Western Europe, in particular the status of its military presence.

The Russians have long tried to get their hooks into US nuclear weapons in Europe, in the abortive Euro-missile talks which broke down in 1983, they tried to deny the US right to deploy cruise and Pershing II missiles in Europe; and they will go on scratching at this question because, they claim, they are twice threatened, from Europe and from the US. In their opening bid in Geneva this year, they reverted to the old refrain, by trying to redefine US nuclear weapons in Europe as "strategic", on the grounds that they could reach Soviet territory, while excluding their own SS 20 missiles from that category. They may have moved off this extreme position last week at the summit. But even if they have, this issue of the US nuclear presence in Europe is bound to become much more salient against the prospective background of deep cuts in the inter-continental strategic nuclear forces. The Russians may have failed to prevent the deployment of cruise and Pershing II; but they may use the prospect of strategic cuts to stage a re-run of the Euro-missile debate.

Lombard

Mr Lawson steals critics' clothes

By Peter Riddell

MR NIGEL LAWSON'S autumn statement has altered the terms of the political debate in ways which neither his allies nor his opponents have yet fully grasped. If, in Disraeli's words, he has not quite yet walked away with the Whigs' clothes, the Chancellor has certainly left the Opposition looking dishevelled.

A combination of higher public spending (however financed), steady economic growth, a levelling-out of unemployment, a consumer boom and low inflation has robbed the Opposition of some telling points. This has produced an ambivalence in both the Labour and Alliance camps about whether to attack the statement as U-turn or whether to regard it as cosmetic electioneering.

The initial Labour reaction was that the broad economic policy was unchanged — that, in Mr Roy Hattersley's words, the changes were "far more a matter of presentation than substance." In his view the increases in capital spending have been minuscule, the trend rate of economic growth remains very low and unemployment is likely to stay high without any significant fall. Therefore all that is likely to happen is an increase in consumption financed by temporary tax cuts paid for by the sale of British Gas.

Yet an outright refutation of the statement would be credible if the economy is growing and living standards are rising — even if only temporarily — and just for those in work. Hence, in recent speeches, Labour spokesmen have focused on charges of fiscal irresponsibility and continued neglect of the needs of manufacturing.

Alliance leaders have argued that the policy has been relaxed and they have objected to tax cuts as the wrong priority. Dr David Owen has quickly put on the hair shirt of Sir Stafford Cripps in denouncing "a candy-floss consumer boom" with tax cuts aimed at those in work.

The Alliance theme is that the Government is trying to buy the financial markets' love the last word well before polling day.

money should be spent on investment and training but that total public expenditure should be constrained. The snag is that the appeal of altruism to employed Alliance supporters among the Volvo-owning classes of the south-east may be limited. The Tories may be better readers of human nature.

Mr Lawson has also undermined the position of the Tory wets. Messrs Heath, Pym and Gilmour have all welcomed the statement, with varying degrees of sarcasm, as a pragmatic shift in their direction. While they all want more measures, their voice is muted for the moment. An immediate result has been that the annual elections for the officers of the Tory backbench committees have been more low-key than in recent years. Rival states of candidates are still being put up, but in general, there is a desire to avoid divisions. Tory tribal instincts of cohesion are reasserting themselves.

Ministers themselves have not fully adapted to the new approach. Indeed, Mrs Thatcher and Mr Lawson deny that anything has changed. Spending on some individual programmes may have been increased but fiscal probity is still being maintained.

But this still leaves a considerable ambiguity in ministerial speeches; thus the elections of Tynemouth were told last week both how much money the Government was spending on inner-city projects in the area and then, a day later, why the Government could not accept the CBE's call for a limited increase in spending. Both statements are no doubt consistent but they are confusing. Mrs Thatcher at present feels aggrieved that the extent of capital spending is not appreciated yet the proclamation itself still the same "prudent Maggie." If the Government is going to change its language, Ministers should be telling the same story.

Mr Lawson may have gained the political initiative in the short term but, like his predecessors, he may discover that the financial markets have the last word well before polling day.

Safety in coaches

From the Managing Director, Roman City

Sir, — Amid the publicity which has come in the wake of recent coach crashes, it is perhaps inevitable that there would be a certain "closing of ranks" by the industry. Linda announcement.

Chalkers of her plans to introduce speed limiters, however, prompts me to write that consideration should be given to other aspects of coach operation that must hold a certain responsibility for these occurrences.

We are keenly aware of the dangers of coach speeding — and the problems associated with controlling reckless driving by coach drivers — and welcome any measures that will help the industry to enhance the already excellent safety record that coach travel enjoys. The problem of speeding by drivers (and it has yet to be proved that recent accidents could be solely attributed to speeding) is, however, only one part of a complex situation that will take more than speed limiters to overcome.

While in the interest of safety the Department of Transport has (generally) the ability to check (via the tachograph) drivers' hours of work, speed and rest periods, etc, to ensure that current limitations are adhered to (and, where these have been exceeded, it is a contradiction that, in the case of express motorway coach services this facility is not available, as the use of the tachograph for this class of work is merely "recommended" and cannot be enforced by law.

Until the industry recognises, and raises, the position of public service vehicle drivers to professional status (and so-called commercial wage levels) there is little hope of demanding the higher standard of drivers that we all need. It is totally unrealistic to expect to attract the right kind of people to a responsible job for vehicles worth upwards of £100,000 and more importantly up to 80 or so passengers — on a basic wage of only £50 for a 45-hour week.

I know of a 15-month-old express coach which was found to have 81 defects only six weeks after being passed in the annual DoT test; among the defects were some electrical wiring in dangerous condition and loose steering-box mounting bolts.

In an industry in which it was intended that (following the deregulation of licensing which had hitherto purported to maintain a degree of control) quality was to be attained through more stringent checks by the DoT, it would appear that, because of financial and staffing restrictions, the hard-

Letters to the Editor

pressed examiners are no nearer to this goal.

The recession has undoubtedly put many sections of the industry under great financial pressure, which can lead to neglect of the more important safety aspects, and (until more funds are made available) there are too few examiners to be able to maintain effective vigilance.

In our view, until some effort is made to remedy the above factors, there is a real danger of such tragic accidents recurring.

Stephen D. James,
Cheltenham St, Bath.

European science collaboration

From Dr N. Dombey

Sir, — David Fishlock reports (November 16) that "Britain hopes to win the agreement of France and Italy next month as partners" in a new neutron beam facility at the Rutherford Laboratory, near Oxford. He then goes on to show why this is a forlorn hope while "Britain's future participation in CERN, the European research entity for particle physics in Geneva, was... in the hands of the Government."

France and Italy are not going to be in any mood to join Britain (at Britain's request) in a new collaborative venture in basic science at a time when the government is threatening to pull out of CERN.

In the words of a report to the Government by a committee headed by Sir John Kendrew "CERN is at present the leading particle physics laboratory in the world and is an inspiring example of what can be achieved by European collaboration. Last year, the Nobel prize for physics was awarded to two physicists from CERN (one an Italian) and CERN itself is partially in France. In both Italy and France the success of CERN is seen as a triumph of European science in one of the few areas in which western Europe is ahead of the US, with Japan and the Soviet Union a long way behind."

France and Italy wish to increase spending at CERN, unlike Britain which threatens to leave unless there is a cut of 20 per cent in CERN's budget by 1991-92. Since Britain only pays 16 per cent of CERN's spending it has a very weak hand. The British Government will therefore have to decide soon whether to join Ireland

and Finland as the only western European countries not members of CERN and to give up the possibility of joining future collaborative scientific projects in Europe, or to find more cash for basic science.

It is ironic that at a time when the US is spending billions of dollars on future technologies for strategic defence, including the study of high energy particle beams for this purpose, Britain is considering leaving the organisation which has more experience than any other in the practice of that technology. If Britain were to leave CERN, and if in 10 years time the US announced a major breakthrough in particle beam devices, to whom would the Government turn for independent advice on the subject? At present there are British physicists in senior positions in the accelerator group at CERN. But in 1995?

(Dr) Norman Dombey,
Physics Building,
University of Sussex,
Brighton.

Party political publicity

From the Director, Local Government Information Unit

Sir, — I was interested to read the letter from Mr T. Robinson (November 14) welcoming the ban on party political publicity in the new Local Government Bill. I fear however that he has entirely missed the point. The Bill does not merely ban party political advertising, as the Widdicombe committee recommended in its report on local government publicity and Mr Robinson apparently assumes. It effectively prevents any local authority in this country from publishing material on matters of political controversy. In other words, it is aimed at silencing the Government's critics and stifling public debate.

The key words are to be found in clause 2 of the Bill. This states that a local authority shall not publish any material designed to affect public support not only for any political party but also for "a body, cause or campaign." It is likely to be regarded as identified with a political party." In the view of lawyers who have considered the Bill examples of material this would prevent are:

— any material relating to council house sales (a cause

likely to be regarded as identified with the Conservative Party)

— any material accompanying rates demands explaining that rates have risen because of cuts in central government grant (likely to be identified with the Labour Party) or have been kept down through privatisation (likely to be identified with the Conservative Party)

— publication of responses made by an authority to recent government consultation papers on social security and privatisation.

In our view, this is a totally unacceptable constraint on freedom of expression in this country and of the right of citizens to be fully informed. This is especially so given the continuing freedom of central Government to publicise its views at public expense. Since coming to power in 1979, the Government has spent £2.5m on 11 politically controversial publicity campaigns including council house sales, abolition and rate-capping. Such "information" campaigns will continue but without the benefit of an alternative point of view.

Margaret C. Pedler,
3-5 Bath Street, ECI.

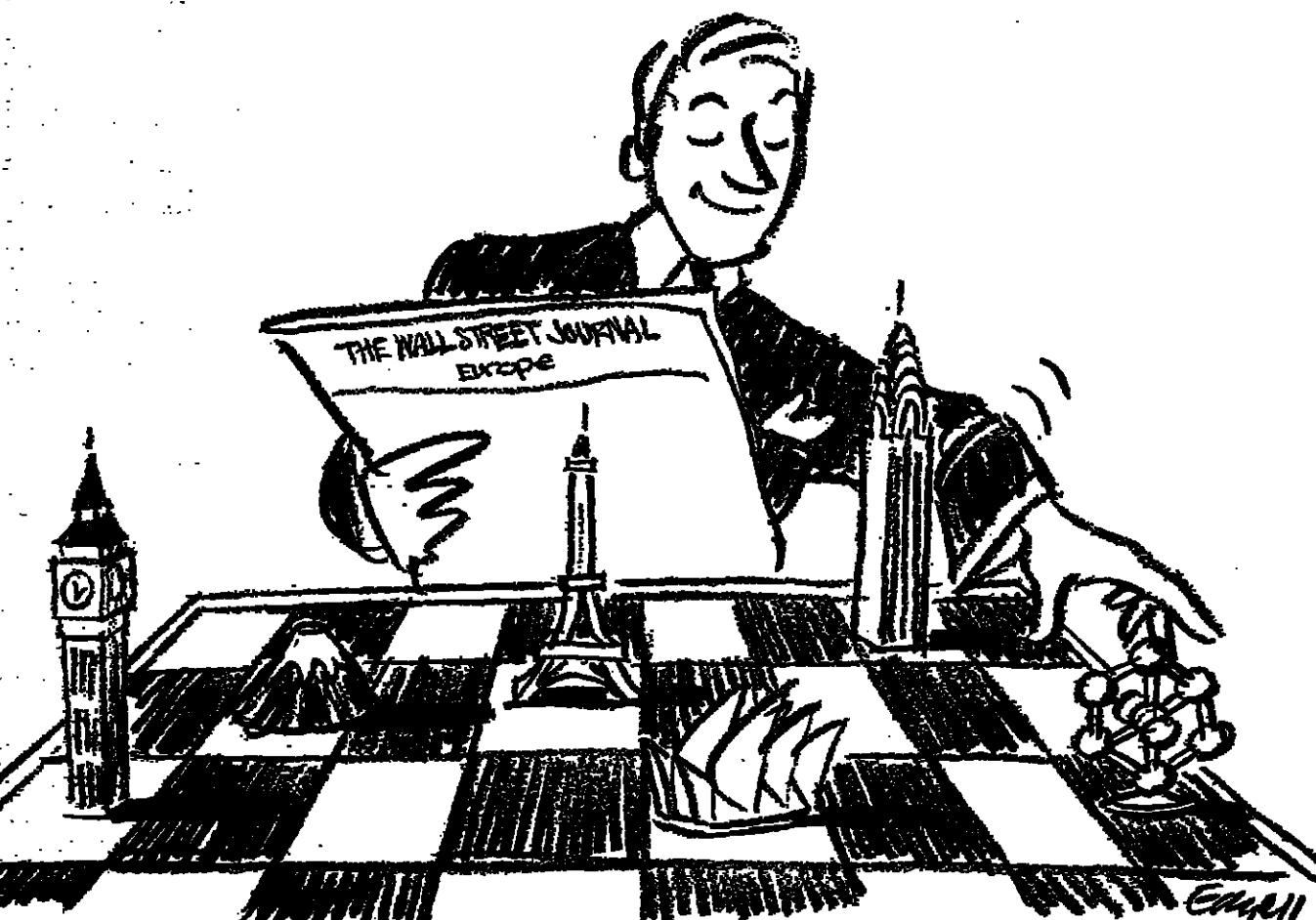
Outperforming the index

From Mr W. Crosby

Sir, — I refer to the article by John Edwards, "Best to get in at the start" (November 16). The figures and premise on which he comments could be regarded as from a source not wholly uninterested in encouraging a quick turnover in bonds and I suggest that the premise is too simplistic. A closer analysis shows that after allowing for a 5 per cent difference between bid and offer prices only eight of the 18 bonds quoted appear with rolled up income to have outperformed the FT-Actuaries All-share index over the first year. Consequently there is a less than even chance of picking a fund which on this basis will outperform that index in the initial short term.

On the other hand five of the eight funds which did so outperform that index initially were the only ones which went on with rolled up income to outperform that index over the full period to October 25 1985. Perhaps early winners can be reasonable long term performers when compared with the odds against achieving on a relatively small number of bond holdings a sufficient number of correct short term decisions to offset relevant costs and wrong decisions and to match that performance.

W. C. T. Crosby,
14 Midway Drive,
Edinburgh.



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Go STRAIGHT To THE TOP

Terry Byland on Wall Street Stripping runs into trouble

THE MARKET for Strips, the US Treasury's answer to Cals and Tigrs, Treasury receipts and other privately-sponsored devices for separating Treasury bonds from their interest coupons, has run into difficulties.

Dealers are unwilling to strip the bonds, designated Strips in abbreviation of the unwieldy name of Separate Trading of Registered Principal and Securities. The result is that liquidity in the secondary market has tightened significantly since the Treasury introduced strip bonds in February.

Of the \$37.5bn of Treasury securities available for stripping, no less than 76 per cent remain unstripped. This represents a traders' strike while the Treasury designates the bonds, it is the traders who initiate the stripping.

Their reluctance has sharply reduced the rate of growth in creation of new stripped bonds from 23 per cent between July and August to below 10 per cent in September. An unexpected upswing in October probably reflects nothing more than temporary interest rate plays by Wall Street traders.

The problem lies not in shortage of demand for Strips, but from distortion - or "disorder" to quote a major trader - in the market place as a result of extraordinary demand for some Strips by Japanese investors. This has undermined the conventional yardsticks of value and distorted returns over the full range of Strips.

Strips were immediate favourites in Japan where, because of the US Treasury sponsorship, they were deemed acceptable investments by the Finance Ministry. The Ministry

Ulster Unionists prepare to take battle to London

BY HUGH CARNEGIE

ULSTER UNIONIST leaders take their battle against the Anglo-Irish agreement on Northern Ireland to Westminster this week buoyed by an impressive street demonstration in Belfast on Saturday which they say showed the depth of feeling against the accord among loyalists.

A delegation of Northern Ireland Assembly members will carry the message directly to Mrs Margaret Thatcher, the British Prime Minister, this afternoon when they meet her at Downing Street at her request to hear their views on the accord.

The 15 Unionist members of parliament will repeat their rejection of the agreement, signed at Hillsborough Castle on November 15, when the House of Commons debates it on Tuesday and Wednesday. The Irish Parliament has already approved the accord and it will take effect after the Commons has given its expected assent.

Mrs Thatcher is considering ways of consulting Unionists on the work of the inter-governmental conference set up under the agreement to dampen loyalist protests that Dublin is being given a say in northern affairs while they are excluded.

But the Assembly delegation will tell her the accord is unacceptable and repeat their demand for a referendum in the province on the issue, which she has ruled out.

Unionists believe Mrs Thatcher will have to think twice about proceeding with the accord after Saturday's demonstration. It was attended by between 70,000 and 100,000 people from all over

Northern Ireland and the Rev Paisley, leader of the Democratic Unionist Party, claimed it was the biggest rally of Unionists since Edward Carson proclaimed the Ulster Covenant against Home Rule in Ireland at Belfast City Hall in 1912.

A Unionist MP said yesterday that there would be mayhem on the streets of Northern Ireland if the agreement was pushed through. He said southern civil servants would be in great danger if they came to Belfast to implement the agreement. Unionists would "tighten the screw" by such measures as refusing to pay rates and boycotting Irish-owned banks and stores.

Senior Unionists were relieved that Saturday's rally passed off peacefully. An effigy of Mrs Thatcher, the latest loyalist bogey figure, was burnt and there were 38 arrests. But there was no repeat of the violent scenes which Unionist leaders know damage their cause in mainland Britain, such as the attacks last week on Mr Tom King, Northern Ireland Secretary of State.

At the rally, 14 of the 15 Unionist MPs signed a pledge to resign their seats if the Government refuses a referendum. The exception was Mr Enoch Powell, MP for South Down, who was not present. His position is unclear.

Mr Paisley said the MPs would all resign by January 1, precipitating by-elections in the new year which the Official Unionist Party and the DUP would fight on a joint platform.

John Hunt writes: US investment of between \$250m and \$1bn for Nor-

thern Ireland and the Irish Republic has been discussed in Washington by Mr Nicholas Scott, the Northern Ireland Under-Secretary.

In meetings last week with Congressional leaders and senior civil servants in the US Administration he discussed an investment programme to back up the Anglo-Irish Agreement.

Although the package would be for the whole of Ireland it would be "tipped towards" the North.

The talks are still at a very preliminary stage and no decisions were reached. Because of Congressional difficulties over the US budget a final agreement would not be possible until next March.

However, the two sides are thinking in terms of some public funds from the American side matched by venture capital from US banks.

The Americans were eager to see any inward investment from their side matched by private capital from the UK. One possibility is that there could be a mix of private capital and further investment through the job creation schemes from the British side.

Mr Scott emphasised last night that he had not gone to the US seeking some new form of Marshall Aid. But he had found a willingness in Washington to underwrite in some tangible way the US Administration's political support for the agreement.

The Government is expected to have a big majority for the Anglo-Irish Agreement when it is put to the vote in the Commons on Wednesday after a two day debate.

UK sugar group set to control Portuguese refinery

By Andrew Gowers in London
and Diana Smith in Lisbon

TATE & LYLE, the UK-based sugar group, is close to obtaining control of a second sugar refinery in Portugal and remains on the lookout for other possible sugar acquisitions, according to Mr Neil Shaw, the company's chief executive and chairman-elect.

Negotiations to give Tate a controlling interest in the Sines refinery, currently majority-owned by the Espírito Santo family, are expected to be completed by the end of next month. The refining company was worth between £15m (\$21.7m) and £18m, Mr Shaw said.

In conjunction with the Alentejo refinery on the outskirts of Lisbon, of which Tate has also obtained control, this could give the UK group about 80 per cent of total Portuguese refining capacity. It would put the company in a strong position in the market ahead of the country's accession to the European Community at the beginning of next year.

In its accession negotiations with the EEC, Portugal was keen to obtain a sizable quota for raw sugar imports in order to develop its refining industry.

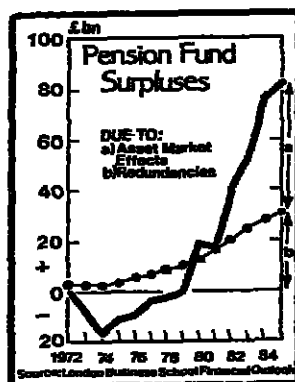
The expectation in Lisbon is that, if and when Tate eventually acquires the second company, it will seek to rationalise both of them. Both refineries, which have total annual capacity of about 220,000 tonnes, are in need of modernisation.

This will be only the latest in a series of relatively small acquisitions - many of them involving sugar-refining businesses - made by Tate since its takeover bid for Brooke Bond was thwarted by Unilever just over a year ago.

Last December, it announced the \$43m purchase of Beatrice Foods' agricultural division, and it followed this with two other US purchases: Colonial Sugars of Alabama for \$18m in January and six mid-Western sugar beet factories formerly owned by Great Western Sugar for \$21.5m in March.

The two US sugar acquisitions will give Tate about 18 per cent of the American market.

THE LEX COLUMN The City's sins of commission



With London equity turnover topping £700m on a couple of recent days the old order of fixed commissions is going out in a fixed incinerator. But October 27 1985, the date of the Big Bang, draws inexorably nearer. Will it all end in tears as the ruthless institutions seize their opportunity to wreak havoc with commissions?

Nobody can be sure, but if de Zoete's new opinion survey of leading institutional investors is any guide, the future will be remarkably like the past - at any rate, in the equity market. Most fund managers want to go on paying separate commissions, rather than dealing on net prices, and few are aiming at more than a 20 to 30 per cent cut in commission rates.

Since they will be losing the benefit of continuation, this might not amount to much of an effective drop at all. It is true that most of them are vowing to deal through fewer brokers - but then, most of them probably said that last year and the year before as well.

Yet the gilt-edged market will indeed be a quite different place. Here, most institutions expect commissions to disappear. It will be a traders' market, with business going to the best market makers, and research taking a back seat.

The big contrast is that in equities a high value is placed by the institutions on research - especially research into individual companies. At the same time, the funds are determined not to pay for it themselves, which explains the enthusiasm for commissions (paid by the investment client) rather than fees or in-house research departments (a cost for the fund management house).

This preference may not apply to all types of institution, however. Insurance companies and self-managed pension funds might be equally happy to pay fees. But few appear to be seriously considering the possibility of cutting out the brokers entirely by relying on in-house research and dealing.

So keen are the institutions on access to top researchers that the big brokerage houses are counting on their ability to bargain on the basis of a position on a telephone list. The institution that is too zealous at negotiating fine rates could be the last to be called after a change of view. And like a solicitor, your friendly broker will be turning on the clock when you ring. He will be expecting that quarter's commissions to justify the time.

excess over liabilities of about £25bn, while rising asset prices could be worth roughly twice as much.

This is not merely tantalising to the contributing companies. It would surely be at least equally attractive to an incoming Labour Chancellor as the first line of financial nationalisation. Meanwhile, if the investment surpluses are anything like as large as the LBS suggests, there should be no more of the arguments that schemes are unable to afford full transferability of benefit.

Liverpool debt

The last-minute concessions by which the council in Liverpool has kept default at bay are probably no more than a temporary expedient. When the budget-setting process resumes early in the new year, the odds are that Liverpool will again set course for the rocks. Yet the more 13 per cent yield at which its irredeemable bonds were quoted on Friday suggests that the capital markets have yet to take seriously the consequences of a collapse. Indeed, the tranquillity with which the rest of the local authority debt market has so far glided through the Liverpool affair only makes sense on the assumption that lenders believe, as does Mr Hutton, that there is a backstop in Whitehall.

That is none too clear. It is recognised that the Public Works Loan Board cannot lend new money to a council which is acting beyond its legal powers. That the FWLB may also be unable to roll over existing lines of credit is a possibility, less noticed perhaps, but quite as likely to bring about an eventual wreck. If the Government then devises some method of last-resort lending to Liverpool, it will be confronted by a succession of delinquent councils; if it does not, the credit rating of the local authority system will be likely to slide.

Meanwhile, the Government can claim some success; cuts have at any rate been promised, and Liverpool has been forced to do what is necessary - by capitalising revenue items from its housing account - to obtain standby facilities in the market. But nothing has been done to improve the underlying cash flow of the Merseyside Soviet; a race between creditors and the Government may yet decide whether the story ends in receivership or the despatch of Commissioners to balance the books.

UK prosecutions office urges reform of laws on fraud

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

THE OFFICE of the Director of Public Prosecutions, the British statutory body responsible for bringing criminal prosecutions, is urging major changes in the way fraud cases are dealt with in the UK.

The prosecution office has made the move against a background of mounting criticism in Parliament and the City of London that it is not taking enough action in major fraud cases involving the Lloyd's insurance community and other City markets.

The DPP's office wants to see changes which will make less onerous the laws surrounding the degree of evidence which has to be produced in criminal fraud trials. Under the present laws in complex fraud cases, the best possible evidence has to be provided in prosecutions in which witnesses are produced to corroborate and give evidence.

In complex fraud cases where individuals who have been implicated in a vast international fraud are on trial, the DPP has found difficulty in securing the co-operation of overseas witnesses to appear in British courts. The DPP would like a method to be evolved where overseas evidence can be produced in court without requiring a witness to attend in person.

Detailed arguments for such reform have been submitted by the public prosecutions office to Lord Roskill, who has been carrying out a review for the British Government into the existing laws and court procedures relating to commercial fraud. A report is due to be published in the next month or so.

The Roskill committee is studying whether jury trials are the appropriate way of dealing with complex financial fraud cases. But the DPP is not convinced that the abolition of jury trials would result in increased convictions. "I am not sure that the abolition of the jury system would result in a marked increase in convictions," said Mr John Wood, deputy director of Public Prosecutions in a recent interview.

The DPP's office feels that a tribunal of a judge and assessors might find it difficult to convict in a fraud case once the methods of a financial market are taken into account. But, the DPP argues that it could lead to speedier trials where technical matters are rapidly resolved.

The DPP has also argued that "conspiracy to defraud" charges have been discredited to some extent. The charges, when brought against businessmen operating in financial markets, have been difficult to pursue as day-to-day trading can be confused with the definition of conspiracy under the law.

Frustrations on the fraud trail, Page 6

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Frustrations on the fraud trail, Page 6

Exchange deals soar to \$150bn

Continued from Page 1

Group of 30 study group, says that the report is "significant because it involves the widest group of active participants in the foreign exchange markets around the world". The purpose of the 53-page study was to "ascertain the views of market participants on the functioning of the foreign exchange market and in particular the changes that have taken place in the last few years and those they anticipate in the future."

Worldwide investment activity and trading in new financial instruments have been the main sources of the market's expansion, far outstripping world trade, says the report, which notes that world exports grew by only 8.5 per cent to \$1,952bn between 1979 and 1983, the latest available year.

Despite this tremendous growth in the volume of foreign exchange trading, the report also paints a picture of a more nervous, tense marketplace. The Group of 30 committee which included representatives from the Federal Reserve Bank of New York, Morgan Stanley, the Bank of Tokyo and Joseph E. Seagram, voiced a number of concerns.

It noted that there has been a loss of depth and resilience in the foreign exchange market - the size of transactions that can be absorbed without affecting the rate is often smaller - and there is evidence of some decline in the competence of dealers.

There are also growing worries about counterparty risk, which reflects the possibility that a customer or trading partner may fail.

Securities houses, commodities firms and futures arbitrageurs head the list of new players who have spurred a more active global foreign exchange market. International banks describe the market behaviour of these new participants "as more speculative and more inclined to taking large positions and big risks." The newer non-bank traders are seen by banks as having a less consistent market presence. They are essentially price takers and do not make markets.

The Foreign Exchange Market in the 1980s, the Views of Market Participants-Group of Thirty, 725 Park Avenue, New York, NY 10021.

London SE reform expected to bring sharp fall in commissions

BY BARRY RILEY, FINANCIAL EDITOR IN LONDON

INSTITUTIONAL investors expect that commission rates on big equity deals will drop by between 20 and 30 per cent after the "big bang" restructuring of the stock market in London next October. They are also expecting to cut down the number of different broking firms they use.

Most of them expect commissions largely to disappear from the gilt-edged market, in favour of trading on the basis of net prices.

But although most investors are expecting the markets to become cheaper and easier to use, they are also sceptical about the policing of securities dealings. Some 65 per cent think that the level of investor protection will decline, against 21 per cent who think it will improve; and 81 per cent express concern about the effectiveness of "Chinese walls" between the different departments of integrated securities groups.

These views are expressed in an opinion survey carried out for brokers

of Zoete & Bevan (part of Barclays de Zoete Wedd) by City Research Associates. More than 100 top institutional investors were questioned in August and September about their attitudes to the "big bang".

A key finding of the survey is that investors expect quite different developments in the gilt and equity markets. In gilts, many investors think commissions - if they continue on the present basis - will fall by as much as 50 per cent, but in practice 60 per cent do not expect to renounce their gilt-edged brokers' commissions at all. The gilt firms will be expected to derive all their income from taking positions, and from the spread between bid and offer prices.

In gilt-edged, many more institutions (68 per cent) will be looking for order execution skills than for research service (35 per cent). But in equities these priorities are reversed, with as many as 87 per cent

emphasising the importance of research.

Because of the importance of equity research, most institutions (79 per cent) are prepared to pay separate commissions, though only 50 per cent are confident they will deal mainly on this basis in practice.

Some favour an agreed scale (28 per cent) with, as now, rates declining on bigger deals, but others prefer negotiated rates based on their level of activity either in the recent past (28 per cent) or expected in the next period (35 per cent).

Institutions fear that if they try to strike a hard bargain over commissions they will experience some downgrading of service. They particularly fear a lower availability of research.

After Big Bang: a survey of institutional investors. De Zoete & Bevan, 25 Finsbury Circus, London EC2M 7EE.

See Lex

World Weather

Place	°C	°F	Place	°C	°F	Place	°C	°F	Place	°C	°F
Alaska	-11	12	Denmark	5	41	Malaga	14	57	Seville	18	64
Aberdeen	11	52	Edinburgh	10	50	Madrid	17	63	St Paul	19	66
Amsterdam	10	50	Frankfurt	11	52	Munich	13	55	Stockholm	10	50
Antwerp	10	50	Geneva	11	52	Norwich	10	50	Sunderland	11	52
Birmingham	10	50	London	11	52	Oxford	11	52	Swansea	11	52
Bombay	28	82	Manchester	10	50	Paris	12	54	Toronto	10	50
Boston	10	50	Newcastle	10	50	Rome	13	55	Winnipeg	10	50
Buenos Aires	18	64	Nottingham	10	50	St Petersburg	10	50	Zurich	11	52
Calcutta	28	82	Sheffield	10	50	Tokyo	15	59			
Cardiff	10	50	Southampton	10	50	Yokohama	15	59			
Cebu	28	82	Strasbourg	11	52						
Colon	28	82	Vienna	12	54						
Dakar	24	75									
Dhaka	28	82									
Dublin	10	50									
Hankow	18	64									
Hong Kong	24	75									
Kobe	15	59									
London	11	52									
Los Angeles	18	64									
Lyons	11	52									
Manila	28	82									
Medan	28	82									
Memphis	10	50									
Mexico City	18	64									
Moscow	10	50									
Mumbai	28	82									
Nairobi	18	64									
San Francisco	10	50									
Singapore	28	82									
Sourabaya	28	82									
Taipei	18	64									
Tientsin	10	50									
Yokohama	15	59									

US optimism on summit

Continued from Page 1

and Soviet society, and their differences, had not changed as a result of his talks with Mr Gorbachev. But Geneva had reinforced his desire for an improvement in superpower relations based on a realistic assessment of these differences.

He detected some greater Soviet interest in a political solution to the war in Afghanistan that could involve a timetable for withdrawing Soviet forces.

On Star Wars, the US Strategic Defence Initiative, Mr Regan said he believed Mr Gorbachev now understood that the US planned to proceed with the programme.

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US MONEY AND CREDIT

Federal Reserve Monetary Target

This graph shows the growth of M1, Treasury bills, and Treasury bonds from January 1980 to December 1985. The Y-axis represents the amount in billions of dollars, ranging from \$500 to \$1,200. The X-axis shows months from Jan 80 to Dec 85. M1 is the top line, followed by Treasury bills, and then Treasury bonds.

Month	M1 (\$B)	Treasury bills (\$B)	Treasury bonds (\$B)
Jan 80	500	450	400
Jan 81	550	500	450
Jan 82	600	550	500
Jan 83	650	600	550
Jan 84	700	650	600
Jan 85	750	700	650
Jan 86	800	750	700
Dec 85	1150	1050	1000

Treasury Yields

This graph shows the yields for 1-month, 3-month, and 6-month Treasury bills from January 1985 to December 1985. The Y-axis represents the yield percentage, ranging from 6% to 12%. The X-axis shows months from Jan 85 to Dec 85. The 1-month bill is the top line, followed by the 3-month bill, and then the 6-month bill.

Month	1-month bill (%)	3-month bill (%)	6-month bill (%)
Jan 85	7.0	6.5	6.0
Jan 86	8.0	7.5	7.0
Jan 87	9.0	8.5	8.0
Jan 88	10.0	9.5	9.0
Jan 89	11.0	10.5	10.0
Jan 90	11.5	11.0	10.5
Dec 85	11.5	11.0	10.5

lowest since August 1979, when a similar issue carrying a 9 per cent coupon yielded investors 8.91 per cent. It was when-issued trading late on Friday, the new long bond was

Long bond yields first moved through the 10 per cent level almost exactly six years ago when the Federal Reserve slammed on the monetary brakes in an effort to curb inflation. Long yields dipped briefly below the 10 per cent mark again in mid-1980, before soaring to over 14.5 per cent in 1981.

The crucial question now facing the US markets is whether the extended rally will continue to reduce historically still high real rates — or whether busting the 10 per cent barrier will prove a temporary aberration. For the moment at least, the

ever, it is difficult to find anyone on Wall Street these days predicting higher US interest rates and, for the most part, it is a question of predicting when the Fed might ease rates.

What is unmistakable, however, is the dramatic 100 basis point flattening in the Treasury yield curve since early October—almost all of which has occurred between the 10 and 15 year maturities. As Salomon Brothers notes, during this period pressures on the funds rate have helped boost bill rates while long yields have rallied sharply, spreading the temporary rally's lack of new supply.

Last week the Treasury

yield curve continued to narrow with government bond prices closing with gains of between 1 and 1 1/2 points. Short-term rates fell by between 9 and 10 basis points with the three-month rate falling seven basis points to 7.29 per cent.

In the corporate market bond prices rose by between 1 and 2 points and new issue yields fell by as much as 25 basis points. The new issue of corporate issues included a \$400m offering of three-year 9.8 per cent notes priced at par from Chrysler Finance and a \$250m issue of 30-year 11 1/2 bids at 107 1/2 priced at par from Monsanto.

Paul Taylor

UK GILTS

On Monday, the Broker cut the price of a "tablet" to exhaust it and some paper was also believed to have been supplied "unofficially" to the

further on Friday' with the announcement of a £1bn convertible tap, though its part-payment, with 40 per cent due Thursday and the remainder in January, hardly supports the argument that the Government is rushing to raise funds.

The market, in any case, welcomes having a variety of Government paper in circulation.

Despite its size, the new tap probably does not add to the market's concerns about the Government Broker's activities.

On many measures, equities fared better than bonds. "I would think that a prudent investor would be questioning a buy recommendation of around 3 1/2 per cent guaranteed for the next 35 years," commented stockbrokers Buckle, master & Moore. "I would think that a prudent investor would be questioning a buy recommendation that on long US Treasuries. And against this background, prices did regain some ground, and the long end putting on a bit about the same as under the strong influence of the US bond market and with the help from the firmness of the pound and buoyant spot oil prices."

One significant factor, however, stood in the way of a more substantial rally, which might otherwise seem on the cards, was

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These Bonds having been sold, this announcement appears as a matter of record only.

NOVEMBER 1985

Closing prices on November 22.
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NEW ISSUE

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Amro International
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Banque Bruxelles Lambert S.A.

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NOVEMBER 1985

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Electronic Rentals—Philips Electronic and Associate Industries says as a result of shares issued for purchase of Telefunken, its holding in ERG now stands

FINANCIAL TIMES SURVEY

Monday November 25 1985

Accountancy

Although the demand for accountancy services remains extremely buoyant in Britain, the profession faces difficult structural problems. Proposals for mergers among the UK's major accountancy groups continue to be put forward, but with little success so far

Searching for unity

IT IS a time for strategic thinking in the British accountancy profession. The biggest professional body, the Institute of Chartered Accountants in England and Wales, with a membership nearing 80,000, has just published its Worsley Report on future governance.

Elsewhere, the 25,000-strong Institute of Cost and Management Accountants has within the past few days brought out the report of its strategy review group, while the ICMA's Council celebrates its second, and even more comprehensive, victory this month over its rebel member Mr Alan Brooks' attempt to force a merger with the Chartered Association of Certified Accountants.

The Chartered Association, which also has Mr Brooks as a member, was more sympathetic, and responded with a statement that as a matter of principle it supported rationalisation of the UK profession "more strongly than ever." But it appeared to have a rather different idea of the way in which this should be achieved, calling for registration of the term "accountant" which at present can be adopted by anybody.

Meanwhile the small but influential public sector body, the Chartered Institute of Public Finance, ponders its future after the shelving of formal merger talks with the ICAEW, and after the unveiling in the Worsley report of a future structure which does not seem to give much scope for CIPFA's aspirations within an enlarged English Institute.

Unity seems a long way off. Indeed, the effects are now being seen of the demotion last

By BARRY RILEY
Financial Editor

year of the UK profession's most substantial attempt at finding common cause, the Consultative Committee of Accountancy Bodies.

In its submissions on issues of public concern the CCAB used to achieve a worthy, if dull, consensus. Now the six former member bodies are all free to ventilate their own opinions. The result is much more lively but is also notably more erratic, and the question is whether the interests of the accountancy profession as a whole are better served.

There has been a good recent example in the response of the profession to the Department of Trade and Industry's discussion document on whether the statutory requirement for company audits should be relaxed as

part of the process of reducing the burdens imposed on business by State bureaucracy.

Whereas the English Institute decided that in certain circumstances audits could be made voluntary, the Irish Institute and the Chartered Association decided that they should remain compulsory, while other institutes fired off in various slightly different directions. It is not clear what the DTI will make of this conflicting advice from the profession.

Elsewhere, the process of developing accounting standards has slowed right down as the consensus of opinion has become dissipated. There have been open rows between institutes over inflation accounting, and the Accounting Standards Committee is now being driven to introduce watered down "SORPs" (statements of recommended practice) rather than mandatory standards, the first SORP being on pension scheme accounts.

The fundamental problem reflected in these and other arguments is the difficulty of combining professionalism and commercialism in what is a very successful and fast-growing sector of the financial services industry.

Recruitment

Membership of the various institutes continues to grow steadily, and the major firms of chartered accountants are recruiting graduates on a large scale—though a sudden

tightening in the graduate labour market this year has sent first-year salaries shooting up by some 17 per cent to near £7,000 in London.

Despite the cost, the top 20 firms are said to be planning a further 15 per cent increase in their intake by 1987. Given that there is little growth in traditional accountancy businesses such as audits and liquidations, the implication is that still greater numbers of qualified accountants will spill out into tax advice, management consultancy, corporate finance and many other areas, while many more will continue to leave practice altogether and pursue general business careers.

Organising the profession is not likely to get any easier. As things stand, the UK profession is divided according to three different dimensions: by status (the chartered institutes v the Chartered Association); by professional specialisation (the English Institute v CIPFA); and by geography (the English v the Scots v the Irish).

The strategy review group of the ICMA is pushing for a more logical restructuring by functional streams. On that reasoning a merger of the ICMA and the Chartered Association is ruled out because it would muddle up practising and non-practising groups. So, presumably, is a combination of the English Institute and CIPFA, which makes sense only in terms of the commercial aspirations of the big firms of chartered accountants "to expand into public sector business. It would not appeal to the overall membership, which is why the scheme has

been shelved.

The ICMA would see as more logical that it should form a closer alliance with the industrial membership of the English Institute. But that idea comes up against the problem that the FCA label carries more status than its ICMA counterpart, a class barrier emphasised by the successful appeal by the English Institute to the Privy Council a couple of years ago to prevent members of the ICMA calling themselves chartered management accountants.

The status battle sometimes verges on the absurd. The ICMA is now considering whether, having been blocked from calling itself the Institute of Chartered Management Accountants, it should now attempt a name change to the Chartered Institute of Management Accountants.

Viewpoints

In its strategy review the ICMA commits itself to work towards unification of the profession, but accepts that this is unlikely to be achieved in the shorter term. Ultimately, its members hope, the profession will be rationalised into clearly defined streams for auditing, management accountancy and public finance.

Characteristically, the English Institute's Worsley Report has analysed the institute's structural problems in wholly inverted terms. It has ignored the fact that half the nation's accountants belong to other professional bodies.

The English Institute has, of course, plenty of problems of its own without looking elsewhere.

These days the Institute's council scarcely dares to put any substantive proposal to its rebellious membership. Indeed, the Institute could be reduced to penny-pinching as a result of its failure last June to achieve the required majority in favour of a rise in subscriptions.

As the Worsley Report put it last month: "If council is seen too often not to be supported by members at annual and special meetings, the institute will not be seen as a credible source of professional advice."

The English Institute's structural debate has been highlighted in recent months by the threat from a group of medium-sized firms to set up a formalised pressure group called the Association of Practising Accountants which would promote the interests of medium-sized firms. They fear they will be swamped by the marketing power of the top firms, newly released from advertising and promotion restrictions.

To hold the institute together the Worsley working party is proposing a matrix of "boards" and "faculties" backed by an enlarged secretariat. The boards would represent commercial interest groups, the faculties would form the focal points for technical specialities.

A major debate on the proposals is promised early next year. If the institute fails to convince its typically uncooperative and divided membership of the wisdom of the proposals, a more far-reaching federalisation of the UK accountancy profession would appear to be the only long-run alternative.

UK groups assess impact of new legislation

BRITISH ACCOUNTANCY bodies are grappling with the impact of a heavy volume of new and pending legislation, notably in the areas of insolvency and investor protection. There is also intensive discussion of the role of auditors in the process of supervision of banks and other financial institutions. The whole question of the detection and prevention of fraud is being investigated.

The English Institute of Chartered Accountants in England and Wales has been prompted to initiate an urgent internal review of fundamental questions of self-regulation in the profession, in the context of changes in the statutory framework.

Further legislative pressures could well originate from within the profession itself. There are moves to promote changes in the Companies Acts in order to permit limited liability for auditors and to recognise in statute the issue of practising certificates. And some accountants hanker after a more comprehensive statutory recognition of members of the profession in areas outside auditing.

The recent strategy review of the Institute of Cost and Management Accountants called, for instance, for separate statutory recognition of the status of accountants engaged in the preparation of accounts, budgets and corporate plans.

It does not seem credible, however, that a Government like the present one would be willing to create new professional rigidities and monopolies.

Even existing privileges might prove vulnerable. One reason why the Chartered Association of Certified Accountants was nervous of the suggested merger with the ICMA was that it was by no means a foregone conclusion that a combined body would have been recognised under the Companies Acts, as the Chartered Association is at present.

Hence, there is a suggestion that statutory control over auditors should be exerted more directly through practising certificates, rather than through recognition of particular professional bodies which are increasingly diverse

in nature. The licensing of insolvency practitioners under the new legislation might conceivably provide a precedent. As things stand, accountants are only indirectly involved in the financial services legislation which is due to be introduced to Parliament before Christmas. The White Paper published last January offered accountants and other professionals the prospect of exemption from the need for registration with a specialist investment self-regulatory body so long as investment did not represent a "significant" proportion of their business.

Protection

However, accountancy institutes would have to show that they could provide equivalent investor protection to that available through the SROs. The whole area is fraught with problems, not least in defining what is meant by "investment business" and "significant."

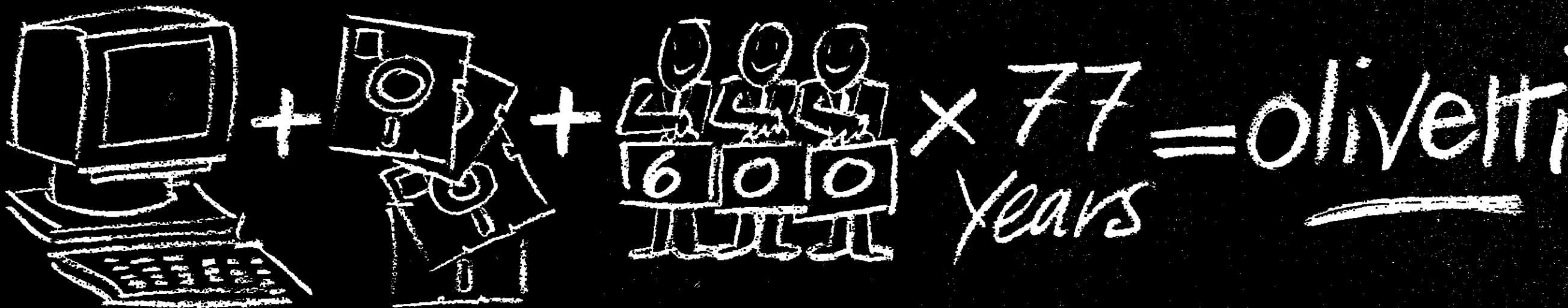
The chartered institutes in England, Scotland and Ireland have made it clear that they want to continue to remain responsible directly to the Secretary of State for Trade and Industry, rather than to an intermediate body such as the Securities and Investments Board. The professional institutes are aware, however, that in a changing climate they will have to tighten up their disciplinary procedures—for example, by developing sanctions against firms, rather than just individual members.

BARRY RILEY

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Accountancy 2

The marketing men flex their muscles

Publicity methods

BARRY RILEY

IT IS now just over a year since British firms of accountants were permitted by their institutes to advertise their services, and to engage in other forms of publicity such as sponsorship. The firms and the institutes are now assessing their experience in the first year to decide what has proved commercially effective and whether the ethical boundary lines have been drawn in the right place.

The whole breadth of the guidelines will be reviewed, says Mr Norman Barton, secretary of the ethics committee of the English Institute. Some changes are likely to be introduced next year, after consultation with other institutes.

The main area of practical dispute has been over the ban on direct mail shots. Along with cold calling, direct mail was originally decided to be unprofessional. But in practice the attempt to distinguish mail campaigns from other forms of advertising is seen by many accountants to be arbitrary, and to be creating many anomalies. It seems likely to be dropped.

The most ambitious advertising campaign to have been launched during the past year

was Coopers and Lybrand's \$500,000 leap into TV: the "Barry Braithwaite" commercial itself cost £80,000.

The spot, featuring a man in a suit who struck oil in his back garden, had mixed reactions—and although the campaign may have served Coopers' objective of making a big initial splash, it appears to have confirmed the accountancy profession's belief that TV is too expensive a medium.

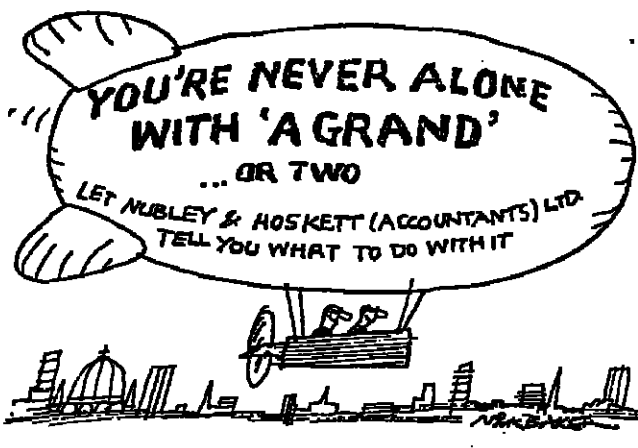
Coopers has now parted company with the advertising agency concerned, Leagas Delaney, arguing that it needed a bigger agency with a broader range of services. It has just appointed Young and Rubicam as the replacement, and a new campaign (minus TV) is likely to start in the New Year.

Meanwhile the biggest spending firm in terms of Press advertising, Deloitte Haskins and Sells, shows no sign of being tempted into TV.

"We have no plans for TV at the moment," says Gareth Stainer, director of marketing at the firm which has spent around £250,000 in the past year. (Deloitte was actually the first firm on TV, albeit briefly, on October 1 last year.)

He points to the need to reach relatively small numbers of senior people in the business community. Deloitte has concentrated on selling specific products and services rather than building a general corporate image.

At Peak Marwick, however,



the newly-appointed director of marketing, Colin Sharman, appears to be more influenced by the need to build an image—"my job is to find a way of differentiating us from the rest of the pack," he says.

Peat's low-key start—on a budget of only £140,000—was product-oriented but the firm will be considering whether to shift away from the coupon-clipping approach.

Strategy

"We have learnt a lot of lessons and we are looking at our experiences carefully with a view to putting together a strategy which will take us through the next three or four years," says Mr Sharman.

Thornton Baker, having spent £150,000 or so, is another firm which is reviewing its whole policy. But like Deloitte and most other firms it appears to be inclined towards product-linked campaigns.

Mike Blackburn, managing partner of Touche Ross, also points to the advantage of coupon-linked campaigns, although his firm also managed to combine these with the memorable "Get in Touche" slogan.

"We have been able to trace

the results of advertisements in relation to specific new business," he says. "It has proved to be economic overall. But it is true that some advertisements have been less productive than others."

He anticipates that Touche Ross's spend will continue at about the same as recent levels, which according to media sources has been around £150,000 in the past year.

Outside the ranks of the top firms, advertising has much less relevance. A firm needs national representation for there to be much point in its advertising in the national Press, unless it has some specialist service which is unusual enough to cause clients to come beating a path to its door.

Fairly typical is Casson Beckman, one of whose senior partners, Colin Wagman, says: "We do not think it would be effective for us."

The firm is an effective number 30 in the fee income league table, and trades out of a single London office. Advertising is, of course, only one of the forms of publicity which firms of accountants can utilise. Most of the bigger firms have now hired public relations consultants to help boost their exposure in the media, and the promotion of conferences and publications, and the supply of expertise to newspapers and the broadcast media in areas like tax advice, are all widely employed means of boosting public awareness of individual firms.

As the big firms' new marketing departments flex their muscles—free from the need to disguise themselves behind coy labels like "practice development office"—their growing activities could accelerate the pace at which the profession is being reshaped.

The apprehension felt by medium-sized firms at the greater marketing capability of their bigger rivals was a factor behind the recent proposals for second- and third-tier associations for second- and third-tier firms called the Association of Practising Accountants. Certainly there is a real fear that the profession will become polarised between famous name national firms and local or specialist firms, with the middle ground being wiped out.

As well as growing vertically, the big firms should also be able to use their marketing power to speed their horizontal expansion into new business areas like computer services, corporate and personal finance, and various kinds of management services. They can now promote these directly to prospective clients and will not in future be so dependent on their audit client base.

There is the prospect that the marketing and publicity departments will become quite powerful arms of the big firms. A notable development in this area was the recent promotion of Touche Ross's in-house PR specialist, ex-journalist George Westrop, to the status of partner earlier this year.

As well as seeking ways of reaching new clients, the big firms are also alive to the need to communicate with existing and prospective staff. Glossy recruiting brochures have been around for a little while now. But Deloitte broke new ground a few months ago with the first annual employee report.

More overseas links sought

International business

BARRY RILEY

A YEAR ago the proposed global merger between Price Waterhouse and Deloitte Haskins and Sells sparked off an intense wave of discussions between other international firms as they sought to find ways of countering the power of the new giant firm, which was to have been called Price Waterhouse Deloitte.

In the event determined internal opposition—not least from the British partners of the firms—killed off that merger, which only really made any great sense from a US perspective. And the merger talks by the various rivals also went into a lowly key.

But that they did not subside completely was shown only a few weeks ago when discussions between Peat Marwick and Kleinveind Main Goerdeler got as far as a formal delegate conference in Holland, before these talks also collapsed.

The appeal of KMG was undoubtedly its impressive lineup of Continental European firms, the big Anglo-American firms have tended to be weak on the Continent, whereas KMG's US firm, Main Hurdman, is a long way behind the US Big Eight in terms of fee income, even though it is in fact the ninth largest firm there.

So superficially a combination of KMG with one of the Big Eight such as Peat Marwick would be better balanced in terms of geographical spread. But the politics of the merger were not that simple, because KMG was put together

less than ten years ago precisely as a Europe-centred answer to the US-dominated Big Eight.

The pressure to build strong international firms is steadily increasing as clients become more international. Geographical boundaries no longer have much relevance today for many forms of business, and accountants that cannot provide an international service—even for comparatively small clients—are condemning themselves to a small-time future.

Behind the Big Eight and KMG are a whole string of contenders: Grant Thornton International, Pannell Kerr Forster, Binder Dijkster, Dearden Farrow International, and quite a few more. Future mergers amongst this group are a likely response to the growing power of the international Big Nine, and the increasingly fierce level of competition.

The international firms are now vast enterprises. New information about their scope has recently been released in the form of the Dingell congressional subcommittee on the accountancy profession. Arthur Andersen had total worldwide partners' capital of \$342m as at August 1984, within total capital employed of \$638m. Its fee income was \$1.4bn.

More recent figures for Peat Marwick International show fee income of just over \$1.4bn for the year to June 1985, partners' capital of \$381m, and total personnel of very nearly 30,000.

Deloitte Haskins & Sells International has disclosed fee income of \$936m for the year to April 1984, and earnings attributable to active partners of \$238m—shared by more than 2,000 partners. On average, Deloitte's partners enjoy total earnings of rather more than \$100,000 a year, but since the

average for the 765 US partners was \$148,000 in fiscal 1985 the level of income is plainly much lower outside the US.

Incomes for senior partners in the US appear to range up to around \$750,000, although the firms point out that all these partnership earnings are before pension contributions and taxes, and partners cannot qualify for stock option plans and other capital generating benefits which are available to corporate executives.

Although these incomes might seem reasonably high, the firms need to attract and hold high quality professionals, and in the US at any rate, there has been a marked slowdown in the growth of the basic auditing business.

Competition

In these circumstances there is an increasingly intense scramble for new business, especially in more competitive areas such as management consultancy where contracts are usually more short-term than audit relationships. This is leading—in the UK as well as the US—to greater scrutiny of costs, a greater emphasis on internal management, and a tendency to push older, poorer performing partners out into early retirement.

Greater competition is spli-

ing over into a drive for business in those parts of the world where the profession is less mature and growth prospects are greater. The Middle East is no longer the growth area that it used to be during the oil boom, but the Pacific Basin continues to prosper and here Arthur Andersen has recently snapped up the Manila-based SyCip, Gorres, Velayo (better known as SGV).

The opportunity for the international firms is that a global market place is growing up in which companies—and their shareholders—will require an international standard of auditing and other financial services.

But on the basis of what happened in the continental market of the US there is room for only a limited number of firms, and there will be a severe squeeze on the second rankers.

And the big challenge will be to put in place management systems that can control sumo-sized jealous professionals in several continents and scores of countries. Some of the so-called international firms are loose associations, designed for little more than mutual business reference, rather than integrated businesses. That may not be good enough to hold them together as competition intensifies.

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Concern mounts over indemnity

Incorporation debate

BARRY RILEY

SHOULD THE City Revolution stop short of the accountancy firms, or should they face up to the need for structural change if they are to develop into broadly based financial services organisations?

Already the profession has accepted the need for radical change in the area of marketing and advertising. The next focus of debate is on the capital structure of firms. Are partnerships several hundred strong becoming too unwieldy? Will they be able to generate enough finance as they move into more capital intensive activities?

The current crisis over professional indemnity insurance has added spice to the debate. Firms such as Arthur Andersen, Arthur Young and the Irish partnership of Ernst and Whinney have received huge damages of £100m or more in recent months, and there is mounting concern over the possible consequences should these or future claims prove successful in the courts.

One immediate effect has been a marked escalation of rates for professional indemnity insurance. This is by no means confined to accountancy—it also affects many other professionals such as lawyers and consulting engineers, but accountants are in the front line.

Firms report that insurance premiums have soared this year by a factor of two or three times. Perhaps more seriously, the time on cover is being applied. According to one of the biggest firms, it was covered for more than \$200m on individual claims last year but on renewal it has faced a cost of \$225m on each claim and \$250m overall. Beyond this, cover is not available at any price.

Not only might a big legal award put a firm out of business, but the individual partners would be bankrupted. Under institute rules they would then be disqualified from membership and would be forced out of the profession entirely.

Against this background a sub-group at the English Institute of Chartered Accountants has been preparing a draft submission on incorporation, and this has now been passed on to a higher committee. According to Mr Mike Blackburn, the managing partner of Touche Ross who is chairman of the sub-group, the submission may be considered by the institute's Council next month.

"I am in favour of the ability to incorporate," he says, though he accepts that opinion in the profession is divided, and in any cases changes would require alterations in both the institute's by-laws and the companies act.

Recently firms such as Deloitte Haskins and Sells, Coopers and Lybrand and Arthur Andersen have talked positively about the possibility of incorporation with limited liability, but Peat Marwick Ernst and Whinney and Price Waterhouse are among those whose leading partners have expressed more scepticism.

Much of the criticism is based on arguments that incorporation is not seen to be a very effective remedy for the particular problem of high legal claims

and inadequate indemnity insurance. Even after incorporation an accountancy company could still be wiped out by a big claim, and the only advantage would be that its leading practitioners could move on to practice elsewhere.

There would also be a substantial immediate cost from incorporation, since that partners would be liable to pay 10 per cent national insurance contributions on their salaries on becoming employees—and their income tax, which at present is a major source of working capital, would have to be paid much more promptly.

Many accountants would prefer some kind of claim limitation route as a more specific answer to the rising tide of damages. A ceiling would be applied to claims, perhaps on the basis of a multiple of the audit fee. But it is far from clear how this could be arrived at in law.

There is, however, much more than the indemnity issue behind the pressure for incorporation. The partnership structure is ideal for small teams of professionals working in limited business areas, but becomes progressively less suitable as they grow bigger and more diversified.

Already the big firms have adopted more or less a corporate structure, with "chairmen," "managing directors" and boards of representative partners.

As they transform themselves from accountancy firms into multi-disciplinary groups, including computer specialists, lawyers, engineers and investment experts, they are having to invent artificial structures to get around the institute rule that only chartered accountants can be partners.

At Deloitte, for instance, one of the firms which is sympathetic to incorporation, some 15 per cent of its 260 or so partners are non-accountants.

Moreover, senior accountants are aware that in other areas of the services sector—like stockbroking, advertising and public relations—professionals have been able to make substantial capital sums by developing businesses and either floating them in the stock market or selling them to bigger companies.

As things stand, accountants can earn reasonable incomes but cannot create capital. The big firms fear that this may make them less attractive to the brightest and most ambitious youngsters.

Another argument is that the accountancy firms are being increasingly limited by their inability to raise external capital apart from restricted amounts of debt. So long as they were confined mainly to auditing this scarcely mattered. But they are now fast developing in newer activities which need more capital.

The debate over incorporation raises basic issues about professionalism and the independence of the auditor. For that reason, it is bound to prove controversial.

But Mike Blackburn believes that appropriate safeguards can be introduced—"I personally would be in favour of laying down strict rules about how outside capital could be introduced," he says. The type of capital which could be raised, and the composition of boards of directors, would be carefully controlled. There would be no stock market listings.

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Accountancy 3

Larger firms discover a promising hunting ground

Small business sector

WILLIAM DAWKINS

BRITAIN'S large accountancy firms are attempting to make inroads into the small company sector with unprecedented enthusiasm.

The spectacular growth of both the Unlisted Securities Market and the private venture capital industry in recent years has transformed the sector—and the larger firms' attitudes to it have changed accordingly.

No longer is it seen as an area ripe for little more than routine statutory compliance work; a fact which is underlined by the present fierce debate over whether or not small businesses should be required to submit to the statutory annual audit.

Most big accountancy firms now see the small business sector as one in which they can parade their most interesting and profitable services, including assistance with preparing business plans, refining management information, consultancy and directing clients towards sources of investment.

At a time when new corporate clients are difficult to attract, the small business sector is seen as a fertile ground for cultivating contacts which could grow into the big earners of the next decade.

The large accountancy firms' desire to expand into the small business sector—where they are using all their advertising and promotional skill to make a considerable commercial threat to the small and medium-sized practice. Medium-sized firms now complain that their largest counterparts are looking for audits down to the £5,000 fee level, instead of staying safely above £50,000, as was the case a few years ago.

One expression of the medium-sized firms' anxieties

was the recent announcement of plans to form a trade body, to be known as the Association of Practising Accountants, to counter the commercial threat from large firms. The association, which is expected to have a membership of several hundred practices, is open to firms of certified as well as chartered accountants.

The firms involved in the plans were due to present a report to the Institute of Chartered Accountants in England and Wales (ICAEW) this autumn. Their ideas will be highly relevant to an imminent report of a working party on the institute's structure.

The debate over what kinds of services different levels of the profession are best equipped to provide to small businesses was further intensified in June with the publication of a Department of Trade and Industry consultative document on Accounting and Audit Requirements for Small Firms.

Red tape

Its suggestion that the compulsory audit for small companies might be abolished is part of the Government's drive to reduce the official red tape which it fears is choking the growth of the small business sector. The document, however, has stirred up considerable controversy within the accountancy profession.

Indeed, it has polarised the accountancy world at all levels, producing entirely unexpected reactions from some quarters and leaving big firms just as divided over the issue as small practices.

The ICAEW, the biggest accountancy body in Britain, announced last month that it believed that the audit should be voluntary, subject to safeguards to protect minority shareholders.

"The audit has never been more important as a protection to shareholders. But when all shareholders so agree, it should not be legally required for

small business," said Mr Brian Jenkins, the institute's president.

Our members provide a range of vital services to small companies and play a key role in promoting the growth of the small business sector. They do not need to rely on the law for this work," said Mr Jenkins.

One of the more surprising supporters of the institute's stance is Thornton Baker, an accountancy firm well known for its extensive small business client base. The firm says small companies should be allowed to opt out of statutory audits subject to a unanimous shareholders' agreement. With its network of 60 offices nationwide, it might be expected to oppose change for the sake of the income derived from its many small clients.

Yet Thornton Baker argues in its submission to the department that "the annual accounts currently produced for Companies Act purposes fulfil no useful role. Regular management accounts are much more useful than statutory ones for small shareholder-managed companies and contain more up-to-date information for creditors and bank lenders, argues the firm.

It proposes that small companies which vote themselves out of statutory audit requirements should instead be compelled "to file, within three months of the year end, an annual return, including basic financial information, prepared by an independent qualified accountant and confirmed by the directors. This would provide, promptly and cost-effectively, useful and credible information."

The firm also suggests that the Government should reduce the penalties of disincorporation; a strong theme running through the reactions of many small business firms. Many businesses are stuck with corporate status when they are either too small or have too few shareholders to make their accounts of more than very limited use.

Any incorporated company that wishes to turn itself into a partnership has, under present rules, to sell its assets back to the people who run it and then buy back its own shares. The curious consequence of that is the proprietors often end up paying Capital Gains Tax twice for what is, in logic but not law, one transaction.

Several accountancy institutes and many firms disagree with the ICAEW response to the department's paper. Among the arguments put forward for retaining audits is that they provide an independent check of great value to banks, investors and creditors. "It's a bit like having an umpire at cricket," says one accountant.

The Chartered Association of Certified Accountants, for instance, argues that audit fees represent an insignificant burden and that the cost is outweighed by the benefit. The Irish Institute of Chartered Accountants would also like to keep audits, but the Scottish institute says they should be voluntary and certainly not for small companies 75 per cent owned by their directors.

The Institute of Cost and Management Accountants takes a similar line to the Scottish body, but emphasises the need to protect minority shareholders. It goes for optional audits for small and medium sized companies, but with a 35 per cent shareholder vote required to force the directors to have an audit.

Firms such as Touche Ross, Arthur Andersen and Stoy Hayward stand in the forefront of the audit liberalisation lobby. Accountants would also like to see safeguards for minorities. A common theme in their arguments is that compulsory audits actually reduce the scope for selling other services and that small business firms could more usefully spend their audit bills on functions like business advice and consultancy services which they have been marketing aggressively to the small business sector.

Growing volume of business

Public sector services

LEON HOPKINS

UNTIL RECENTLY the success of the accountancy profession in penetrating most areas of business was not reflected in the public sector in Britain.

The numbers of accountants working in and for government are still tiny compared with the importance of the sector, although more accountants and accountancy firms are steadily becoming more involved.

Two key reasons for this development are the profession's own push into new markets and the present Government's determined attempt to introduce competitive pressures and tighter financial controls in all areas.

The large accountancy firms—geared for growth but facing strong competition in traditional audit markets—have for some time viewed the public sector as a mouth-watering prospect for new work. They were delighted therefore when the 1982 Local Government Finance Act established the Audit Commission and set the stage for a major entry by the larger firms into the local government audit market in England (in Scotland private sector firms were already involved).

Today around one third of the 450 or more audit appointments made by the Audit Commission are in the hands of private sector firms. The division between the 13 firms involved is not equal—for example, Price Waterhouse, Huddersfield-based, Arncliffe & Norton, Coopers & Lybrand and Deloitte Haskins & Sells take the lion's share of the appointments.

Mr John Banham, the Commission's Audit Controller, says the involvement of private sector firms in the local authority audit market has been a success.

Competition between the firms and between the private sector and the Audit Commission's own District Audit Service, has kept all parties on their toes both as regards fees and performance.

Surveys conducted by the Commission show that most authorities with private sector auditors express satisfaction with the service they are receiving. But, says Mr Banham, the accountancy firms are at their best in the area of stewardship, checking and reporting. They are at their worst in the area of value for money—a special strength of the "rejuvenated" District Audit Service which has more experience in this area and which is doubling in a new incentive scheme for employees.

Both private and public sectors can learn from each other, says Mr Banham. With procedures aimed at identifying savings or value improvements of 10 times the audit fee, the opportunity to gain experience in methods which add value to audit work is perhaps one reason for the enthusiasm of firms to become involved in local authority audits, he believes.

The initial Audit Commission appointments, finalised in early 1984, were for a period of five to seven years. There has been speculation that further private sector appointments might be made but Mr Banham says he would be surprised if there were changes before three years are up.

A new element of competition has also been introduced into the area of nationalised industry audits. Here the UK Government has adopted the policy of putting appointments out to tender. Coming out best from this so far has been Ernst and Whinney, which has retained its audit of National Bus and gained the audits of the Post Office (an appointment formerly held by Touche Ross), and the National Coal Board. The latter appointment had

been held by KMG Thomson McLintock since nationalisation. The Post Office and Coal Board audits are together worth £750,000 a year, it is said.

These changes, says Deloitte Haskins and Sells, and Ernst and Whinney as the two leaders in the nationalised industry audit market, closely followed by Coopers and Lybrand, Peat Marwick Mitchell and Price Waterhouse.

Although audit appointments are the most visible evidence from the firms of their keenness for public sector work—many thousands of pounds are often spent on competitive tenders—it is the less visible consultancy market which has seen the most growth recently.

While the number of nationalised industry and local authority audit appointments available to the private sector market will remain relatively fixed, the amount of consultancy and other special work is likely to go on increasing, at least while the present Government remains in office.

All the major firms have gained a share of the work. It covers a wide range including projects on the privatisation of nationalised industries, special investigations of concerns in which the Government has a financial stake, and work on improving the efficiency and effectiveness within Government departments.

Figures are not available, but most in the market concede that Coopers and Lybrand is the market leader in the area although other major firms all have taken a share. Among the work won by Touche Ross, for example, is preparation for the privatisation of British Gas—"We are strong in the area of privatisation," says Mr Brian Pomeroy who heads Touche's public sector consultancy group. Peat Marwick Mitchell was probably the first firm to undertake major value for money work when completing assignments with the BBC and the Atomic

Energy Authority, claimed Mr Alan Hardcastle, chairman of the firm's public sector group. It has also had a share of the privatisation work with Enterprise Oil appointment.

Arthur Andersen—which has just announced a new public sector financial management award in co-operation with CIPFA—has undertaken major projects for the Department of Health and Social Security and for the Director of Public Prosecutions on arrangements for the new Crown prosecution service due to start in 1986.

Price Waterhouse is undertaking consultancy work in the Health Service and for British Rail and the Post Office. With 350 people involved in its consultancy, the firm rates itself as one of the largest.

The need for help with installation of systems taking advantage of information technology has been one source of consultancy work—and a market that is likely to increase as the speed of development increases while the Government's Financial Management Initiative is another.

The public and private interface

THE Chartered Association of Certified Accountants, which has 18 per cent of its UK membership employed in the public sector, and its own local authority and health service societies, has a heavy research programme linked to local and central government reporting needs.

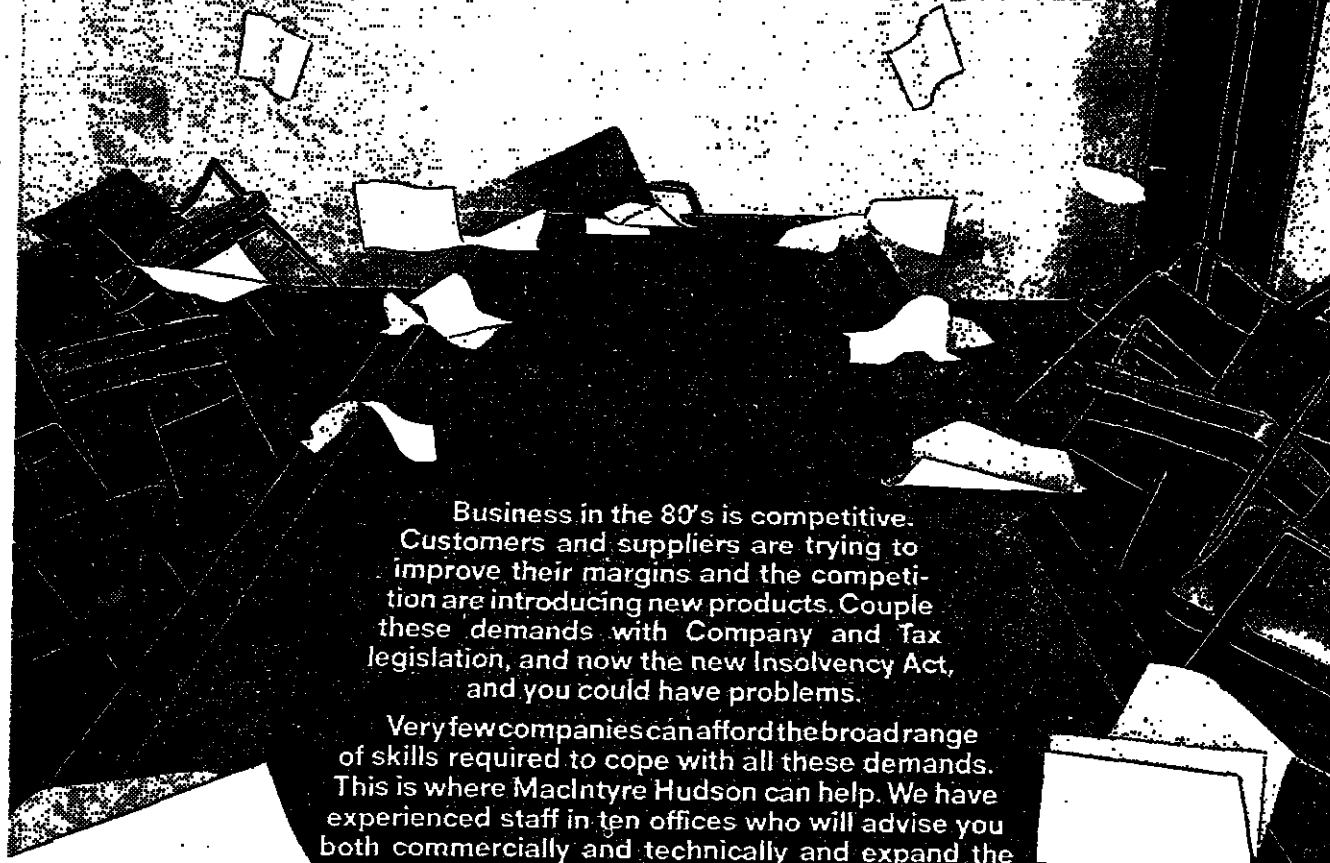
Last year the association produced a much-praised report on the structure and form of government expenditure reports, based on research conducted by Mr Andrew Likierman of the London Business School.

The association has followed this with further publications on central and local government accounting and is about to fund a £20,000 research project on strategic management information in local authorities. Apart from the Chartered Institute of Public Finance and Accountancy, the association is the only accountancy body which examines its students on public sector accounting.

The one area of the public sector where the accountancy profession has for many years had a significant presence is in local government. Here members of the 9,000 strong CIPFA predominate.

With their renewed interest in gaining work in areas where CIPFA members have particular expertise and experience, the larger accountancy firms have been seeking their services. And it is perhaps with this in mind that a merger between CIPFA and the Institute of Chartered

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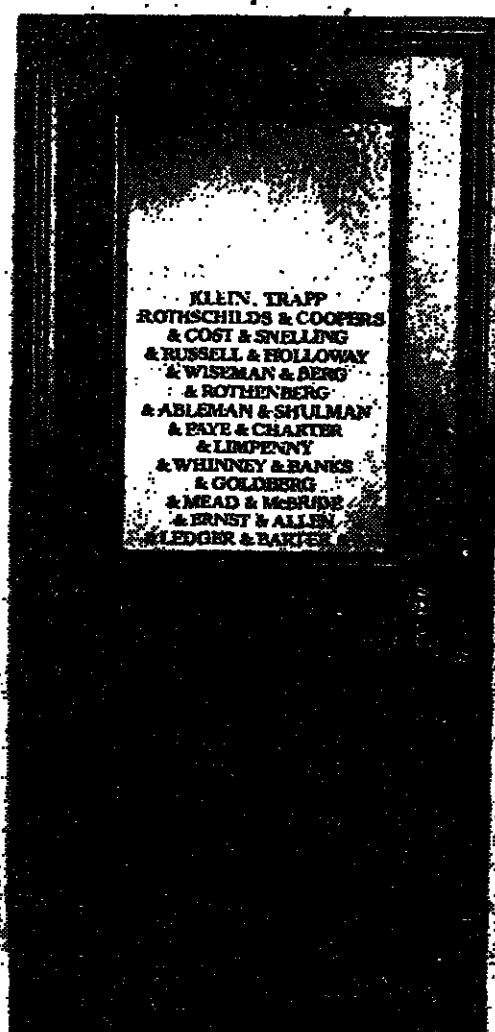


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Accountancy 4

Numbers of UK liquidations continue to hit fresh peaks.

New Act marks watershed year

Insolvency specialists

TIM DICKSON

INSOLVENCY specialists will undoubtedly look back on 1985 as a major watershed. After all, Britain's Insolvency Act, which finally received the Royal Assent at the end of October, repeals some bits of legislation dating back to the 19th century and brings together a body of new laws which according to one observer, "practitioners could be stuck with for the next 100 years."

Among its clauses the Act provides for the first time for the licensing of insolvency practitioners, for the disqualification of company directors found unfit to manage, for the personal liability of directors who allow insolvent companies to continue trading, and for a new procedure for businesses close to insolvency (which has been compared with the Chapter 11 bankruptcy laws in the US).

Whilst these proposals have inevitably dominated the thinking of insolvency specialists over the past 12 months, life has also been busy in the "real" world of liquidations and receiverships.

Admittedly the actual number of receiverships in the first nine months of 1985 were down on the equivalent period in 1984 and the current Gomba receivership notwithstanding there have been relatively few large corporate casualties thus far in 1985 by comparison with the spectacular collapses of three to four years ago. Figures from Dun and Bradstreet, on the other hand (see table), show that numbers of liquidations continue to hit new peaks whilst the big accountancy firms say there has been no let up in the demand for their insolvency services.

"In spite of the fact that we have been coming out of the recession, large numbers of companies are still getting into trouble," reports Mr Guy Parsons of Peat, Marwick, Mitchell.

"Companies are getting crushed by competition now just as often as they were when the economy generously was weaker. Just look at personal computers, for example, or the minnows in the travel trade. We can see our insolvency business continuing at the same level for some time. A common experience is that larger numbers of small businesses are collapsing, including many started at the depths of the recession with the proceeds of redundancy money as well as established businesses which survived the worst of the downturn only to find themselves too weak to take advantage of the recovery. I think the number of insolvencies will remain pretty consistent," says Keith Goodman of Leonard Curtis. "There have been fewer receiverships only because the banks are not keen for political reasons to be seen to be pulling the plug."

Another practitioner adds ominously: "There are still as many companies as ever in the banks' intensive care units."

With the big accountancy firms' insolvency departments now substantial fee earners in their own right—Deloitte, Haskins and Sells, for example, recently disclosed that it earned £4.7m in 1984/85 representing almost 6 per cent of total fees billed—there is obviously a danger that the bubble could burst. But at the moment this seems far from most people's minds. Some insolvency teams in any case work alongside their firm's investigating accountants—implying that the skills are readily transferrable—and regular monitoring and advice is always required by the banks for companies in "intensive care."

"In any event," comments

one accountant, "the people in our insolvency department are experienced in all aspects of corporate finance: mergers, acquisitions and corporate funding. If there is a downturn in our insolvency business they can turn their hand to something else. The difference between buying and selling a company is only the difference between two sides of the same coin."

Insolvency practitioners' chirpy confidence that economic prosperity is not about to put them out of business, however, is not mirrored in the profession's attitude to the 1985 Insolvency Act. Despite hundreds of hours of Parliamentary time throughout this year and more than 1,200 amendments (including three Government defeats), accountants remain apprehensive about the practical consequences of the legislation. This is partly (as some see it) the result of poor drafting and partly because the detailed rules accompanying the Act (on which much depends and about which incidentally there will be no public debate) will not be published until next spring.

"We view the Act as a significant advance," concedes Mr Adamson, a senior insolvency partner at Arthur Young McClelland Moores and a spokesman for the Insolvency Practitioners Association. "But until we know what the rules are we will remain uncertain as to how things will work out in practice."

Sceptics

Acknowledging the sceptics in the profession, Mr Nigel Hamilton, a partner at Ernst and Whinney, believes that "the time for making representations is over."

"It is now up to practitioners to try and make the legislation work. Only if that is found to be impossible should people start talking about further amendments."

The major areas of the Act which will affect accountants are as follows:

● **Licensing.** At the moment, anyone can set himself up as a liquidator, however ill-qualified or dishonest. The purpose of the Act is to outlaw the so-called "rogue" liquidators who irresponsibly approach companies in distress and encourage them to wind the business up, thereby effectively walking off with creditors' funds.

At this stage, it is not clear who will do the licensing

though discussions are under way between the Government, the chartered accountancy bodies, the IPA and others to agree a list of suitable licensing authorities.

There will probably be a two to three year transition stage as examination procedures and codes of conduct are introduced.

● **Disqualification of unfit directors.** Personal liability of negligent directors. These penalties—as outlined in sections 12 to 19 of the Act—have been the subject of some of the fiercest lobbying of the Bill. Indeed, there are still fears that honest directors may be deterred by the penalties from helping a company which gets into trouble.

Until a body of case law is established it is difficult to predict how insolvency practitioners (on whom the onus will rest to make applications to a court for disqualification and wrongful trading) will respond to the legislation.

Mark Homan of Price Waterhouse is not alone in hoping that where disqualification is at issue the forthcoming rules "will make adequate provision for the cost of the report required from the practitioner." "We are concerned that the cost should not in effect become a tax upon the creditors, particularly in cases where the cost may be disproportionate in relation to the funds in the estate."

● **Administration.** The new role of Administrator has been compared with the Chapter 11 bankruptcy provisions in the US. But while both are designed for companies close to insolvency as a means of reorganising their affairs and (if successful) surviving as a going concern, the Administrator will be an independent outside "trustee"—in "Chapter 11" the directors continue to run the company themselves.

The key question is how widely Administration orders will be used. Many believe petitions for an Administrator will simply encourage banks as debenture holders to appoint receivers more quickly than they would otherwise have done, thereby safeguarding the security for their loans. AYM's Mr Adamson says: "I greatly welcome this bit of the Act but it is difficult to say how much it will be used. The Administrator could play a positive role by preventing certain receiverships and liquidations."

Receivership appointments

Figures for the first six months of 1985 in the UK:

	No.	% of total
Thornton Baker	95	10.6
Cock Gully and Coopers & Lybrand	89	9.9
Peat Marwick	85	9.6
Deloitte Haskins	60	6.7
Ernst and Whinney	57	6.3
Arthur Andersen	43	4.8
Thomson McLintock	42	4.6
Touche Ross	40	4.4
Arthur Young	32	3.5
Price Waterhouse	32	3.5
Stoy Hayward	20	2.2
Leonard Curtis	17	1.8
Robson Rhodes	16	1.7
Spicer and Pegler	12	1.3
Pannell Kerr	11	1.2
Hacker Young	10	1.1
McIntyre Hudson	3	0.3
Others	254	28.3
Total	925	

Source: Dun and Bradstreet.

The public sector

CONTINUED FROM PREVIOUS PAGE

Accountants in England and Wales was muted last year.

Although heralded with much enthusiasm, the move failed out before being put to members. However, some closer links look likely to emerge.

"We have grown up in our conversations," says the CIPFA director, Mr Noel Hepworth. "Merger would mean totally unacceptable compromises. So we are looking at areas of increased co-operation."

Mr John Varne, secretary of the English Institute—the largest of the accountancy bodies with over 80,000 members—1,000 of whom work in the public sector—takes a similar line. "We are talking of a growing together rather than a merger. You could think equally in terms of a federation or some other structure," he says.

It is very likely that whatever the outcome of the friendship between the English Institute and CIPFA, all the accountancy bodies and the major accounting firms will, for the time being, continue to give the public sector top priority.

There are dangers involved. The level of work could diminish with a change of Government—although many predict that this will not be the case. Meanwhile, accountants who sign reports commissioned to elicit financial advice and information on sensitive public topics run the risk of being seen as politically motivated. The firms themselves are aware of the problem and insist that their independence is their safeguard. But this has not stopped reports commissioned, for example, on the financial consequences of the abolition of the metropolitan counties being used to score political points.

There is also the danger of the know full well that the blind application of private sector answers to public sector problems is not a solution. And yet they are moving in new areas, using new techniques and developing needed experience. The market is large, however, with a period of change in methods of government accounting now underway, it seems accountants will become increasingly involved in the public sector.

Demand grows for multi-task computer systems

Accountancy software

KEVIN TOWNSEND

ACCOUNTANCY HAS long been the mainstay of the UK software industry. It was one of the first of the commercial applications (along with payroll) to be computerised, and it has remained one of the most popular of software packages.

The reasons for this popularity are simple: on the one hand, accountancy has strict and formal rules that lend themselves to computer programs; while on the other hand, the company accountant is more able to justify the capital cost of computer equipment than any other company manager.

These factors, coupled with the tendency of successive governments to keep changing the rules, have ensured a continuing demand for accounting software industry.

The upshot is that there is a strong, but in some respects aging, tradition of computerised accountancy in the UK. Many of the larger companies, for example, still use software techniques that today's micro-based users have never experienced—such as "batch processing" (classic batch processing would involve overnight updating of all the entries made during the previous day).

Emphasis

But the demands of modern accountancy with international corporations and worldwide instant telecommunications cannot be met by batch processing. As Edward Exton-Smith, marketing manager for RTZ Computer Services, comments: "The emphasis has shifted from bean counting to management information and reporting."

Management reporting must be made on today's figures, not yesterday's—and one example of one of the most important of current trends: away from batch towards "real time systems," where records are updated immediately.

This is only one of many trends that can be seen in current accounting software, but before examining some of the others, one should first make the distinction between the two types of accountant: company and practising.

Company accountants perform the accounting function for his own company; the practising accountant performs statutory accounting requirements for other companies. The requirements are different and both requirements are changing. The smaller, and perhaps more specialist of the two markets, is the "practising accountant"—for which there are, perhaps, half-a-dozen leading suppliers.

Computerised Business Systems (CBSI) is one of the primary suppliers in this market, which, despite the problems elsewhere in the computer sector, can only be described as "buoyant." CBSI reported a record turnover in the year ending March 1985—with the first six months

of the current year running at 15 per cent ahead of the comparable period of that year. Mr Ian Mouro, CBSI's managing director, believes that this is due to an increasingly competitive marketplace. Practising accountants can no longer think of a number and multiply it by 19 to find their fees, but are even being asked to tender for the larger jobs, and quote their fees in advance. And, of course, in order to compete in this market, the practising accountant needs to call on an ever larger array of software tools.

The accountant, says Mr Mouro, is becoming increasingly interested in networking, multi-user and multi-tasking systems, and integrated personal computing.

Personal computing brings us neatly to the larger market of in-house company accounting. As Mr Gerry O'Keefe, sales manager at leading UK software house Haskins, comments: "The PC did for computing what Henry Ford did for the motor car—it popularised it, removed the mystique, and brought it within the price range of 'ordinary people.'"

The microcomputer has allowed more small companies to computerise their business than any other single technological development. But the PC cannot handle the accounting requirements of the larger company. The mainframe, with its greater power and storage capabilities nevertheless, remains the principal receptacle of corporate operating data.

This produces a curious anomaly—"The practical requirements for the larger organisation," says Mr Alan Mortlain, managing director of Quality Software Products (QSP), "is for micro-like friendliness and convenience from a true real-time accounting mainframe computer system."

QSP provides such a solution with its OLAS product range—but there are other solutions. One of the most obvious, of course, is to provide the "micro-like friendliness" via actual micros attached to the corporate mainframe; and one example of this approach can be found at the practising accountants Deloitte Haskins and Sells.

Deloitte Haskins and Sells uses ICL's intelligent OPD workstations (a cross between computerised telephone systems and highly communicative computer systems) to provide that user-friendliness. The traditional PC strengths are provided by the software supplied with the OPD: Pison's Exchange.

This comprises the four basic elements of office automation

software: word processing, spreadsheet, database and business graphics, linked together in an integrated and pseudo multi-tasking manner.

Full multi-tasking is probably the greatest single trend in current software for accountants. This, combined with the moves towards "real time" systems, shows the way forward. However, it is only now that PCs can handle the special demands of such software.

This has happened with the arrival of 16-bit and 32-bit microprocessors, and multi-tasking operating systems such as Unix and Concurrent CP/M. The main point about multi-tasking, or concurrent software is that it facilitates integrating the traditional accounting functions with the more recent demands for management reporting. The accountant can, for example, choose his own favourite spreadsheet (say, Multiplan, or SuperCalc, or 1-2-3) and produce quick projections for the managing director without necessarily closing down the accounting package itself.

There is, however, another new trend emerging: accounting packages written in Fourth Generation Languages (4GL).

4GLs are an attempt to make programming so easy that the end-user businessman can do it himself. What usually happens is that the supplier produces 80 per cent of a software solution using a 4GL, and the end-user then tailors the package to suit his own requirements. This approach is necessary where package software fails to meet the individual and specific needs of different customers, and where the needs themselves are frequently changing—and both of these conditions occur in accounting software.

Despite all the various moves in accounting software, analysts can summarise the trends quite succinctly—all being driven by the market requirements. Mr David Allen, managing director of Allen Computers and suppliers of the new Sovereign accounts package, explains: "The role of the accountant is changing. He is no longer purely a record-keeper, but also an information provider. Accounting software should, therefore, reflect this change of emphasis by not only performing all of the necessary accounting functions, but also enabling the accountant to provide the information needed to support management decisions." This is being provided by real-time, multi-user, multi-tasking integrated systems—with a dash of fourth generation languages.

Michael Goldstein & Co.

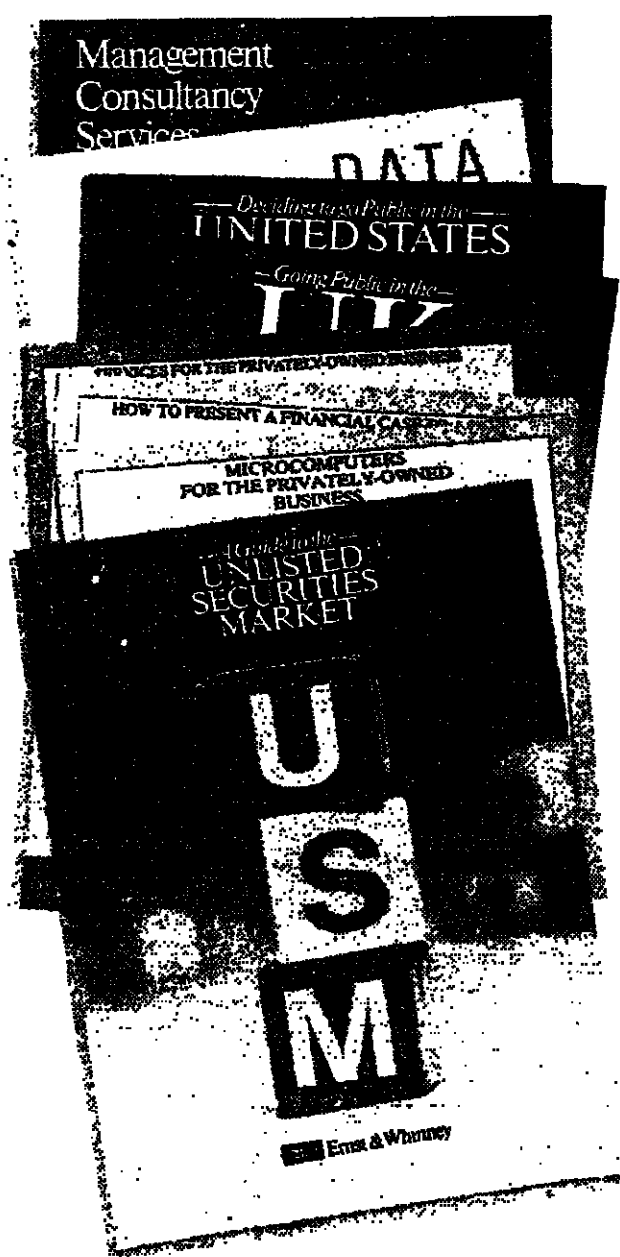
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FT UNIT TRUST INFORMATION SERVICE

BY WILLIAM HALL IN NEW YORK

magazine group. The other members of the four-man executive team running Time's magazines are Mr. S. Christopher Meigher III, 49, the publisher of Time, Mr. M. M. Miller, 36, publisher of Sports Illustrated. They have been named group publishers.

Mr. Meigher will be responsible for Time, Fortune, Money and Sports Illustrated. Mr. Miller will be responsible for People, Sports Illustrated, Life and Discover. Mr. Jehn T. McManus, 38, national editor, has been named chief financial officer.

Mr. John A. Meyers, 55, the publisher of Time Magazine since 1978, has been made chairman of the magazine group and senior adviser to Mr. Sutton. The corporate manufacturing and distribution operation will report to Mr. Miller and the management resources operation to Mr. Meigher.

Among the other changes announced, Mr. Richard A. Thomas, 54, the worldwide advertising director of Time, becomes the magazine's publisher. Mr. Thomas, 41, Time and man, 41, Time International publishing director, becomes publisher of People Magazine. Mr. Robert A. Spore, 41, Time Illustrated's Mr. Donald B. Ford,

Mobil reorganisation

In New York the MOBIL CORP has announced a reorganizational changes that will become effective on February 1 when the president, Mr. Allen E. Murray, assumed the additional duties of chairman of the board and chief executive officer. The Montgomery Ward president Mr. Bernard F. Brennan, will report directly to Mr. Murray.

The company said Mr. Robert G. Weeks, Mobil Oil Corp's executive vice president for US operations, will be proposed for election as vice president of Mobil Corp, with responsibility for Container Division, and as Mobil Mining and Minerals Co.

Mr. Andrew L. Caborniant, associate general counsel, will be proposed for election as vice president administration of Mobil Corp with responsibility for employees relations, corporate finance, legal affairs, public relations and co-ordination assistance for Montgomery Ward.

With this restructuring, the company said, the position of president of Mobil Diversified Corp will be vacant.

A spokesman said the only person who ever filled the position was Mr. Richard F. Tucker, who has become president and chief operating officer of Mobil Oil.

MOVES IN BRIEF

Japanese oil company posts

Mr. Yoshio Nakayama, 71, president of the parent company, will assume the presidency of the new COSMO Oil Co. to be formed next April 1 jointly with the parent company, the Cosmo Oil Co. Mr. Masahiko Shimizu, 62, president of Maruzen Oil Co., will be elected chairman of the new company with the right to represent the company. Mr. Nakayama concurrently holds the post of president of Maruzen Oil Co. These appointments will be formalised at board meetings of Daikyo Oil and Maruzen Oil Co. to be held in Tokyo. Extraordinary stockholders' conventions to be held on December 20 to approve the planned merger of the three companies.

★

The French shipwreck group, NORMAND-ATELIERS REUNIS DU NORD ET DE L'OUEST—has appointed Mr. Bernard Lejoux as its new director. His role will be to

UK APPOINTMENTS

Group changes at George Wimpey

Mr. T. S. Ross, has been appointed deputy chairman of Wimpey Asphalt and Wimpey Waste Management both wholly-owned subsidiaries of GEORGE WIMPEY. He reports to Mr. J. A. B. (Brian) White, chairman of both the two companies and managing director of Wimpey Construction UK. Mr. B. (Brian) White, managing director of Wimpey Asphalt, has been appointed managing director as managing director of Wimpey Hobbs. Mr. Richard P. McLaughlin, group technical director, George Wimpey, has been appointed managing director of Wimpey Onshore Engineers and Constructors. Mr. McLaughlin is also a director of Wimpol and Wimpey Laboratories and is the member of the management group of the Severn-Tydra Power Group.

★

Mr. Robert Jordan, who has been appointed deputy managing director of RUSKOC MINERS, will remain chairman of the company's metallurgical chemicals sector.

★

Mr. John Lidstone, who becomes chairman of the CONSULTING MANAGEMENT GROUP on January 1, is deputy managing director of Marketing Improvement Consultants and training consultants. This time the 30 year history of the MCA that the chairmanship has been held by a professional marketing man.

★

Mr. Vincent Taylor has been appointed a non-executive director of SAGA HOLIDAYS, a major holiday and travel outcountrails Advertising in Edinburgh and is chairman and one of the founders of the Tayburn Design Group, which operates in London and Edinburgh.

★

ing companies, has appointed Mr. John Langton, formerly head of the London-based investment Royal Bank, as a director and head of Euro-securities sales and trading activities. He brings three key merchant bankers from London with him. Mr. John Blanchfield will join Security Pacific as head of risk management. Mr. Barry Langley as head of sales division; and Mr. Michael Gale as a senior trader.

★

Mr. William Sparta has been appointed managing director of MSL GROUP INTERNATIONAL.

★

HILL, SAMUEL SHIPPING HOLDINGS has appointed Mr. M. J. Steele managing director of Wallen & Co, the controlling company of the group's Hong Kong based shipping vessels operating in the Far East. He has been managing director of Lambert Brothers Shipping, the controlling company of the group's UK based shipping services operations. Mr. Steele, who will continue as managing director of Wallen Shipmanagement, will succeed Mr. D. O. Kinloch as managing director of Wallen & Co on January 1. After spending most of the last 17 years in Hong Kong, Mr. Kinloch has been recruited to the UK where he will be joining the board of a London-based investment group. Mr. Crossley, who has been managing director of Lambert Brothers Shipping, will succeed Mr. J. M. Toogood as managing director of Wallen Brothers Shipping. Mr. Toogood has been acting both as chief executive of Hill Samuel Shipping Holdings and as managing director of Lambert Brothers Shipping. He will in future be concentrating his efforts on the direction and development of the group.

At the annual conference of the UNION OF INDEPENDENT COMPANIES Mr Barry A. Baldwin, a partner of Price Waterhouse, was elected national chairman.

★
Mr Tony Glenn has been promoted from financial controller of the group financial director of the DMAN COMMUNICATIONS GROUP. He will also become a member of the group board.

★
The MASSACHUSETTS PORT AUTHORITY has named Mr Graves as its director, Europe, based in the Authority's London office.

★
JOHN STONE & PARTNERS

ABITIBI-PRICE SALES COMPANY has appointed Mr Carl-Axel Gerdman, Malmö; Mr Francois Grandclaude, Paris; and Mr Donald Macleod, London, as partners.

Mr. R. M. Rowley has been appointed managing director of the REEDED PLASTIC CONTAINERS, a division of Reed International Packaging Group. Mr. Rowley was previously managing director of Reed Plastic Packaging.

SECURITY PACIFIC, international merchant banking unit of Security Pacific Corporation, one of the largest US bank hold-

EPIGRAM ASSOCIATES has appointed Mr Ian Menzies as financial director. He is a partner in Thornton Baker.

AUTHORISED UNIT TRUSTS

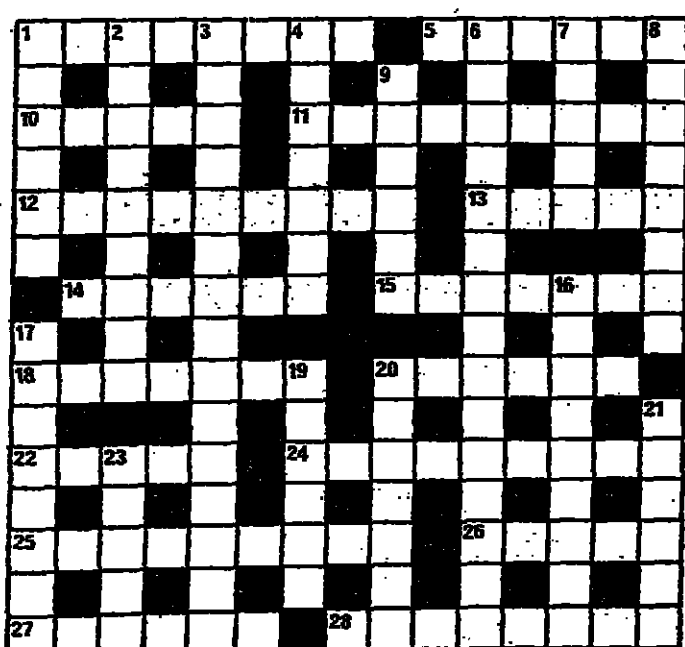
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- * Updated twice daily to include opening Wall St. advices

FT CROSSWORD PUZZLE No 5,882

ACROSS

- 1 Drummer who hopes to gain commission (8)
- 5 Directions to a famous garden in the country (6)
- 10 Teacher's pet almost (5)
- 11 Discipline *reposes* with soldiers (9)
- 12 Crazy about Mum, in a manner of speaking (8)
- 13 Scotch governor? (5)
- 14 Red Indian who may keep watch on you (6)
- 15 Dad, after commercial, seen speechless, expressionless (4-3)
- 18 Well content in Wonderland (7)
- 20 Irishman in a film (6)
- 22 Booked as a master carpenter (5)
- 24 Get a sit-in arranged and use provocation (8)
- 25 Rut Ivor's going out East to 17 down (9)
- 26 Land part in "Diamond Lie" (5)
- 27 Revolutionary artist? (6)
- 28 Mouth organists? (8)

NOTES

- 1 Tension in the air (6)
 - 2 Built with care, perhaps, to avoid friction (6)
 - 3 A lifetime investment for patrons of the pools (8, 7)
 - 4 Possibly a saint taken to heart by a man like John Paul II (7)
 - 5 Wearing conflicts? (4, 2, 9)
 - 6 Heading to go with the tide (5)
 - 7 The point of missiles? (4, 4)
 - 8 Possibly deduce it's extracted (6)
 - 9 Beg a strip of land (9)
 - 10 Continue to be stubborn, so care produced (5, 3)
 - 11 Sink to keep you going (6)
 - 12 A purest sort of milk results from his work (7)
 - 13 Concerning bets on races (6)
 - 14 Finally dig in (5)
- The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

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1

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

42195	Norwich Union Insurance Society								
42196	PA Life & Norwich Union 386								
42197	0403 622290								
42198	NSU (Discontinued Funds) Ltd								
42199	Managed Fund	275	0	+0.2					
42200	104.1	104.1	0	+0.1					
42201	104.2	104.2	0	+0.1					
42202	104.3	104.3	0	+0.1					
42203	104.4	104.4	0	+0.1					
42204	104.5	104.5	0	+0.1					
42205	104.6	104.6	0	+0.1					
42206	104.7	104.7	0	+0.1					
42207	104.8	104.8	0	+0.1					
42208	104.9	104.9	0	+0.1					
42209	105.0	105.0	0	+0.1					
42210	105.1	105.1	0	+0.1					
42211	105.2	105.2	0	+0.1					
42212	105.3	105.3	0	+0.1					
42213	105.4	105.4	0	+0.1					
42214	105.5	105.5	0	+0.1					
42215	105.6	105.6	0	+0.1					
42216	105.7	105.7	0	+0.1					
42217	105.8	105.8	0	+0.1					
42218	105.9	105.9	0	+0.1					
42219	106.0	106.0	0	+0.1					
42220	106.1	106.1	0	+0.1					
42221	106.2	106.2	0	+0.1					
42222	106.3	106.3	0	+0.1					
42223	106.4	106.4	0	+0.1					
42224	106.5	106.5	0	+0.1					
42225	106.6	106.6	0	+0.1					
42226	106.7	106.7	0	+0.1					
42227	106.8	106.8	0	+0.1					
42228	106.9	106.9	0	+0.1					
42229	107.0	107.0	0	+0.1					
42230	107.1	107.1	0	+0.1					
42231	107.2	107.2	0	+0.1					
42232	107.3	107.3	0	+0.1					
42233	107.4	107.4	0	+0.1					
42234	107.5	107.5	0	+0.1					
42235	107.6	107.6	0	+0.1					
42236	107.7	107.7	0	+0.1					
42237	107.8	107.8	0	+0.1					
42238	107.9	107.9	0	+0.1					
42239	108.0	108.0	0	+0.1					
42240	108.1	108.1	0	+0.1					
42241	108.2	108.2	0	+0.1					
42242	108.3	108.3	0	+0.1					
42243	108.4	108.4	0	+0.1					
42244	108.5	108.5	0	+0.1					
42245	108.6	108.6	0	+0.1					

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Phoenix Assurance Co Ltd			Schroder Life Assurance Ltd		
Phonix House, Rendell Mt, Bristol			Exempter House, Portsmouth		
Assets	£100.0	100.0	Assets	£100.0	100.0
Fixed Assets	20.0	20.0	Fixed Assets	20.0	20.0
Current Assets	80.0	80.0	Current Assets	80.0	80.0
Capital	100.0	100.0	Capital	100.0	100.0
Reserves	100.0	100.0	Reserves	100.0	100.0
Profit and Loss	100.0	100.0	Profit and Loss	100.0	100.0
Assets	£100.0	100.0	Assets	£100.0	100.0
Fixed Assets	20.0	20.0	Fixed Assets	20.0	20.0
Current Assets	80.0	80.0	Current Assets	80.0	80.0
Capital	100.0	100.0	Capital	100.0	100.0
Reserves	100.0	100.0	Reserves	100.0	100.0
Profit and Loss	100.0	100.0	Profit and Loss	100.0	100.0

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Property Equity & Life Ass. Co		Honey Ave., Southwest 552 60th	
1st Gen Prop. Bond	274.6	0702	333473
1st Gen Prop. Bond	114.9		
Florida Prop. Bd. 10	114.9		
Florida Prop. Bd. 10	267.3		
Florida Prop. Bd. 10	267.3		
Special Rep. Ins. Pk.	205.1		
Port Index Locked	2188.7		11.6
Rate Board	2188.7		11.6
Port DN Equity	267.3		267.3
Port International	1268.6		1268.6
Port Fund IMPRES	1268.6		1268.6
Port Fund IMPRES	1268.6		1268.6
Endowment Ins	1268.6		1268.6
Endowment Insurance	1268.6		1268.6
Banking Customer Acc.	267.3		267.3

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INSURANCE, OVERSEAS & MONEY FUNDS

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INDUSTRIALS—Continued

"Recent Issues" and "Rights" Page 26
(International Edition Page 24)

CONSTRUCTION CONTRACTS

London refurbishment orders for Trollope and Colls

TROLLOPE & COLLS has won over £21m worth of new work from two management fee contracts include an £8.5m refurbishing and fitting out to provide a dealing facility of 480 spaces for Ackroyd Rowe Pittman Mullins at 1, Finsbury Ave, At Queen Victoria St, a £1.1m contract will provide new space for Lloyds Merchant Bank.

Among an increasing number of refurbishing contracts in London are two fitting out projects in the City. One is a £3m contract at stockbroker James Capel & Company's new offices in Bury Court House, and the other is a £250,000 project in which the company are altering two floors

at Roman House, Wood Street, providing accommodation for Sanyo International. Refurbishing contracts in the West End include the £1.5m creation of a new dealing facility for First Interstate Capital Markets, at Agar St. At St James's St, a £1.7m external and internal refurbishment to a 1950's office building for the National Mutual Life Assurance Society involves incorporation of a new design for the St James's St elevation. In Edgware, Trollope & Colls are performing a £650,000 fit out of Camrose and Edgware Houses for BACS, and the company is carrying out general improvement work worth £385,000 at

Selkirk House for Trust House Forte in Holborn.

Trollope & Colls has also started work on two construction projects, one of which is the second phase of a five-storey office building at Canary Wharf in the Docklands. This 23.8m project is for accountants Littlejohn de Paula.

In a £1.7m project in which it is providing finance for building costs through its new construction funding programme, Trollope & Colls is erecting a factory and offices for Drayton Paperworks, Sullivan Rd, Fulham. The company is a member of the Trafalgar House Group.

Converting Butlin camp into luxury sports and holiday complex

Building workers have accepted a £6m "beat-the-clock" challenge at the seaside. TARMAC CONSTRUCTION has started work on two contracts to help turn Butlin's holiday camp at Minehead, Somerset, into a luxury holiday centre. "At its peak the work will involve up to 400 men and must be finished by next Easter in time for the holiday season," said contracts manager Mr Peter Baggott, who is based at Tarmac Construction's office in Bristol. The largest contract, at £3.15m, is for refurbishing 487 chalets to provide de-luxe apartments for 1,750 holidaymakers. A separate contract, worth £2.8m is for rebuilding a swimming

pool and turning it into a water leisure complex. Described as a "unique water playground" it will include three giant slides—enclosed waterlides—nearly 80 feet high, with varying speed rides. There will also be a leisure pool incorporating many fun features including rapids, whirlpools, underwater geysers and airjets, and a gymnasium. Other new facilities will include a cabaret bar, refurbishment of the main dining room, an extension to the funfair and a 116-site lakeside static caravan park. When it re-opens the centre will have a new name—Somerset World.

Industrial orders for Eve Construction

EVE CONSTRUCTION has won a batch of orders worth almost £6m. The largest of these, at Unit 1, Europa Trading Estate, Erith, Kent, has been let by Centrovital Estates. The £2.1m contract involves the construction of a 9,300 square metre warehouse with integral offices.

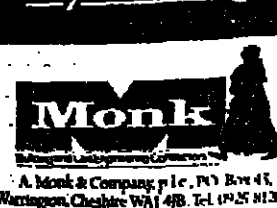
Two contracts totalling £1.52m, at London Bridge City Development SE1, have recently started. Both contracts have been placed by St Martins Property Investments through Laing Management Contracting. One of the contracts is in the existing Hays Galleria Warehouse between blocks A and B. The work entails the basement, ground and five upper floors being converted into 28 residential units. The

second contract is for the conversion of a low level pedestrian link under St Olaf office block and incorporating "company" mechanical moving walkways.

At the Esso Petroleum oil terminal, Purfleet, Essex, a £2m contract has been received in connection with the Lubes modernisation project. The work includes new buildings, re-cladding a warehouse and ancillary works.

A third contract has been obtained from the GLC for the £600,000 refurbishment of Montfort House, Victoria Park Square, Bethnal Green. Montfort House is a five-storey residential block which will provide 30 two-person flats.

Monk-build a true reflection of your design



Barracks for US Air Force

Work at RAF Alconbury, near Huntingdon, is among £8.6m worth of contracts won by MOWLEM NORTHERN, in Doncaster.

Valued at £2.4m, the Alconbury contract comprises the demolition of existing barracks blocks and the construction of a two-storey building which will provide accommodation for 162 unaccompanied enlisted personnel. The client is the Property Services Agency on behalf of the US Air Force. Work starts this month for completion in March 1987. Other contracts include a first road contract for Leicester County Council, valued at £27,000 for Stage 2B(1) of the western district distributor road in Leicester; and a £1.7m refurbishment of 188 flats and maisonettes at Washington, Tyne and Wear. The work is for Regal House (the new), for completion in January 1987.

Following the purchase of the site from Speilthorne Borough Council in the spring, LAING DEVELOPMENTS has started the construction of Benwell House, Sunbury, a three-storey office development of about 26,000 sq ft. The contract is worth £1.9m.

Travel centre at Waverley

NORWEST HOLST SCOTLAND has begun work on a £1.5m contract for ScotRail and the Property Services Agency. Two contracts for ScotRail cover a larger travel centre at Waverley Station, Edinburgh. New crew accommodation is being built at Queen Street Station, Glasgow. The PSA Scottish headquarters at Argyle House, Edinburgh, is being refurbished on two floors. Work is due for completion in March, and will pave the way for accommodation to be released for occupation by other departments.

OVERSEAS

Linking Omani well-heads

Costain Group's Oman-based subsidiary, Yahya Costain has been awarded six contracts in the Sultanate, together worth over £19m. All the contracts have been awarded by Petroleum Development Oman and are being executed by the process engineering division of Yahya Costain.

The most valuable of the six contracts, which gets underway this month, is a three-year project worth £10m, to provide well hook-up and flowlines service for oil fields in the South of Oman. The work will involve connecting about 200 well heads into production centres and Yahya Costain Process will be responsible for the fabrication of all pipework and pumping stations. For this contract Yahya Costain Process has responsibility for the preliminary civil engineering work, the selection of structural steel and the installation of oil field pumping equipment.

Other work in South Oman includes a contract worth £1.3m to construct 11 oil storage and process tanks at PDO's central production station for the newly-developed Nimir oil field. This is being carried out in association with Ishid Iron Works, the main contractor on the project, and is expected to be complete by February of next year.

The supply of water is a major consideration in the development of the new field in South Oman and a related project will be constructed by Yahya Costain Process under the terms of a £1.6m contract it has recently secured. Work includes provision of all supervisory staff, labour, equipment and transportation necessary for the installation of borehole pumps and drilling water lines at PDO's

exploration and production rigs working in the region. This work is expected to continue into the summer of 1988.

GEORGE WIMPY INTERNATIONAL has been awarded a contract by Huichison Whampoa Property Group to build a section of dual carriageway road with services at Whampoa Dock, Kowloon, Hong Kong. Valued at £775,000, the contract has started and is due for completion in nine months.

J. JARVIS & SONS has two contracts in the Greater London area totalling almost £6m. At Thamesmead's Waterfield Secondary School will construct £3.25m extensions. The three buildings will almost double the size of the school. At Yewling in West London, work has started on a £2.7m British Telecom telephone service centre to provide a single-storey, 4,400-sq-m workshop and a three-storey office block. Various ancillary buildings and external works are involved.

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Nationale Maatschappij der Belgische Spoorwegen (NMBS)

U.S.\$75,000,000
Guaranteed Floating Rate Notes Due November 1991
Unconditionally guaranteed by The Kingdom of Belgium

In accordance with the provisions of the notes, interest is hereby given that for the six month interest period from November 20, 1985 to May 20, 1986, the notes will carry an interest rate of 3.4975 per cent per annum. This interest amount payable on the relevant interest payment date which will be May 20, 1986 is U.S.\$2,121.09 for U.S.\$50,000 in principal amount of the notes.

By Generale Bank Agent Bank

Banco de la Provincia de Buenos Aires
(A public entity organized under the laws of the Republic of Argentina)

U.S.\$50,000,000
Floating Rate Notes due 1988
Redeemable at the Noteholder's option in November, 1986
For the six months
25th November, 1985 to 27th May, 1986
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8 1/2 per cent, and that the interest payable on the relevant Interest Payment Date, 27th May, 1986 against Coupon No. 9 will be U.S.\$212.85.

Agent Bank:
Morgan Guaranty Trust Company
London

JOINT COMPANY ANNOUNCEMENT

FREE STATE GEDULD MINES LIMITED (FSG)

(Reg. No. 05/26324/06)

PRESIDENT BRAND GOLD MINING COMPANY LIMITED (BRAND)

(Reg. No. 05/32680/06)

PRESIDENT STEYN GOLD MINING COMPANY LIMITED (STEYN)

(Reg. No. 05/28210/06)

WELKOM GOLD MINING COMPANY LIMITED (WGM)

(Reg. No. 05/24464/06)

WESTERN HOLDINGS LIMITED (WEST HOLD)

(Reg. No. 05/09286/06)

(All of which are incorporated in the Republic of South Africa)

Consolidation of Mining Operations
In a joint company announcement on December 5 1984 it was reported that the boards of directors of the companies concerned had agreed that application be made for the consolidation of the mining leases of FSG, Brand, Steyn and West Hold, which operate contiguous mines in the Orange Free State. The mining lease held by Steyn's wholly-owned subsidiary, Video Mining Company Limited (Video), was included in the application.

The Minister of Mineral and Energy Affairs has approved the consolidation of the mining leases held by Steyn, Video, Brand and FSG to West Hold and in addition the granting and cessation to West Hold of a mining lease applied for by Steyn over an area of approximately 263 hectares contiguous to Steyn's eastern boundary. All these mining leases will be consolidated and worked as one lease. The share income of profit (i.e. lease) formula applicable to the consolidated area for the years ending September 30 will be:

1986 - 1991	Y = 24 - $\frac{144}{X}$
1992 - 1996	Y = 18 - $\frac{108}{X}$
1997 - onwards	Y = 12.5 - $\frac{75}{X}$

where Y is the percentage (share of profits) payable to the State (after deduction of a 5 per cent capital allowance) and X is the ratio of taxable profit to mining revenue expressed as a percentage. The basic amount as determined by the above formula is currently subject to a surcharge of 1.25 per cent.

The formulae for determining mining taxation will be:

(i) For the consolidated area (excluding the former Video lease area):	Y = 60 - $\frac{360}{X}$
(ii) For the former Video lease area:	Y = 60 - $\frac{480}{X}$

In both cases, Y is the percentage rate of tax payable and X is the ratio of taxable profit to mining revenue expressed as a percentage. Taxable profit is arrived at after deducting State's share of profit and capital expenditure. The basic amount as determined by the above formulae is currently subject to a surcharge of 25 per cent.

The Minister of Finance has given his approval to the taxation of the combined mining operations as a single mine.

Proposed Corporate Structure
In order to accommodate the needs of certain institutional shareholders a new corporate structure for the consolidated entity is proposed which is more complex than it would otherwise have been. This new corporate structure incorporates certain options for members of FSG, Brand, Steyn and West Hold to enable them to rearrange their investments in such manner as best meets their individual requirements. The new structure involves three companies, all of which it is proposed will be listed on the stock exchanges in Johannesburg, London, Antwerp, Brussels and Paris. In addition the issuers of American Depositary Receipts (ADRs) issued or which may be issued against shares in the three companies have made application for the continuation of the quotation of these ADRs on NASDAQ (National Association of Securities Dealers Automated Quotation system) in the United States.

The three listed companies will be:

1. Steyn - whose name it is proposed to change to Free State Consolidated Gold Mines Limited (Freegold), which will control the group's mining operations. FSG, Brand and West Hold will become wholly owned, directly and indirectly by Freegold.
2. Orange Free State Investments Limited (Ofsil), a new company which will become the holding company of Freegold owning not less than 50 per cent of the equity of Freegold. Ofsil will initially acquire 100 per cent of West Hold which will subsequently be acquired by Freegold.
3. WGM - whose name it is proposed to change to Welkom Gold Holdings Limited (Welkom), which will exchange its 47.7 per cent holding in West Hold for shares in Welkom and may also acquire an interest not exceeding 25 per cent in Freegold in terms of the proposals.

The proposals are contingent upon the Schemes of Arrangement which are summarised below being approved by members and sanctioned by the Supreme Court of South Africa.

In terms of the proposed Schemes of Arrangement:

- (i) Steyn will make a one-for-one capitalisation issue, thereby doubling the number of its shares in issue. Theoretically this should have the effect of halving the market price of its shares.
- (ii) Members of FSG and Brand, in exchange for their existing shares in these companies, will be entitled, in defined proportions, to shares to be issued by Freegold. They, together with the existing Freegold (i.e. Steyn) members, will exchange 27 per cent, rounded down to the nearest whole number, of their entitlements to Freegold shares with Ofsil for Ofsil shares. In the case of members of Steyn such exchange will relate to the aggregate of their existing shares and entitlements to new Freegold shares.
- (iii) Members of FSG, Brand and Steyn may in addition elect to tender to Ofsil and/or Welkom 6 per cent and 33 per cent, respectively, rounded down to the nearest whole number, of their respective entitlements to and existing Freegold shares for additional shares in Ofsil and/or shares in Welkom.
- (iv) Only whole numbers of Ofsil and/or Welkom shares will be issued, any fractional entitlements being settled by payments in cash.
- (v) Members of West Hold will be entitled to one Ofsil share for every West Hold share held. In order to allow such members the opportunity of obtaining a direct investment in Freegold they may elect to tender to Anglo American Corporation of South Africa Limited (AAC) and Anglo American Gold Investment Company Limited (Anggold) Anglo American Gold Investment Company Limited (Anggold) of their entitlements to Ofsil shares for shares in Freegold. Ofsil in turn will exchange its interest in West Hold for Freegold shares.

Bases of Exchanges of Shares

The exchanges of FSG, Brand and West Hold shares for Freegold shares have been based on each company's projected contribution over the remaining life of the enlarged mining operation (during which each Scheme company's mining assets will be used) and on the returns on The Johannesburg Stock Exchange of the respective shares on the day immediately prior to the suspension of the listings on the Johannesburg, London and other stock exchanges at the request of the companies, pending the release of this announcement. In arriving at each company's projected contribution to the merged entity a reasonable range of gold prices and discount rates have been used.

After Ofsil has exchanged its interest in West Hold for Freegold shares (but prior to any acquisition of Freegold shares from the FSG, Brand and Steyn shareholders by Ofsil or optional lenders of Freegold shares for Ofsil shares) its sole asset will consist of 37 412 721 Freegold shares (thus in effect 1 Ofsil share will be equivalent in value to 2.61 Freegold shares). Similarly, after exchange of shares referred to above and assuming that pursuant to the optional entitlements available, no Freegold shares are tendered for shares in Welkom, Welkom's sole asset (apart from R154 000 comprising its net current assets at September 30 1985, which, in view of its significance, has been disregarded) will consist of 6 838 000 Ofsil shares, which in turn is equivalent to 17 847 180 Freegold shares (thus in effect 1 Welkom share will be equivalent in value to 0.8796 Freegold shares). The exchanges of Freegold shares for Ofsil and/or Welkom shares by former FSG, Brand and Steyn shareholders thus is based on the attributable value of the Ofsil and/or Welkom shares determined on the above bases and expressed in terms of Freegold shares. The exchange of Ofsil shares for Freegold shares by the West Hold shareholders will also be based on the above attributable values.

Summary of Terms
The exchanges of the Freegold shares for Ofsil and Welkom shares set out below are based on the following ratios:
1 Ofsil share = 2.61 Freegold shares
1 Welkom share = 0.8796 Freegold shares
1 Freegold share = 1/2.61 Ofsil shares = 1/0.8796 Welkom shares

The FSG Scheme
A holder of 100 FSG shares will be entitled to:
238
27 per cent of such Freegold shares of which will be acquired by Ofsil in exchange for the issue to him of Ofsil shares and
6 per cent of such Freegold shares may be tendered to Ofsil for shares in Ofsil and/or
33 per cent of such Freegold shares may be tendered to Welkom for shares in Welkom.

In each instance the percentage of shares acquired or tendered will be rounded down to the nearest whole number and a cash payment made in respect of any fractional entitlement arising.

The Brand Scheme
A holder of 100 Brand units of stock will be entitled to:
184
27 per cent of such Freegold shares of which will be acquired by Ofsil in exchange for the issue to him of Ofsil shares and
6 per cent of such Freegold shares may be tendered to Ofsil for shares in Ofsil and/or
33 per cent of such Freegold shares may be tendered to Welkom for shares in Welkom.

In each instance the percentage of shares acquired or tendered will be rounded down to the nearest whole number and a cash payment made in respect of any fractional entitlement arising.

The Steyn Scheme
After a one-for-one capitalisation issue by Steyn, and the change of name of Steyn to Freegold, an existing holder of 100 Steyn shares will then hold and be entitled to an aggregate of 200 Freegold shares.

Of the 200 Freegold shares
27 per cent will be acquired by Ofsil in exchange for the issue to him of Ofsil shares and
6 per cent of such Freegold shares may be tendered to Ofsil for shares in Ofsil and/or
33 per cent of such Freegold shares may be tendered to Welkom for shares in Welkom.

In each instance the percentage of shares acquired or tendered will be rounded down to the

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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LAMEX COMPOSITE CLOSING PRICES

OVER-THE-COUNTER

Nasdaq national market, closing prices, November 22

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